

UNDP MANAGEMENT RESPONSE TO UNDP SUPPORTED AND GEF FINANCED PROJECT ENTITLED
“REMOVAL OF BARRIERS TO ENERGY EFFICIENCY AND ENERGY CONSERVATION IN BUILDINGS”
MID-TERM EVALUATION REPORT (Report completed in Nov 2011)



ISSUE/RECOMMENDATION	MANAGEMENT RESPONSE/COMMENT/ACTION	AGENT	TIME SCALE
<p>Issue 1: Improvement in the project level Monitoring and Evaluation framework.</p> <p>Evaluation Recommendation : Develop and strengthen the M & E Framework without any further delay. E.g., through updating the logical framework and having accurate baselines. etc.. This would also enable the accurate tracking/capturing of co-financing made by the different partners.</p>	<p>Management Response/Comment/Action : We agree on the Evaluation Recommendation for Issue 1.</p> <ul style="list-style-type: none"> The GEF project has now been supplemented by the SIDS Dock project component. Both the GEF and the SIDS Dock components will be evaluated concurrently before the end of the project scheduled for 31 December 2013. The logical framework and baselines have already been updated and reinforced, as specified in the addendum to the GEF Project Document which has been drafted and finalized in January 2012 upon confirmation by AOSIS/SIDS Dock of the disbursement of the additional funding of US\$1M. 	<p>Project Management Unit / UNDP CO</p>	<p>Completed in January 2012</p>
<p>Issue 2: Usability of Policy Legislation done so far.</p> <p>Evaluation Recommendation : Fast track the incentivization of the policy legislation done, the case of the Energy Audit Contingent Support Mechanism.</p>	<p>Management Response/Comment/Action : We agree on the Evaluation Recommendation for Issue 2.</p> <ul style="list-style-type: none"> Sections 1 to 18 of the Energy Efficiency Act 2011, has already been proclaimed. The remaining Sections 19 to 24 will be proclaimed later. The new Building Control Act has been enacted in June 2012, but has yet to be proclaimed. As per requirement of the GEF Project Document, the remaining GEF Funds will be used to provide incentives to building owners/managers for the undertaking of 50 energy audits of non-residential buildings. Owing to the decision of Government not to proceed with the creation of a dedicated fund, the Contingent Support Mechanism(CSM) has been redesigned such that grants will be provided to selected firms for carrying out energy audits. 	<p>Project Management Unit / UNDP CO</p>	<p>July 2013</p>
<p>Issue 3: Continued harmonization of legislation. Building Control Bill v/s Energy Efficiency Act & other</p>	<p>Management Response/Comment/Action : We agree on the Evaluation Recommendation for Issue 3.</p> <ul style="list-style-type: none"> Following the recommendation of the National Steering Committee 	<p>Project Management Unit/UNDP CO/ EEMO/EEC/Ministry</p>	<p>Completed in June 2012</p>

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<p>Bills conflicts.</p> <p>Evaluation Recommendation : Strengthen a mechanism for harmonization of some of the policies to the extent possible especially through the NSC members as a starting point.</p>	<p>(NSC), a harmonization workshop was organized in April 2011 with the participation of all Consultants for ongoing projects at that time.</p> <ul style="list-style-type: none"> • An Energy Efficiency Committee (EEC) has been set up, within the legislative framework of the Energy Efficiency Act, to administer and manage the Energy Efficiency Management Office launched in December 2011. This committee has taken up the task of strengthening the mechanism for further harmonization of the policies. • For the new Building Control Act, an Advisory Committee will be set up at the level of the Ministry of Public Infrastructure for the continuous update of the Act on a regular basis. 	<p>of Public Infrastructure</p>	
<p>Issue 4: High staff turnover leading to limited continuity of institutional memory and efficiency.</p> <p>Evaluation Recommendation : A mechanism by responsible key partners should be instituted to have staff for longer periods. This has a great influence on the timeliness of delivery as there are limited human resources to deliver on the outputs.</p>	<p>Management Response/Comment/Action : We agree on the Evaluation Recommendation for Issue 4.</p> <ul style="list-style-type: none"> • In May 2011, the Ministry of Finance & Economic Development made a request to UNDP CO that all future project managers be recruited by the government. Therefore, a permanent Staff of the Ministry of Energy & Public Utilities has now been assigned the post of Project Manager since 02 August 2011 up to end of this project. Now that the EEMO is operational, to some extent support is being provided by the existing Staff of EEMO (2 Technical Staff and 2 Non-Technical Staff), for the organization of workshops, for undertaking administrative tasks, and so forth. 	<p>Ministry of Energy & Public Utilities/EEMO</p>	<p>Completed in August 2011</p>
<p>Issue 5: Gaps in the trainings existed both in the structure and lengths of trainings.</p> <p>Evaluation Recommendation : Review future trainings to include mentoring of trainers on selected pilot projects and/or twinning arrangements.</p>	<p>Management Response/Comment/Action : We agree on the Evaluation Recommendation for Issue 5.</p> <ul style="list-style-type: none"> • In the ToR that was drafted for the EAMS Phase 2, necessary provision has been made for the Consultant to conduct a Train the Trainers Workshop. In addition, the Scheme Manager of the Local Certification Body (MSB) will have the opportunity to attend to training sessions abroad at the Consultant's place and to witness similar Energy Auditor Certification Processes. • The recommendation is also taken up in the preparation of the TOR for the accreditation of the EAMS including the capacity building of the Local Accreditation Body (MAURITAS). At least 2 Staff of MAURITAS 	<p>Project Management Unit / UNDP CO / Ministry of Industry/ EEMO/ MSB/ MAURITAS</p>	<p>October 2013</p>

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	<p>will have the opportunity to attend to comprehensive training sessions at the Foreign Accreditation Body's place and to witness similar accreditation processes.</p> <ul style="list-style-type: none"> Also, since the project has now been extended to the industrial sector, training and mentoring of at least 50 Trainee Industrial Energy Auditors/Energy Managers has been planned for Mid-2013 		
<p>Issue 6: Improvement in awareness raising and documentation of lessons learned.</p> <p>Evaluation Recommendation : Need to create a mechanism to assist the PMU to document and raise awareness and rationale of EE & EC to the grassroot communities.</p>	<p>Management Response/Comment/Action : We agree on the Evaluation Recommendation for Issue 6.</p> <ul style="list-style-type: none"> The EEMO with the joint collaboration of the EEC and the Project Management Unit (PMU) had organized an Energy Efficiency Awareness Week from 24th to 30th September 2012. EEMO had targeted mainly the building, industrial and transport sectors, for this particular event. The EEC has decided to organize the Energy Efficiency Awareness Week and an Energy Efficiency Award Ceremony on an annual basis. An amount of US\$80,000 has already been allocated from the GEF Fund for appointing a Consultant in 2013 for providing Consultancy Services specific to the "Awareness Component" of this Project 	Project Management Unit / UNDP CO / EEMO	October 2013
<p>Issue 7: Delays in the implementation</p> <p>Evaluation Recommendation : The project timeframe should be extended for an additional 12 months, from April 2012 to April 2013</p>	<p>Management Response/Comment/Action : We agree on the Evaluation Recommendation for Issue 7 but will request for extension up to December 2013.</p> <ul style="list-style-type: none"> A request for extension of the project up to 31st December 2013 will be made by UNDP CO as it is considered that the SIDSDOCK and GEF projects need to be jointly evaluated and the activities of both projects will be completed by end 2013. 	Project Management Unit / UNDP CO/Ministry of Energy & Public Utilities	November 2012

Signed and Approved by

 23/11/2012

Mr Simon Springett, UNDP Resident Representative