## UNDP-GEF TE Management Response

**Management response to the Terminal Evaluation Report of   
UNDP-supported GEF-financed “Green Urban Lighting” Project in Armenia[[1]](#footnote-1)**

Project Title: “Green Urban Lighting”

UNDP Project ID **#** 00074869

GEF Project ID (PMIS) #: 4669

Midterm Review Mission Completion Date: 27 July 2018

Date of Issue of Management Response: 23 August 2018

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Cleared by: *Project Board*

**Context, background and findings**

The recommendations and evaluation are set proper to the context and status of the outputs of the project in its final year of implementation and will guide the team in addressing the identified shortcomings.

**Recommendations and management response**

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| ***Terminal Evaluation Report recommendation 1.***  **Lessons Learned Report to be disseminated and published on-line**   * The project team is expected and is planning to develop and publish the Lessons Learned Report by the end of the project. * The Project has developed extensive expertise in energy efficient lighting, including significant technical expertise. This experience is not only country-specific but it might help also project developers when developing energy efficient lighting projects internationally. * The project team is thus encouraged to include into the Lessons Learned Report also the technical experience gained during project implementation and include as appendix, or refer to the web link for download, also specific technical guides, textbooks and other deliverables developed by the Project, and to publish the Report on the www.nature-ic.am web site. * The Project is also encouraged to offer links to their web page and Lessons Learned Report also to other energy efficient lighting initiatives internationally. | | | | |
| **Management response: Proper planning for preparation of the Lessons Learned Report and consistent implementation in accordance with the schedule to complete the Report before the Project’s closure.** | | | | |
| **Key action(s)** | **Time frame [month, year to month, year]** | **Responsible unit(s)** | **Tracking[[2]](#footnote-2)** | |
| **Comments** | **Status[[3]](#footnote-3)** |
| 1.1 Collect and summarize information and data, interview key experts, consider major findings per each of the project’s components, compile the Lessons Learned Report, circulate it respectively, amend in accordance with comments and recommendations, then finalize it and prepare for online publication. | October 2018 | UNDP RTA  UNDP CO  UNDP Project Team  Key stakeholders | The consultant hired, the activity initiated | Work in progress |

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| ***Terminal Evaluation Report recommendation 2.***  **Certification of the light testing laboratory**   * The Project and the municipal owned Yerevan Illumination Company CJSC are planning to have accredited the photometric testing laboratory operated by the Yerevan Illumination Company CJSC. International accreditation would increase international credibility of the testing laboratory and would allow the Yerevan Illumination Company to offer its services in photometric testing of luminaires internationally as well, and thus to maximize utilization of the laboratory equipment that was financed from the GEF budget. * The UNDP Project team is encouraged to facilitate the accreditation and to support it with any remaining GEF budget resources available. | | | | |
| **Management response: Provide technical assistance and consultancy support to the upgraded laboratory to enable its international accreditation both within the project’s timeline and beyond that.** | | | | |
| **Key action(s)** | **Time frame [month, year to month, year]** | **Responsible unit(s)** | **Tracking** | |
| **Comments** | **Status** |
| 2.1 Consult and provide technical assistance to Yerevan Municipality as per the issue of accreditation of its testing laboratory according to the national procedures. | December 2018 | UNDP Project team  Yerevan Municipality | Yerevan Municipality advised on the advantages and necessary procedures for accreditation. | Work in progress |
| 2.2 Based on synergy principle in UNDP energy efficiency related projects provide all the necessary information and insights to enable the laboratory to increase its capacity | Continuous | UNDP CO  UNDP Project Team | The activity initiated, in the frames of UND-RTF regional project | Continuous |

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| ***Terminal Evaluation Report recommendation 3.***  **Replicate best practices in maintaining developed in-house expertise across follow-up projects and in regional cooperation in other countries of operation**   * Several UNDP country offices in the region implemented similar strategy as the UNDP CO in Armenia in maintaining the developed in-house expertise by sharing its experts across multiple follow-up similar projects implemented in different sectors. However, this practice is not yet shared by all UNDP country offices. Some of them loose their experts and expertise developed after project termination. * Effectiveness of regional cooperation among similar UNDP projects depends primarily on activities of UNDP CO and its project teams, and support from the UNDP RTA, as well as on similar projects being implemented in parallel in the region. * UNDP and its regional headquarters and RTAs are encouraged to replicate and adopt the practice of maintaining in-house expertise across all countries of their operation, and to facilitate effective regional cooperation and experience sharing where appropriate. | | | | |
| **Management response**: **Based on Lessons Learned Report findings and on synergy principle in UNDP project implementation routine, use online dissemination tools for utmost availability of the key achievements and recommendations.** | | | | |
| **Key action(s)** | **Time frame [month, year to month, year]** | **Responsible unit(s)** | **Tracking** | |
| **Comments** | **Status** |
| 3.1 The Lessons Learned report and the links to the project resources available on the web-site will be shared with relevant country teams and respective online platforms. | December 2018 | UNDP Regional Hub  UNDP-GEF RTA  UNDP CO  UNDP Project Team | Background materials available | Work in progress |

1. This template is in alignment with the [Management Response Template](http://web.undp.org/evaluation/handbook/documents/templates/Independent-Evaluation-Management-response.doc) for UNDP project-level evaluations in the Evaluation Resource Centre. [↑](#footnote-ref-1)
2. If the MTR is uploaded to the ERC, the status of implementation is tracked electronically in the Evaluation Resource Centre database (ERC). [↑](#footnote-ref-2)
3. Status of Implementation: Completed, Partially Completed, Pending. [↑](#footnote-ref-3)