

“Preventing Violent Extremism through Promoting Tolerance and Respect for Diversity”

Evaluation Workplan

Philip Peirce, 15th December 2019

Summary

This report presents the consultant’s understanding and approach to the assignment, the methodology by which it will be undertaken, and the next steps in the evaluation process.

The objective of the report is to share an outline itinerary for the evaluation, to allow UNDP colleagues to develop a more detailed mission schedule to include site visits to be made and key stakeholders to meet, either via bilateral interviews or focus group discussions.

Once the mission schedule is agreed, the consultant will prepare key questions for each set of interlocutors, to solicit information required to address issues raised in the evaluation TORs and to prepare a new programme of intervention as a follow-up initiative.

The Project to be Evaluated

The proposed evaluation concerns the EU-funded project, *“Preventing Violent Extremism through Promoting Tolerance and Respect for Diversity”*, an 18-month intervention for implementation between mid-August 2018 and mid-February 2020.

The project aims at reducing the vulnerability of the Philippines, Indonesia, Malaysia and Thailand to violent extremism, reduce the danger of radicalization and increase the resilience of local communities and societies as a whole towards terrorist threats.

The project has three outputs that will be implemented at both the regional and country level in the Philippines, Malaysia, Indonesia and Thailand:

- Output 1: Regional network of practitioners that conducts research, holds forums and develops policy recommendations for preventing violent extremism in Asia established
- Output 2: National policies and programmes on violent extremism developed and implemented within a human rights and gender equality framework
- Output 3: Strengthened capacities of communities to promote peace, tolerance and respect for diversity.

Evaluation Objective, Purpose & Scope

As per the evaluation TORs, the review will attempt to understand strengths in the current project, areas of improvement, and to document the performance, results and impact of the project to date. The review will be both backward and forward-looking. It will consider the design and thematic areas of focus, including partnerships to improve the effectiveness and the efficiency of the activities for a potential new project of the UNDP-EU PVE Programme.

Proposed Methodology

The following methods will be used to collect, structure, and analyse data for the evaluation:

- Document Review and Analysis
- Semi-structured interviews, undertaken with informed consent, and ensuring anonymity and confidentiality.
- Focus groups sessions
- Field observations (from site visits to the countries).

The desk review comprised initial examination of the project's theory of change, the project document, quarterly reports, budgets, annual work plans and delivery acceleration plan.

The evaluation will proceed via data triangulation including a desk review of the above-mentioned literature, interviews and field observations to build plausible associations that can be validated throughout the evaluation assignment. The Terms of Reference (Annex A) request a focus on the following, which will form the analytical framework for the evaluation:

- i. Programme Strategy and Design
- ii. Relevance
- iii. Assessment of progress towards results, achievements, lessons learnt
- iv. Efficiency
- v. Forward-looking analysis of lessons learnt and best practices to inform future programming
- vi. Recommendations for the design and focus of a potential second phase of the programme.

The TOR includes a set of guiding questions to be answered by the evaluation. These will be used to identify specific issues to be investigated under each element of the framework above, and a set of specific questions to be addressed to interlocutors in the bilateral interviews and focus group discussions. Questions will be prepared in advance and screened for sensitivities by the project team.

The methodology for the evaluation is limited by time-restrictions, and it is not possible to review all activities conducted or visit all project sites. It is acknowledged that the dimensions of the challenge vary considerably at sub-national level within and between countries, and that evaluation of work to date, and proposals for future programming, need to remain cognizant of this – and integrate it into planning – while proceeding via a certain generalisation of findings.

Following initial discussion with the regional team, it was agreed that the evaluation mission should not visit Malaysia, given continued sensitivities around the project and the lack of approval and support to project implementation from Government counterparts.

Project Document Formulation

During the course of the desk review, the consultant was asked to confirm interest in developing a new project document for the follow-up regional PVE programme under discussion between UNDP and the EU, for submission by the end of the third week of February.

It is proposed that the project document is prepared in three stages:

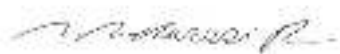
- 1) development of initial ideas and text, for review with BRH team early January, and mobilisation of CO teams for further inputs (5 days);
- 2) drafting of final draft project document, 17th-21st February (5 days);
- 3) post-submission follow-up with UNDP/EU (**up to** 5 days).

Outline Evaluation Schedule

27 th Dec – 4 th Jan	Prodoc initial ideas and drafting	
4 th January 2020	Flight, UK – BKK (arriving 5 th January)	
6 th – 8 th January	Thailand CO meetings, field visit to Patani	
8 th – 10 th January	Regional team meetings	5 W/D
12 th January	Flight, BKK – Manila	
13 th January	Philippines CO meetings	
14 th January	Lake Lanao Workshop, Cagayan, Mindanao	
15 th January	Philippines CO meetings	3 W/D
16 th January	Flight, Manila-BKK	
16 th – 22 nd January	MISSION BREAK, Consultant Drafting	4 W/D (w/o DSA)
22 nd January	Flight, BKK – Jakarta	
23 rd – 28 th January	Regional NAP Workshop, Indonesia CO meetings	5 W/D
29 th January	Flight, Jakarta-BKK	
29 th January	BRH Mission Debrief, office work	1 W/D
30 th – 31 st January	Consultant Drafting	2 W/D (w/o DSA)
1 st February	Flight, BKK – UK	
2 nd – 14 th February	Drafting of Final Submission	5 W/D (UK-based)
		TOTAL 25 DAYS

Travel Mission Plan

Approved by



Mitra Modaresi, OIC of Project Manager