



Terms of Reference (TOR)

Mid Term Review Meetings

“Transforming effectiveness of biodiversity conservation in priority Sumatran landscapes”

May 2, 2019

BACKGROUND AND CONTEXT

Transforming Effectiveness of Biodiversity Conservation in Priority Sumatran Landscapes or Sumatran Tiger project was designed to enhance biodiversity conservation in priority landscapes in Sumatra through adoption of good management practices in protected areas and adjacent production landscapes, using Sumatran tiger recovery as a key indicator of success. This will be accomplished through supporting implementation of the National Tiger Recovery Plan, which sets out the key elements to protect forests and wildlife in Sumatra.

The project aims to address the institutional issues facing biodiversity management in Indonesia by focusing on the island of Sumatra, Indonesia’s largest wholly owned island. The project will cover an area that includes some of the most important forests for biodiversity.

The project goal is to contribute to the conservation and sustainable use of globally significant biodiversity in Indonesia. The project objective is to enhance biodiversity conservation in priority landscapes in Sumatra through adoption of best management practices in protected areas and adjacent production landscapes, using tiger recovery

as a key indicator of success. The most plausible way to achieve this will be through implementing the MoEF's National Tiger Recovery Plan (NTRP) because it contains many of the key elements required for protecting forests and wildlife in Sumatra. The project is composed of three Outcomes:

- **Outcome 1: Increased effectiveness of key protected area management institutions** through training and technical assistance to increase the management capacity of the 5 target National Parks (NPs), enhancing management and annual work plans for the target NPs, developing an updated NTRP, reducing tiger-related threats and encroachment into the NPs through developing and implementing adaptive management law enforcement tools and standards, such as SMART, in priority Resort Based Management (RBM) units in the target landscapes, and improving the tracking of PA management effectiveness through training results and tailored Management Effectiveness Tracking Tool (METT) assessments for Indonesia's PA system.
- **Outcome 2: Intersectoral coordination systems developed for priority landscapes** through developing and operationalizing landscape-level and inter-landscape partnerships between relevant agencies concerned with illegal wildlife trade, documenting and reviewing innovative forest and wildlife management interventions in target landscapes for replication and upscaling, informing management decision-making through systematic wildlife and forest monitoring using a standardised scientific survey protocol, and by enhancing the management of human-tiger conflicts in the target landscapes. Overall, this component aims to dramatically improve conditions for wildlife population viability in priority areas in each the target landscapes through eliminating threats and decreasing the response time to appropriately handle human-wildlife conflicts.
- **Outcome 3: Sustainable financing for biodiversity management** is developed for the five target landscapes through conducting a financial sustainability analysis and related financial planning to improve cost-effectiveness and disbursement mechanisms for target PAs, developing and implementing sustainable financing plans for selected production areas through business and biodiversity mechanisms (Payment for Environmental Services schemes) private sector endowment and corporate social responsibility schemes and biodiversity offsetting), and developing and operationalizing an institutional framework at national level to support sustainable financing scheme implementation.

The project is implemented by the Ministry of Environment and Forestry, following the programming guidelines for national implementation of UNDP-supported projects. Also, the MoEF are be accountable to UNDP for the disbursement of funds and the achievement of the project objective and outcomes, according to the approved work plan. The total budget of the Project estimated in the PRODOC is USD 62,450,000 of which USD 9,000,000 comes from the GEF.

PURPOSES

The Sumatran Tiger Project has now entered its third year of implementation period. Based on the project's planning, Sumatran Tiger Project will recruit international consultant to produce evaluation report during Mid-Term Review (MTR) process.

The evaluation report is aimed at:

1. Critically assessing the stages of the project "Transforming Effectiveness of Biodiversity Conservation in Priority Sumatran Landscapes or Sumatran Tiger project" and its products through participatory approaches
2. Measuring to what extent the objective/outputs/activities have been achieved against the results and resources framework,
3. Identifying factors that have hindered or facilitated the success of the project.

Through selection and bidding process, the project has recruited international consultant, José Galindo from Ecuador. The selected consultant has provided his first deliverable containing MTR methodology and planning that include meeting with relevant stakeholders and field visit to project's sites.

MISSION SCHEDULE

Based on Skype call meeting, the consultant along with project management and implementation units and relevant partners have agreed upon these activities and schedules to be conducted by consultant during his visit to Indonesia.

It was agreed that the mission will be carried out from 09 to 22 May. The sites defined for the mission are National Parks: Bukit Barisan Selatan and Kerinci Seblat. Through the field visit the consultants can see the actions of the project and the barriers to face. Methodologically, direct observations are considered evidence of findings for evaluation. The MTR consultant will be following this mission schedule:

Date	Place	Activities
05/09/2019	UNDP Office, Jakarta PMU Office, Jakarta	Meetings and Interviews with UNDP CO and Environment and Energy Unit – UNDP (Morning) Interviews with others stakeholders and implementing partners (Afternoon)
05/10/2019	KLHK, Jakarta	Inception Workshop (Morning) Interviews with MoEF and GEF Focal Point (Afternoon)
From: 05/11/2019 To: 05/15/2019	Sumatra	Field visit to Bukit Barisan Selatan NP (depart on May 11th morning; field visit in 2nd and 3rd day. Meeting with NP authority on May 14th) (overnight in Bandar Lampung)
From: 05/15/2019 To: 05/18/2019	Sumatra	Field visit to Kerinci Seblat National Park Depart from Bandar Lampung – Jakarta – Muara Bungo on May 15th; Discussion with Project partners and field visit on May 15th – 17th. Discussion with NP authority on May 17th. Depart to Jakarta on May 18th.
05/19/2019	Jakarta	Interviews with others stakeholders and implementing partners.
05/20/2019	Jakarta	Interviews with others stakeholders and implementing partners.
05/21/2019	Jakarta	Analysis of the initial findings
05/22/2019	Jakarta	Presentation of the initial findings and Debriefing with counterparts (Morning)

MEETING AGENDA

During the mission, the consultants will execute two methods of information collection, on the one hand the interviews will be carried out and on the other the visits to the sites of execution of the project.

During the evaluation mission, between 20 to 25 interviews will be conducted with different key actors, implementing partners, Project team and others. The interviews will generally last about 45 minutes each, will be conducted individually, semi-directed and with diverse social actors, always indicating to the interviewees the confidentiality of their answers.

LIST OF ATTENDEES

Sumatran Tiger Project is facilitating series of meeting in Jakarta and at field to accommodate consultant's initiative to collect information and conduct interviews with relevant stakeholders. These meeting will involve Sumatran Tiger Project's implementing agencies and partners as listed in the list of attendees below:

First and second meeting and interviews on May 9, 2019 will be attended by stakeholders from:

- ✓ Director General of Biodiversity Conservation - Ministry of Environment and Forestry
- ✓ National Project Director (NPD) of SUMATRAN TIGER Project
- ✓ Directorate of Water and Forestry, BAPPENAS
- ✓ Head of Environment Unit UNDP Indonesia
- ✓ Natural Resources Management Programme Manager, UNDP Indonesia
- ✓ Monitoring and Reporting Officer, Environment Unit, UNDP Indonesia

Third meeting at field Bukit Barisan Selatan National Park between May 11-14, 2019 will be attended by:

- ✓ Head of Kerinci Seblat National Park,
- ✓ Operation Focal Point of GEF Indonesia
- ✓ Field Coordinator from each of Project Implementation Unit (PIU) of SUMATRAN TIGER Project
- ✓ Coordinator of Forum HarimauKita
- ✓ Director of Fauna and Flora International
- ✓ Director of Zoological Society of London
- ✓ Director of Wildlife Conservation Society (WCS)
- ✓ National Project Manager of Illegal Wildlife Trade Project

Fourth meeting at Kerinci Seblat National Park between May 15-18, 2019 will be attended by:

- ✓ Head of Bukit Barisan Selatan National Park
- ✓ Operation Focal Point of GEF Indonesia
- ✓ Field Coordinator from each of Project Implementation Unit (PIU) of SUMATRAN TIGER Project
- ✓ Coordinator of Forum HarimauKita
- ✓ Director of Fauna and Flora International
- ✓ Director of Zoological Society of London
- ✓ Director of Wildlife Conservation Society (WCS)
- ✓ National Project Manager of Illegal Wildlife Trade Project