



## INDEPENDENT COUNTRY PROGRAMME EVALUATION

# GHANA

EVALUATION PERIOD: 2018-2021

### COUNTRY PROFILE

#### Population

30.8 million people  
2021



#### HDI ranking

138 out of 189 countries in 2019



#### Women in politics

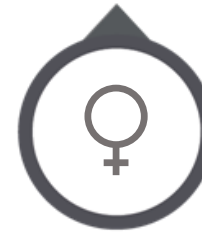
13% of parliament seats



7% average (2017-2019)  
0.4% (2020)  
**GDP growth**



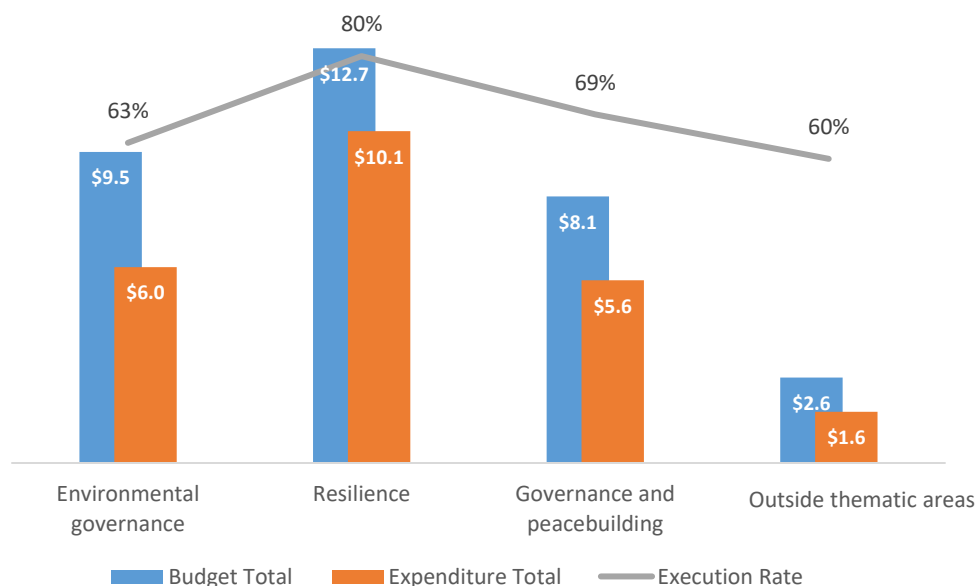
2 in 5 People living in multi-dimensional **Poverty**



135 of 189 countries

**Gender equality**

### PROGRAMME OUTCOME AREAS



# CONCLUSIONS

1. UNDP's programme is aligned with national priorities. The organization adapted to respond to the COVID-19 pandemic and a fall in traditional resources, which effected the achievement of some intended results.
2. UNDP supported important technical capacities for climate change action, sustainable environmental practices and waste management.
3. Governance initiatives focused on peacebuilding and maintaining security, with accountability and transparency support largely limited to one-off initiatives.
4. Most interventions supported the capacities of central institutions, with mixed sustainability of results. UNDP worked with local governments to develop COVID-19 recovery and resource plans.
5. UNDP targeted marginalized groups through its country programme and COVID-19 response. Gender equality and women's empowerment results varied across thematic areas.
6. The monitoring and evaluation system did not provide a framework for strategically assessing the performance of the country office, limiting the potential for learning and improvement.



# RECOMMENDATIONS FOR UNDP

1. UNDP should build on and strengthen its strategic position on climate action and environmental management.
3. Supporting decentralized government structures is important for change at grassroots level. UNDP should build on the work already done on climate change tools, action plans and the integrated assembly financing framework.
5. UNDP should strengthen several elements of its system for results-based monitoring, reporting, evaluating and learning.



2. UNDP should continue its peacebuilding and conflict management efforts, building on its strategic position and comparative advantage in this area, including the potential for resource mobilization.
4. UNDP should further strengthen the gender aspects of its programme and make gender equality a critical component of its interventions.

## ABOUT THE INDEPENDENT EVALUATION OFFICE

By generating evaluative evidence, the Independent Evaluation Office (IEO) supports UNDP to achieve greater accountability and facilitates improved learning from experience. The IEO enhances UNDP's development effectiveness through its programmatic and thematic evaluations and contributes to organizational transparency.

## ABOUT ICPEs

The IEO of UNDP conducts Independent Country Programme Evaluations (ICPEs) to assess UNDP's performance at the country level. These evaluations support the formulation of a new UNDP country programme strategy in facilitating and leveraging national efforts to advance inclusive and sustainable development.