**Terms of Reference**

**UNDP Malaysia Country Programme Action Plan Mid-Term Review**

**Results Assessment Exercise**

**Introduction**

In collaboration with the Government of Malaysia, UNDP will in early 2011 undertake a Mid-Term Review (MTR) of the Malaysia Country Programme Action Plan (CPAP) 2008 – 2012. The MTR will be carried out in line with the objective provided within the CPAP Section 4.4 and 4.5.

The overall aim of the MTR will be to review the outcome results of the activities undertaken from 2008-2010 and also establish the extent to which UNDP programming is aligned with the development priorities of the Government of Malaysia in light of new national priorities that may emerge from the Tenth Malaysia Plan (2011-2015). The MTR will also provide an opportunity for UNDP and the Government of Malaysia to review the strategic priority areas that UNDP can best contribute to the development agenda in Malaysia in 2011-2012.

**Background**

The CPAP approved by the Government of Malaysia and UNDP in December, 2007, was developed based on the UNDP Country Programme Document for Malaysia approved by the UNDP Executive Board in September 2007. The Country Programme was developed through a broad, multi-stakeholder consultative process to complement the 9th Malaysia plan (2006-2010) which outlined five strategic action areas essential for continued national development: (a) move the economy up the value chain; (b) raise capacity for knowledge and innovation; (c) address persistent socio-economic inequalities constructively and productively; (d) improve the standard and sustainability of quality of life; and (e) strengthen institutional and implementation capacity.

The CPAP outlined a programmatic focus on promoting the global partnership for development through south-south cooperation, on national human development issues going beyond the MDGs, especially improving equity in the least developed states, environmental management, and climate change mitigation and adaptive initiatives. Gender, HIV/AIDS, information and communication technology for development and partnerships with the private sector would be incorporated as cross-cutting issues.

**Objectives of the CPAP Mid-Term Review Exercise**

The CPAP 2008-2012 Mid-Term Review will offer a formal opportunity to determine the extent to which UNDP Malaysia programming is aligned with the Government of Malaysia’s development plans and programmes as outlined in recently announced national development strategies and priorities.

The review process should be results oriented and provide: (i) a results assessment of progress made towards CPAP 2008 – 2012 outcomes, and (ii) an assessment on the use of core and non-core resources and (iii) an analysis and recommendations on whether further adjustments of the CPAP should be considered.

1. Based on an analysis on the logical linkages between programme inputs, activities and outputs and the intended development outcomes, the results assessment will answer the following questions:

* What progress has UNDP made toward the CPAP outcomes?
* What progress has UNDP made in delivering CPAP outputs?
* To what extent are CPAP outputs clearly linked to CPAP outcomes?
* To what extent did the 2009 UNDP CPAP repositioning exercise enhance the strategic value of UNDP support to the Government?
* What would be appropriate indicators to measure CPAP outcomes?

1. Provide an assessment on the use of core and non-core resources in the implementation of projects in the CPAP.
2. In a forward looking analysis, the mid-term review will answer the following questions:

* Based on an analysis of the Malaysia Vision 2020 pillars, should a further repositioning of the UNDP country programme take place in order to ensure proper alignment of CPAP outcomes with the Government’s development plans and programmes?
* What are options for a further repositioning of the UNDP country programme that should be considered?

**Outputs:**

Expected outputs of the Malaysia CPAP 2008 – 2012 Mid-Term Review will be the following:

* Note on Methodology
* Malaysia CPAP 2008 – 2012 Mid-Term Review Report
* Presentation of Mid-Term Review findings to EPU and UNDP

**Process and Management**

Under the overall guidance of the UNDP Resident Representative, the UNDP Senior Programme Management Advisor will lead the CPAP Mid-Term Review process. A UNDP CPAPMid-Term Review Task-Force will provide substantive and logistical support.

A Mid-Term Review Team comprised of two external consultants will undertake the mid-term review under the supervision of the Senior Programme Management Advisor, in close coordination with the Economic Planning Unit of the Prime Minister’s Department. A series of multi-stakeholder discussions will also be organized to obtain input from implementing agencies, resident United Nations agencies, civil society organizations and national think-tanks for the MTR.

The Mid-Term Review Team will comprise of 2 consultants – 1 international and 1 national consultant.

**Timeframe:** The CPAP 2008 – 2012 Mid-Term Review will take place during the months of December 2010-March 2011.

**Annex 1 – Reference Materials**

The following documents among others should be referenced:

**Relevant Documents**

1. Third Outline Perspective Plan (2001-2010)
2. The National Mission Thrust (2006-2020)
3. 9th Malaysia Plan (2006-2010)
4. Mid Term Review of the 9th Malaysia Plan (2008)
5. 10th Malaysia Plan (2011-2015)
6. Government Transformation Programme (2010)
7. New Economic Model (2010)

**UNDP Programme Documents**

1. Country Programme Document for Malaysia (2008-2012)
2. Country Programme Action Plan (CPAP) for Malaysia (2008-2012)
3. Independent Evaluation Report – Country Programme 2003-2007 Evaluation
4. Results Oriented Annual Report 2008 and 2009
5. UNDP Project Documents, Progress Reports and Evaluation Reports
6. UNDP 5 Priority Areas (2009)

**Other documentation:**

2. Project Evaluations Report in the Evaluation Resource Center (ERC)

**Annex 2 - CPAP Mid-Term Review Report Template**

**Executive Summary**

* Context and purpose of the Mid-Term Review.
* Summary of main findings, conclusions and recommendations.

**Introduction**

* Context and purpose of the Mid-Term Review
* Description of CPAP 2008-2011

**Development Context**

* Overview of Malaysia development situation
* Regional / international context

**Analysis**

* Linkages between programme inputs, activities and outputs and the intended development outcomes
* Progress made in delivering CPAP outputs
* Progress made toward CPAP outcomes
* Analysis of the 2009 UNDP CPAP repositioning exercise
* CPAP management, e.g. knowledge management, partnerships, application of RBM norms and tools, inc. M&E, and resources effectiveness and utilization as at date

**Conclusions and recommendations**

* Conclusions
* Recommendations on whether further alignment of CPAP outcomes with the Governments development plans and programmes should be considered