

## UNDP/GEF Terminal Evaluation (TE) Management Response and Tracking Template

Project Title: Armenia Improving the Energy Efficiency of Municipal Heating and Hot Water Supply

Atlas Project ID: 00035799

Project PIMS #: 1273

Terminal Evaluation Completion Date: August 31, 2012

Key issues and recommendations	Management response*	Tracking**				
	response	Key Actions	Timeframe	responsible unit(s)	Status***	Comments
1. Project logframe indicators and targets should be defined for all project outcomes and at least for all critical project outputs as specified in the Project Document.	Will be considered during new project development process.	As the project at the closure stage recommendations will be used during new project development stages	NA	UNDP		The GEF- 4 procedures were fully considered during submission of the Project Document.
2. If properly defined project indicators and targets should not be changed over the project implementation period unless the project objectives or outputs are changed.	Will be considered during new project development process.	As the project at the closure stage recommendations will be used during new project development stages	NA	UNDP		In terms of highly dynamic heat supply market, as it is the case of Armenia, the adjustments made to the Project sub-outputs and planned activities during implementation were aimed at reflecting the changes occurred and addressing the market emerging needs. These changes were reflected in the revised indicators presented and endorsed by the Project Steering committee as part of the annual workplan approval process.

<p>3. Project logframe indicators and targets can and should be supplemented with more detailed indicators and targets for each of the project activity. These detailed activity indicators and targets are then subject to quarterly and annual evaluation by the project manager and the project steering committee.</p>	<p>Will be considered during new project implementation and reporting process.</p>	<p>As the project at the closure stage recommendations will be used during new project development stages</p>	<p>NA</p>	<p>UNDP</p>		<p>There is no procedure for quarterly revision of indicators, this was done on annual base</p>
<p>4. Activity targets should be time-bound (and SMART) as well as logframe targets and indicators. That means that detailed targets for specific activity can be defined individually for different time periods (different target for the 1<sup>st</sup> Q of Year 2 and for the 2<sup>nd</sup> quarter of Year 3 for example) – if the implementation period of that specific activity is longer than a project management evaluation period (typically one year).</p>	<p>UNDP will pay special attention to integration of targets into the AWP format.</p>	<p>As the project at the closure stage recommendations will be used during new project development stages</p>	<p>NA</p>	<p>UNDP</p>		<p>Each year UNDP develop and sign Annual Work plans for each of its projects. AWP's have activity level breakdown including indication agreed with government and mutually signed by UNDP and National Implementing Agency.</p>

5. If adaptive management is implemented and individual project activities are changed, the relevant activity indicators and targets should be then changed accordingly as well.	As indicated in Article 4 above targets will be revisited.	As the project at the closure stage recommendations will be used during new project development stages.	NA	UNDP		Each year UNDP develop and sign Annual Work plans for each of its projects. AWP's have activity level breakdown including indication agreed with government and mutually signed by UNDP and National Implementing Agency.
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\* Unit(s) assigned to be responsible for the preparation of a management response will fill the columns under the management response section.

\*\* Unit(s) assigned to be responsible for the preparation of a management response will be updating the implementation status. Assigned with an oversight function monitors and verifies the implementation status.

\*\*\* Status of Implementation: Completed, Partially Completed, Pending