### **ToR Angola Environment Portfolio Outcome Evaluation**

**CONTEXT**

According to the evaluation plan of the UNDP Country Office in Angola an outcome evaluation on the Environmental Program is planned to be conducted during the current cycle (2009-2014).

The evaluation will be based on reviewing how the UNDP Angola Environmental portfolio has met the environmental objectives outlined in the UNDAF (2009-2014) and CPAP (2009-2014) core documents:

UNDAF Outcome 4: National and decentralized institutions strengthened integrated rural development guaranteeing food security based on **environmental protection of natural resources and the management and adaptation to climate change**.

Furthermore the UNDAF Outcome #4 states: Environmental protection is a matter of concern for the Government, and the UN agencies will support the development of strategies for the protection and sustainable use of natural resources, such as Land Water, and Bio-Diversity, as well as mainstreaming environmental protection strategies at a national level and in various sectors. The need for climate change adaptation is also a recognized priority which will also be supported by UN agencies, namely through natural disaster mitigation strategies and programmes.

CPAP Programme Component: **Environment and Sustainable Development.** Expected Outcomes: Strengthened National capacities to mainstream environment into national development plans and programmes

Outcome evaluations move away from the old approach of assessing project results against project objectives, towards an assessment of how these results contribute, together with the assistance of partners, to a change in development conditions. Outcome evaluations work backwards from the outcome; they take the outcome as their starting point and then assess a number of variables.

In this context, UNDP would like to take stock of its work and contribution and influence in support to the development of the national capacity for the environmental protection of natural resources and the management, to ensure that its planned programme and portfolio are relevant to national priorities and support the achievement of the planned outcome. The aim is also to take stock of how UNDP has influenced the partners to contribute to the attainment of this outcome.

**EVALUATION SCOPE AND OBJECTIVES**

**Evaluation Scope**

The evaluation period will cover environmental interventions implemented by UNDP, between 2009 and 2013, in the Republic of Angola taking into account all sources of funding and all modalities of implementation. The main evaluation areas to be analyzed are: i) relevance, ii) sustainability and iii) effectiveness. The evaluation findings and recommendations will be used by the UNDP CO Angola to inform the 2015-2019 environment programme.

Specific projects that will be part of this analysis are:

* LDC and SIDS Targeted Portfolio Approach for Capacity Development and Mainstreaming of Sustainable Land Management
* Environment Protection and Sustainable Management of the Okavango River Basin Project

**Evaluation Objectives**

* **Primary objective**: Provide recommendations on how best to implement future environment related CPAP outcomes.
* **Secondary objectives**:
  + Evaluate the impact of UNDP interventions and its contribution in building national capacity for the protection of the environment.
  + Review and assess the Programme’s partnership with the government bodies, civil society and private sector, international organizations in Programme implementation and comment on its sustainability;

**EVALUATION QUESTIONS**

* Were stated outcomes achieved?
* What progress toward the outcomes has been made?
* What factors have contributed to achieving or not achieving intended outcomes?
* To what extent has UNDP outputs and assistance contributed to outcomes?
* Has the UNDP partnership strategy been appropriate and effective?
* What factors contributed to effectiveness or ineffectiveness?

\* Evaluation questions could be refined in consultation with the evaluation consultant.

**METHODOLOGY**

Overall guidance on outcome evaluation methodologies is provided in the *UNDP Handbook on Monitoring and Evaluation for Results* and the *UNDP Guidelines for Outcome Evaluators*. Based on these guiding documents, the evaluator should develop a suitable methodology for the outcome evaluation, particularly taking into account that only one outcome is being reviewed, namely the CPD/CPAP outcome related to environment and sustainable development.

The consultant will work under the overall supervision of the UNDP Deputy Country Director, and will directly report to the UNDP Environment Programme Specialist. The assignment is home-based and during the outcome evaluation process, the evaluator is expected to apply a qualitative approach, using a mix of the following methods for data collection and analysis:

* Desk review of relevant documents;
* Discussions with UNDP Angola senior management and program staff;
* Interviews of partners and stakeholders (through on-line questionnaires and/or conference calls or any other kind of telecommuting tool could be applied);
* Validation of preliminary findings through a webinar validation workshop.

**EVALUATION PRODUCTS (DELIVERABLES)**

The consultant is expected to produce an Outcome Evaluation Report that highlights the findings, recommendations and lessons learnt, and give a rating of performance. This report should follow the Outcome Evaluation Report Template and include all sections recommended therein (see attached template).

* **Draft evaluation report**— A draft of the evaluation report will be reviewed by the programme unit and key stakeholders in the evaluation to ensure that the evaluation meets the required quality criteria (see Annex 7).
* **Presentation of preliminary findings**: the consultant will prepare a presentation (preferably in Portuguese) based on findings reported in the draft report. UNDP Angola will organize a teleconference/webinar, in which the consultant will make the presentation and feedback from invited key stakeholders will be collected.
* **Final evaluation report—**to be submitted at the conclusion of the assignment.

**REQUIRED COMPETENCIES FOR THE EVALUATION CONSULTANT**

* At least a Masters’ Degree or above in the natural resources management, environment, development, Social Sciences or relevant area (max. score: 10)
* Minimum of 10 years of professional expertise in international development co-operation (max. score: 10)
* Minimum of 5 years of professional expertise in project/programme evaluation and result-based management evaluation (max. score: 10)
* Strong working knowledge of UNDP or the UN system in the environment sector (max. score: 10)
* Strong understanding of capacity development (max. score: 5)
* Experience in applying SMART indicators and reconstructing or validating baseline scenarios (max. score: 5)
* Demonstrated analytical, communication and report writing skills (max. score: 5)
* Good professional knowledge of the Africa region (max. score: 5)
* knowledge and understanding of environmental issues in Angola (max. score: 10)
* Working knowledge of Portuguese or Spanish (will be an asset) (max. score: 5)

NOTE 1: Evidence such as resumes, work samples, and references could be requested by UNDP to support claims of knowledge, skills and experience.

NOTE 2: Evaluators must be independent from any organizations that have been involved in designing, executing or advising any aspect of the intervention that is the subject of the evaluation.

NOTE 3: Max. score = 75.

**TIME-FRAME FOR THE EVALUATION PROCESS**

The duration of the assignment is up to 12 working days, including writing and submission of the final report.

* **Expected starting date**: 20 May 2014
* **Expected Completion date**: 6 June 2014
* **Submission of draft report and presentation**: 7 working days
* **Submission of final report (\*)**: 5 working days after UNDP feedback from the validation workshop of the presentation/draft report. The final report should be submitted no later than 6 June 2014.

***\**** *Please find required formats for the evaluation report in the annexes.*

**EVALUATION ETHICS**

Evaluations in UNDP will be conducted in accordance with the principles outlined in the UNEG ‘Ethical Guidelines for Evaluation´.

Evaluators must address in the design and implementation of the evaluation evaluation ethics and procedures to safeguard the rights and confidentiality of information providers. For example: measures to ensure compliance with legal codes governing areas such as provisions to collect and report data, particularly permissions needed to interview or obtain information about children and young people; provisions to store and maintain security of collected information; and protocols to ensure anonymity and confidentiality.

The consultant should carefully read, understand and sign the ‘Code of Conduct for Evaluators in the UN System’*,*which may be made available as an attachment to the evaluation report.