

Management Response to Evaluation

The systematic presentation of the management's response to evaluation is crucial to make the best use of evaluation and to ensure the ownership of subsequent actions. The response provides an opportunity for management to consider the accuracy and relevance of the evaluation's findings, issues and recommendations. It enables management to identify key actions for follow-up. The management response will be used as a basis for tracking actions taken.

Responsible units should prepare a management response within one month after the evaluation report is finalized. The management response to evaluations should be clear and comprehensive, consisting of the following elements:

- *Key issues and recommendations:* Are the issues and recommendations relevant and acceptable?
- *Key actions:* What are the concrete proposed actions? Who are the key partners in carrying out the actions?
- *Implementation of the actions:* Who are the responsible units? What is the timeframe for implementation?

Responsible units should enter the management response and update the implementation status of key actions in the [Evaluation Resource Centre \(ERC\)](#). Units exercising a line oversight function are responsible for monitoring the implementation of the actions.

The Evaluation Office maintains the system to record and track the management response to all evaluations. EO will report on follow-up to senior management and the Executive Board.

Management Response and Tracking: “Improving Energy Efficiency in Buildings” UNDP-GEF/00059937 project

**Evaluation Title: Mid-Term Evaluation
Evaluation Completion Date: April 2013**

Key issues and Recommendations	Management Response*				Tracking**	
	Response	Key Actions	Timeframe	Responsible unit(s)	Status***	Comments
Legislation framework has been improving, but focus is needed to achieve adoptions of new Armenian Building Code	Identify institutional gaps and legislative drawback to ensure easy adoption of the Armenian Building code in line with EPBD directive.	<ol style="list-style-type: none"> Promote adoption of drafted technical regulation on building safety, which includes separate chapter in EE in buildings. Based on agreement with Ministry of Energy and Natural Resources provide support in transposition of the EU relevant legislation through translation and adaptation of -EPBD, 5 EU and ISO standards. Develop the implementation plan for EPBD. 	within 2013-2014	UNDP CO Project Steering Committee Project Team	Work in progress	
Ensure that institutional bodies to take energy efficiency forward into the market are created	Enhance coordination between institutions carrying out activities related to the buildings' energy efficiency: buildings' design, construction and enforcement of energy efficiency requirements, insulation materials testing and certification, etc.	<ol style="list-style-type: none"> Develop recommendations on improving enforcement of energy performance requirements in buildings. Enhance capacities of relevant governmental and private expertise/testing agencies/bodies through organization of corresponding training on energy efficient building codes, standards, requirements for energy performance, testing and verification methods, application of equipment and software. Continue monitoring of reference and pilot buildings. Continue the capacity building of construction material testing and manufacturing companies on marketing their services and production. Continue dissemination of professional knowledge among sector professionals and decision makers. 	continuous	Project Team Partner testing laboratories	Work in progress	
Initial project structure is still valid, however needs slight adaptations	There is need to revise the Project multiyear workplan	In consultation with RTA, revisit budget components and arrange for budget revision upon necessity.	within 2013	Outcome Board Project Team	Pending	

Monitoring of greenhouse gas (GHG) emission reductions to be followed-up and results visualised	The monitoring results of reference pilot and energy efficient buildings will be presented in user friendly way to trigger behavioral change among building developers, investors and owners.	<ol style="list-style-type: none"> 1. Continue monitoring of energy consumption in all pilot buildings. 2. Continue dissemination of the specific materials related to the benefits and achieved results (factsheets, lessons learned reports, newsletters etc.) among the Project stakeholders and beneficiaries. 	continuous	Project Team	Work in progress	
Maintain high level of public outreach and institutionalize public awareness measures in the long term	The Project outreach strategy implementation will be continued and the partnerships be maintained with partners to identify common synergies.	<ol style="list-style-type: none"> 1. Foster behavioral change among the general public through regular broadcast of the social ads developed, dissemination of the goal specific materials among real estate agencies to consider energy efficiency criteria during the real estate transactions and thus supporting the transformation of demand market. 2. Continue networking, collaborating and knowledge and best practice exchange with <ul style="list-style-type: none"> • Renewable Energy and Energy Efficiency fund of Armenia, implementing the Energy Efficiency in Public Buildings GEF funded project • Energy efficiency in buildings projects from the RBEC region, • EBRD • Energy Saving Initiative in Buildings-EU INOGATE project • Habitat For Humanity Armenia project • GIZ, REC Caucasus, etc. <p>The Project will continue implementing activities related to the awareness raising, professional experience exchange, development of legal and regulatory field, etc.</p>	continuous	UNDP CO Project Team	Work in progress	

* Unit(s) assigned to be responsible for the preparation of a management response will fill the columns under the management response section.

** Unit(s) assigned to be responsible for the preparation of a management response will be updating the implementation status. Assigned with an oversight function monitors and verifies the implementation status.

*** **Status of Implementation:** Completed, Partially Completed, Pending