Management Response Template
### Evaluation Recommendation of Issue 2: The project's work remains consistent in the development concern within Europe - and gains have been made

<table>
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<th>EWC/PmU</th>
<th>Time Frame</th>
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**Reason:** Aided. The project will pay specific emphasis on ensuring sustainability and effective management across the project area.

**Recommendation:** Agree. The project has delivered on the things that are critical and necessary. But remain insufficiency for a satisfactory look at indicators in the log frame for the second phase.

3.3 Include the “EWC Development Sector” and other the PmU. The PmU to monitor tools by the UNDP to.

3.1 Attendance training on monitoring tools by the UNDP to.

### Evaluation Recommendation of Issue 3: UNDP's role from the company, the Regional Office, and the Company to the Regional Concern in Europe has provided satisfactory support and monitoring of the performance of the project.

**Reason:** Agree. The PmU has developed a successful governance system and (partly) to those things in which EWC is involved (f., information). The project has dealt with the sustainable process, even (system and) (partly) to those things in which EWC is involved (f., information) without issue.
### Evaluation Recommendation or Issue 5: There were a number of issues surrounding the project's proposal level indicators – specifically about the

<table>
<thead>
<tr>
<th>Pending</th>
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<tbody>
<tr>
<td>Monitoring</td>
<td>December 2013</td>
<td>6</td>
<td>Additional Co-Finance required</td>
<td>Development of financial sustainability plan</td>
</tr>
<tr>
<td>Comments</td>
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#### Management Response: Accepted. This has been emphasized in second phase.

### Evaluation Recommendation or Issue 6: The project had change coefficients but more work is necessary on developing similar partnerships and

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<tr>
<td>Monitoring</td>
<td>December 2013</td>
<td>7</td>
<td>English regular training plan for the staff</td>
<td>7.2 Fundraising initiative Fund</td>
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<td>Comments</td>
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#### Management Response: Accepted. ECA will be supported in developing a matching strategy.

- The absence of joint management committee
- The lack of coordination within ECA, including career development, performance assessments and ensuring appropriately skilled personnel
- The failure of MoU to adopt projects, particularly those of the priority areas
- The absence of sector, start, board, and PA level
- Development of financial sustainability plan

### Evaluation Recommendation or Issue 7: Other key aspects mentioned in the MTE are the phase phase remaining incomplete and
| Issue | Key Action(s) | Time Frame | Responsible Entity | Comments Status | Tracking Issue | Pending/PMU | UNDP/ECA |
|-------|--------------|------------|--------------------|-----------------|----------------|------------|---------|---------|
| 10.1  | Update indicators in the PMU | Until Dec 2012 | | | | | | |
| 10.2  | Evaluate the cost-effectiveness of the project | Until Dec 2013 | | | | | | |

**Management Response:** Aged/ UNDP will provide the required training.

**Evaluation Recommendation:**

- **Performance Objective:**
  - The Program Management Planning System (PMPS) provides performance assessment through the Balanced Scorecard but it lacks data on stakeholders and resource allocation.
  - The Program Management Planning Framework (PPF) and reporting systems in place imply the government.
  - The evaluation now provided by ECA is building management systems through the Balanced Scorecard, hence, it can be more effective.

**Recommendation for Issue 9:** The important aspect that has not been considered for the implementation of the Balanced Scorecard, hence, it can be more effective.
### Evaluation Recommendation of Issue 12: The PMU and EWCA need to understand the implications of not achieving the intended impacts that the PMU projects are meant to achieve.

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<td>Ensure that the PMU and EWCA are aware of the intended impacts of the projects and work towards achieving those impacts.</td>
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### Evaluation Recommendation or Issue 17:

**Management Response Accepted**

16. Warden training plan in place  

<table>
<thead>
<tr>
<th>Event</th>
<th>Details</th>
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<tr>
<td>Event 16</td>
<td>Warden training plan in place</td>
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**Key Actions**

- Work with World of风味 Organization
- Work with World of风味 Organization

**Related Actions**

- Work with World of风味 Organization
- Work with World of风味 Organization

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### Evaluation Recommendation or Issue 26:

**Management Response Accepted**

15. One must be made of planning process: policies, procedures, regulations, guidelines, management

**Key Actions**

- Develop a comprehensive plan for the next stage.
- Focus on training all those involved in the process.
- Ensure that all policies, procedures, and guidelines are updated and aligned with the new regulations.

**Related Actions**

- Review all existing policies, procedures, and guidelines.
- Implement new policies and procedures as necessary.

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### Evaluation Recommendation or Issue 34:

**Management Response Accepted**

13. The project must be made of planning process: policies, procedures, regulations, guidelines, management

**Key Actions**

- Develop a comprehensive plan for the next stage.
- Focus on training all those involved in the process.
- Ensure that all policies, procedures, and guidelines are updated and aligned with the new regulations.

**Related Actions**

- Review all existing policies, procedures, and guidelines.
- Implement new policies and procedures as necessary.
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<th>Time Frame</th>
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Management Response: Accepted.

1. Road map for trust fund will be established.
   - EWCA cannot act alone and the success of the proposed new system will only be realised if EWCA
   - Localities and WHO can help build the capacity in the sector.
   - System can be expanded across the country and regions
   - By partners, we do not just mean people to join the work but also people who can assist
   - EWCA cannot do it alone and the success of the proposed new system will only be realised if EWCA
   - New start in the EWCA/PMN is well on the road.
   - Need to ensure participation by all stakeholders.

Evaluation Recommendation of Issue 16: We recommend that the project examine in depth the feasibility of actually completing the task of

Evaluation Recommendation of Issue 22: Find key accounts and consider re-branding.

Evaluation Recommendation of Issue 21: The project represents an opportunity for EWCA. While this may seem obvious, it is clear to the MNF.

Evaluation Recommendation of Issue 20: Working with local authorities, the management is more effective.

Evaluation Recommendation of Issue 19: EWCA cannot do it alone and the success of the proposed new system will only be realised if EWCA

Evaluation Recommendation of Issue 18: We recommend that the project examine in depth the feasibility of actually completing the task of

Evaluation Recommendation of Issue 17: We recommend that the project examine in depth the feasibility of actually completing the task of
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<th>Portfolio</th>
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Management Recommendation:

2.2.1.1. Prepare knowledge product and best practices

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Management Response:

The project has already started to learn lessons from model sites such as the Dale and Shriver Mountain National Parks and.

References and contacts:

[1] *Source of Information*

[2] *Name of Author*

[3] *Year of Publication*
<table>
<thead>
<tr>
<th>Time Frame</th>
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**Resolution Recommendation of Issue 32: Implementation Requirements**

The PSC will determine the need for a strategic plan to address the identified requirements.

**Management Response: Agreed**

**Action**

Implement the identified requirements in the strategic plan.

**Action**

Ensure the strategic plan is aligned with the overall goals and objectives of the project.

**Action**

Monitor and evaluate the effectiveness of the strategic plan on a regular basis.
3.1 Design the project document for the second phase

**Key Action(s)**

- Design the project document for the second phase

**Time Frame**

Until Dec. 2012

**Responsible Unit(s)**

UNDP/PAU

**Management Response**

Agreed

**Further Comment(s)**

- To demonstrate the economic benefits of the project, indicators and targets, and the activities need to be carried out to achieve the purpose, outcomes and outputs

- Improved PSC TOR and membership

- Project impact can be understood & owned by all stakeholders

The management response agreed for the phase 2 project implementation the log frame will be updated:

- Include gender-specific indicators

Evaluation Recommendation or Issue 22. Design for Stage Two. During the next few months, the PMU, in partnership with UNDP/CO and EWCA, has much to prepare for Stage Two, including: 1) preparing the project document and budgets for the second stage and 2) preparing the contractual and institutional agreements and Memoranda of Understanding for Stage Two.