



INDEPENDENT COUNTRY PROGRAMME EVALUATION

Sierra Leone

EVALUATION PERIOD: 2020-2022

COUNTRY PROFILE

Population

8.4 million people
(2021)



GDP per capita

US\$ 480
(2021)



Women in Parliament

12.33% of seats
2023



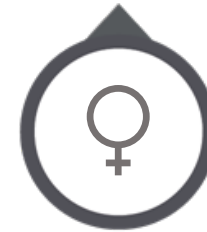
0.477
(2021)

HDI value



3.7%
(2021)

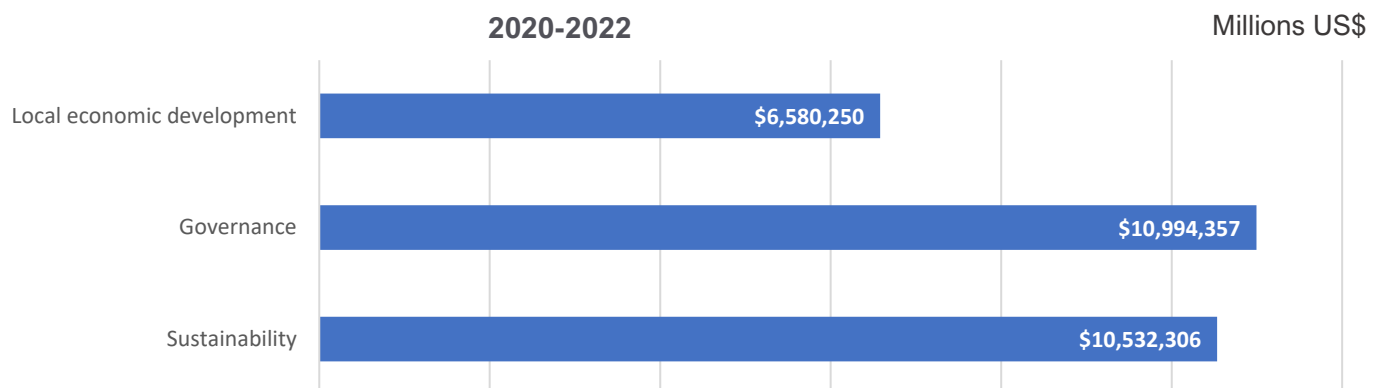
Unemployment



12.75% of land area
(2021)

Protected Areas

PROGRAMME OUTCOME AREAS



Total Programme Expenditure: \$28.1 Million

CONCLUSIONS

1. UNDP's programme for Sierra Leone has addressed the development priorities of the country and has made important contributions in areas such as social cohesion, human rights, parliamentary development, SDG localization, and disaster risk management. It has promoted the inclusion and empowerment of women, youth and persons with disabilities. However, coherent planning and synergies across portfolios and clusters have not been sufficiently promoted in the current programming practices.
2. UNDP continues to experience significant programme management issues including delivery challenges and weakness in result-based management.
3. Financial sustainability remains a major challenge for UNDP, as resource mobilization has been characterized by limited diversification and insufficient identification of opportunities. The programme has relied on a few donors and the use of TRAC. The country office's recent efforts indicated a positive trend in improving donor relationship and programme funding. The country office has engaged the government and the civil society in programme implementation and actively participated in UNCT and joint programmes. Partnerships with international financial institutions and the private sector have been limited.



RECOMMENDATIONS FOR UNDP

1. UNDP Sierra Leone should improve the coherence of its programming approach and strengthen cross-sector collaboration and synergy. In particular, UNDP should strengthen its programming approach for resilience building and governance sector support. UNDP should further its efforts in promoting local development in collaboration with local governments and other actors operating at subnational level.



2. UNDP Sierra Leone should strengthen the programme management and accountability practices for execution of the country programme. The country office should increase efforts to address the implementation barriers and ground the management of the programme more soundly in results and evidence.

3. UNDP should further consolidate and expand its partnerships with development partners, international financial institutions, CSOs and the private sector. Knowledge sharing, coordination and capacity development should be strengthened as integral parts of partnership building.

ABOUT THE INDEPENDENT EVALUATION OFFICE

By generating evaluative evidence, the Independent Evaluation Office (IEO) supports UNDP to achieve greater accountability and facilitates improved learning from experience. The IEO enhances UNDP's development effectiveness through its programmatic and thematic evaluations and contributes to organizational transparency.

ABOUT ICPEs

The IEO of UNDP conducts Independent Country Programme Evaluations (ICPEs) to assess UNDP's performance at the country level. These evaluations support the formulation of a new UNDP country programme strategy in facilitating and leveraging national efforts to advance inclusive and sustainable development.