


## Management response template

### UNDP management response template

#### Report of the Mid-Term Review of the Korea Vietnam Mine Action Project

Updated: 4 April 2020

Updated by: Bui Phuong Tra/Nils Christensen Position: Program Analyst/Chief Technical Advisor  
– Mine Action - GPT  
Unit/Bureau: UNDP Viet Nam

Cleared by: Catherine Phuong  Position: Assistant Resident Representative, GPT  
Unit/Bureau: UNDP Viet Nam

Approved by: Sitara Syed Position: Deputy Resident Representative  
Unit/Bureau: UNDP Viet Nam

Input into and update in ERC: Position: Planning, M&E Analyst  
Nguyen Thi Ngoc Han Unit/Bureau: UNDP Viet Nam

#### Evaluation recommendation 1.

The project is underspent, so UNDP and KVMAP (in consultation with KOICA) should agree as soon as possible, to approve a one year, no cost adjustment of the project duration until 31 December 2021. This should be done before the end of 2019, so that KVMAP can confidently plan for the next two years. If the project is adjusted, then the results framework and the project targets will need to be re-set. (High Priority)

Some activities in KVMAP, like capacity building, MRE, VA and information management are ongoing requirements in Vietnam and will still be needed after the life of the current project. Even if the project period is adjusted until the end of 2021, discussions should start between UNDP, VNMAC and KOICA about a possible Phase II for the project. The focus of Phase II should be on capacity building for VNMAC, support to the provinces to better coordinate their mine action work, gender and strengthening the links between mine action and development. (Lower Priority or Ongoing)

At the senior management level, UNDP, along with VNMAC should actively encourage the MoD to take up their role as a co-chair on the JPCC. (Lower Priority or Ongoing)

#### Management response:

UNDP management agrees with the recommendation to extend the project until 31 December 2021 and sees this as a requirement to ensure high-quality interventions, not least in the component for capacity development. A preliminary agreement about the revision of the project duration has already been reached between KOICA and UNDP, as evident in the minutes of the last Joint Project Coordination Committee (JPCC, i.e. KVMAP Project Board) meeting in September 2019. UNDP took early action and had a meeting between the Vice Minister of National Defence and the UNDP Resident Representative on 19 November, during which the fourth year of the project was agreed.

A potential follow-up to KVMPA has been discussed a few times throughout the year and on a meeting on 27 November KOICA and UNDP also agreed on timeline for development of such a proposal.

Key action(s)	Completion date	Responsible unit(s)	Tracking*	
			Comments	Status (initiated, completed)

				or no due date)
1.1 In advance of the next JPCC early 2020, UNDP will invite the VM and ensure VNMAC to officially engage with the office of the Vice Minister to advocate for the VM's participation in the meeting.	31 March 2020  Suggested change to 31 June 2020	KVMAP/UNDP		Pending (Due to the Covid 19 Outbreak, plan for JPCC meeting has been delayed so invitation hasn't been officially conveyed)
1.2 UNDP to work closely with VNMAC to undertake internal government processes required for the Prime Minister's approval for adjustment of the project duration.	31 June 2020	KVMAP/UNDP		Initiated
<p><b>Evaluation recommendation 2.</b></p> <p>For the capacity development of VNMAC, the self-assessment report of May 2019 should form the basis of new activities. VNMAC should release the self-assessment document and then a detailed capacity development plan should be developed by KVMAP for VNMAC. This should include activities such as the development of; a National Mine Action Plan 2021 – 2025, a National Mine Action Strategy, improved planning and prioritization systems, a resource mobilization strategy, a quality management system and the harmonization of standards. (High Priority)</p> <p>As part of its capacity building support to VNMAC, KVMAP should seek external assistance from the GICHD and other relevant partners, and then establish a timetable to assist VNMAC harmonize the various standards currently being applied, into an agreed set of Vietnamese National Mine Action Standards. (Medium Priority)</p>				
<p><b>Management response:</b></p> <p>UNDP agrees with the recommendation and will consider the Capacity Assessment report, which includes recommendations on the development of abovementioned strategy, action plan, prioritization system, resource mobilization plan and quality management system, during the development of the 2020 workplan.</p> <p>The Capacity Development Action Plan template has been prepared and is being finalised with VNMAC to pursue and resource concrete capacity development outcomes with support from UNDP/KVMAP, as well as other stakeholders.</p>				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments	Status (initiated, completed or no due date)
2.1 UNDP to support VNMAC in preparation	31 January 2020	VNMAC/KVMAP	CA report finalised in	Completed

of Capacity Assessment Report for wider distribution, as well as suggested distribution list			both English and Vietnamese and shared with VNMAC	(CA report attached)
2.2 UNDP to share template for Capacity Development Action Plan (CDAP) and engage with VNMAC in its finalization and approval by the JPCC	31 March 2020 Suggested to change to 30 June 2020	VNMAC/KVMAP	UNDP has prepared draft template for the CDAP and requested VNMAC for a meeting to start the process of populating the matrix	CDAP shared with VNMAC for review and discussion. Pending due to Covid-19
2.3 UNDP to integrate CDAP activities into 2020 workplan	31 March 2020	VNMAC/KVMAP		Completed (2020 AWP attached)
2.4 UNDP to ensure CDAP provide opportunities for support from GICHD and other relevant partners	31 March 2020	KVMAP	The Landmine Working Group (LWG) has asked UNDP CTA to be one of the facilitators for the coordination of capacity development of VNMAC, which will help ensure a comprehensive approach in the CDAP. It is already envisioned in the CDAP template that VNMAC will be supported from various stakeholders; Meetings also held btw CTA and GICHD about this issue during December 2019	Completed (2020 AWP attached)

**Evaluation recommendation 3.**  
 New targets should be set for survey and clearance for the additional year. These should be based on confirmed past performance and the assessed need in the provinces. Clarification should be sought by VNMAC from the MoD about the availability of the teams assigned to the project post-December 2020, to continue to work during 2021. The decision-making criteria for the prioritization process should be published by VNMAC and be clear to all. A process should be put in place by VNMAC where VNMAC and provincial authorities regularly meet to review the criteria and to decide new priorities. (High Priority)

**Management response:**  
 UNDP agrees with the recommendation and as soon as the project revision until end of 2021 has been secured, new targets will be set. UNDP will also advocate VNMAC for sharing prioritization process, and to further improve it based on KVMAP lessons. UNDP will also explore new ways to engage with provinces.

Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments	Status (initiated, completed or no due date)
3.1 Planning meeting with provinces on 2020 workplans and priorities for remainder of KVMAP	28 Feb 2020	VNMAC/ KVMAP	Meeting held in Binh Dinh 25-26 February with participation of key representatives from both provinces	Completed (Workshop agenda and report attached)
3.2 2020 workplan for S&C finalised and approved at JPCC	31 March 2020	VNMAC/ KVMAP		Completed (2020 AWP including S/C workplan to be signed by JPCC attached)
3.3 Lesson learned paper on prioritization of KVMAP S&C sites developed and shared with VNMAC for consideration for national-level application	30 June 2020	KVMAP		Initiated

**Evaluation recommendation 4.**  
 MRE assistance activities should be ongoing at the current level with the existing partners. MRE should continue to be targeted at those groups identified in the KAP survey. KVMAP should carefully study the victim data from the past eight years to see if it gives any reason for small changes in the MRE approach, for example by targeting specific at-risk groups. The KVMAP should engage with the GICHD about participation in the EORE project. (High Priority)

**Management response:**  
 UNDP agrees with the recommendation and will continue the current level of Explosive Ordnance Risk Education (EORE) in the two provinces. UNDP will also study the victim data carefully and engage with GICHD, incl. on new innovative approaches to EORE.

Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments	Status (initiated, completed or no due date)
4.1 Consultations with GICHD technical focal point on EORE	31 January 2020	KVMAP	Skype conversation 16 January 2020 btw GICHD (Ms. Rabie Radwa - Advisor Standards and Mr. Matthieu Laruelle – Advisor EORE) and KVMAP (Van – EORE Component Manager and Nils – CTA)	Completed
4.2 MRE implementation strategy finalised and approved by JPCC (suggested to change: no need for JPCC to approve)	31 March 2020	KVMAP	Draft plan strategy	Completed (MRE strategy attached)
4.3 UNDP to advocate with VNMAC and MOLISA on development of EORE Strategy for Vietnam based on KVMAP experience	30 June 2020	KVMAP		Initiated
<p><b>Evaluation recommendation 5.</b>  The VA policies and processes developed by KVMAP should be made available province wide and to all PwDs, but the delivery of services should remain focused on landmine and ERW victims. UNDP should review the administrative arrangements of the project with MOLISA, to reduce any misunderstandings and to ensure timely payment for activities completed. KVMAP should review the number of VA activities listed in the workplan, as they look disproportionate to the rest of the project and the budget for the VA component. (High Priority)</p> <p><b>Management response:</b>  UNDP partially agrees with this recommendation. UNDP will continue to advocate with VNMAC and MOLISA for full transparency on VA policies and processes and continue a focus on service delivery for landmine and ERW victims. UNDP will also keep advocating for the estimated 50,000 PwD, where the cause of disability was not due to ERW, to ensure they all have a disability certificate and, if eligible, access to government disability assistance. Moreover, UNDP has reviewed internally and does not see any evidence that the delay has been caused by administrative arrangements but rather see it being caused by delays in getting paperwork developed and approved in DSA/MOLISA. However, UNDP agrees to assess this together with DSA to ensure smoother process in the future, as well as a reconsideration of the number of VA activities.</p>				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments	Status (initiated,

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				completed or no due date)
5.1 Victim Assistance Action Plan with emphasis establishing clear processes between DSA/MOLISA and UNDP finalised and approved by JPCC (suggested to change: no need for JPCC to approve)	31 March 2020	KVMAP	Draft plan prepared	Completed. VA workplan integrated into 2020 AWP. Action plan and clear working processes btw DSA/UNDP attached
5.2 UNDP to advocate with VNMAC and MOLISA on development of VA strategic approaches (or its integration into larger PwD framework) for Vietnam based on KVMAP experience	31 December 2020	KVMAP		Initiated
<p><b>Evaluation recommendation 6.</b>  Information management support provided to VNMAC by KVMAP should continue to work in cooperation with the NPA project to establish the VNMAC IMU, and it could be increased as that project, moves to the implementation phase. The development of the VNMAC website should be finalized. At the province level, work should continue on establishing the sub-project offices information management systems. (High Priority)</p> <p>KVMAP should encourage VNMAC to be more open and transparent with the release of data. The rationale is that the information on landmine and ERW contamination is all historical and it does not affect current national security or military activities. Transparency of data will help with resources mobilisation. (Lower Priority or Ongoing)</p> <p>UNDP should encourage Vietnam to announce and report its own national contribution to mine action to donors and the Landmine Monitor. (Lower Priority or Ongoing)</p> <p><b>Management response:</b>  UNDP recognizes the need for the VNMAC to improve capacity to collect and manage data at the sector level. This has also been identified as a priority in the Capacity Assessment of VNMAC. The approval of the <i>Circular on Mine Action</i> will also help clarify the IMS for Vietnam. The KVMAP project website will be ready by 31 March 2020, whereas the improvement of the wider VNMAC site is on hold until further notice. UNDP will continue to work with relevant partners, incl. NPA, on a provincial level in Quang Binh province, and as relevant also on a national level. In Binh Dinh UNDP will continue its work, as the only operator, to strengthen the sub-PMU interaction with VNMAC IMU. UNDP will continue advocating for transparency and full accessibility to data, not least KVMAP-generated figures.</p>				

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Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments	Status (initiated, completed or no due date)
6.1 Finalization of KVMAP site under VNMAC website	31 March 2020	KVMAP	Please see <a href="http://kvmmap.vnmac.gov.vn/">http://kvmmap.vnmac.gov.vn/</a>	Completed  Website attached
6.2 UNDP to advocate with VNMAC on development of National IM Review and Strategy for Vietnam based on KVMAP experience	30 June 2020	KVMAP		Initiated
6.3 IM capacity development training plan approved, incl. for provinces (ref. point 7)	30 September 2020	KVMAP		Initiated
6.4 UNDP will advocate for VNMAC presentations in major MA-related events globally, as well as improved reporting to the Landmine Monitor	31 December 2020	KVMAP		Initiated
<p><b>Evaluation recommendation 7.</b>  KVMAP should look at strengthening its involvement with provincial coordination of mine action in the two target provinces. Using information management as an entry point, KVMAP could assist the provinces with advice and training on planning and prioritization, quality management, reporting etc. with the aim of helping to eventually move toward the creation of provincial mine action centres, linked to VNMAC. The initial focus should be on Quang Binh where KVMAP should continue to work in cooperation with MAG and NPA to support the development of a sustainable provincial mine action centre. Lessons from this experience could then be applied in Binh Dinh. (Medium Priority)</p> <p>UNDP should encourage the MAPG to meet on a regular basis. In the meantime, UNDP should look at informal ways for donors to coordinate their mine action work in Vietnam. (Lower Priority or Ongoing)</p>				
<p><b>Management response:</b>  UNDP recognizes that provincial coordination is a key issue and will use the opportunity of the KVMAP engagement in Quang Binh and Binh Dinh, as well as new Decree 18 and draft Circular, to further strengthen this. UNDP will continue to offer technical support to the development and</p>				

articulation of a clear and transparent prioritization and planning process. UNDP has already prepared guidance for prioritisation and planning with the VNMAC. However, it should be noted that final responsibility for such a process, or its announcement, lies with the Government of Viet Nam and Provincial People's Committees specifically. UNDP welcomes the support and engagement with other stakeholders in advocating for, and supporting, VNMAC and PPCs to make progress on this as soon as possible.

Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments	Status (initiated, completed or no due date)
7.1 Planning meeting with provinces on 2020 workplans and priorities for remainder of KVMAP	28 February 2020	VNMAC/ KVMAP	Reported under key action 3.1	Completed (Workshop agenda and report attached)
7.2 UNDP to advocate with VNMAC on development of first provincial mine action programs and plans for two target provinces in line with new requirement of soon to be approved Circular (for Decree 18)	31 June 2020	VNMAC/ KVMAP		Initiated
7.3 KV-MAP IM procedures reviewed with aim for nationwide application (ref. point 6)	30 June 2020	KVMAP	Reported under key action 6.2	Initiated
7.4 IM capacity development training plan approved, incl. for provinces (ref. point 6)	30 September 2020	KVMAP	Reported under key action 6.3	Initiated
7.5 UNDP to help prepare concept note(s) for stakeholder coordination meeting, on	31 December 2020	KVMAP	Draft prepared for national coordination; active engagement with MAG as lead on new proposal to WRA/PM under US State	Initiated



national and provincial level, while continuing playing and active part in the Landmine Working Group			Department on coordination in Quang Binh	
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**Evaluation recommendation 8.**

The gender considerations in the project should be strengthened; using the guidance available (such as ensuring that gender is taken into account in surveys, priority setting, ensuring opportunities for equal employment, etc.) and then including gender aspects in project reports. (Medium Priority)

**Management response:**

UNDP recognizes the importance of an improved gender-sensitive approach to data collection and project implementation. This includes the disaggregation of all relevant data by age and gender, as a minimum expectation. This will be integrated into the M&E Plan and 2020 workplans. UNDP's technical advice regarding task prioritisation includes gender criteria and has been shared with the VNMAC for discussion. In addition, UNDP will advocate for the newly revised UN Gender Guidelines for Mine Action (November 2019) to be used in all components.

Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments	Status (initiated, completed or no due date)
8.1 Discussion with VNMAC about integrating gender considerations into 2020 workplan	31 March 2020	VNMAC/ KVMAP		Completed 2020 AWP attached
8.2 Revised M&E framework taking into account of gender considerations	31 March 2020	VNMAC/ KVMAP		Completed M&E framework attached

**Evaluation recommendation 9.**

KVMAP should strengthen the link between mine action and development, by applying prioritisation, utilizing tools such as post clearance inspections, case studies etc. and then reporting against broader national development documents. KVMAP should also utilize the guidance given in the study on Mine Action and the SDGs, and investigate whether Vietnam could be considered by UNDP and GICHD as a pilot project in this regard. (Medium Priority)

**Management response:**

UNDP recognizes its role in supporting the Government of Viet Nam in making progress on the Sustainable Development Goals (SDGs), and additional efforts will be made in 2020 to further link development and mine action.

Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments	Status (initiated,

				completed or no due date)
9.1 UNDP to develop Viet Nam context specific matrix to measure contributions to SDGs, as well as building these into the M&E plan	Suggested change to 30 June 2020 <del>31 March 2020</del>	VNMAC/ KVMAP/GICHD	Template prepared; recently agreed to include Vietnam as case study in partnership between GICHD and UNDP measuring contribution of Mine Action to the SDGs; revised date to ensure the matrix can be considered as part of this and received technical inputs from GICHD	Initiated (is the option 'In Progress' available?)
9.2 Discussion with UNDP person responsible for UNDP-GICHD SDG-MA pilot project on possible inclusion of Vietnam	31 December 2019	VNMAC/KVMA P	Discussion took place during December 2019. UNDP VN is preparing a plan and budget for including Vietnam in this initiative.	Completed 2020 AWP attached
9.3 Continued engagement of UNDP in ITAD-led process 'Generating evidence in mine action' as part of the Global Mine Action Programme 2 (GMAP2)	31 December 2020	VNMAC/KVMA P	CTA has taken part in recent workshop and discussion and will continue to engage, for example in preparation of meeting/ workshop at NDM-UN23	Initiated
<b>Evaluation recommendation 10.</b> KVMAP should be on the lookout for good opportunities at the regional and global level to share experiences and exchange information. This could include through bilateral exchanges in the region, with the recently formed ASEAN ARMAC, through the KOICA 'Peace Village' program or with other countries that have based their mine action programme on the military. (Lower Priority or Ongoing) UNDP should continue to assist and facilitate consideration of relevant international conventions, particularly the CCM, by the GoV, by providing information and facilitating visits and arranging meetings with convention officials as required. (Lower Priority or Ongoing)				
<b>Management response:</b> UNDP agrees with the recommendation. For VNMAC to develop as a fully functioning NMAA, it will benefit from exposure to best practices globally and in similar ERW-affected countries in particular. And as part of the UN family, UNDP will continue to "support progress towards implementation and ratification of key relevant global conventions, including inputs for periodic reports under the Convention on the Rights of Persons with Disabilities (CRPD) as well as efforts towards ratification of the Convention on the Prohibition of the Use, Stockpiling, Production and Transfer of Anti-Personnel Mines and on their Destruction (the Mine Ban Treaty - APMBT) and the Convention on Cluster Munitions (CCM)." (Project Document pp. 8-9)				
<b>Key action(s)</b>			<b>Tracking</b>	

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	Completion date	Responsible unit(s)	Comments	Status (initiated, completed or no due date)
10.1 UNDP to contact APMBT and CCM ISUs to consult on their engagements with VNMAC, possible road maps and possible areas for collaboration	31 March 2020	VNMAC/KVMAP	Consultation during NDM-UN23 in Geneva mid-February	Completed
10.2 UNDP to develop concept note for south-south/triangular knowledge exchange and study tours	<del>31 March 2020</del> Suggested change to "no due date"	VNMAC/KVMAP	<del>LMAC (Lebanon) identified as a good example which VNMAC could learn from. Initially focus will be on QM, but other areas might arise. Advantage of ongoing UNDP project imbedded in LMAC;</del> Given the ongoing global health crisis and travel bans, this has been suspended. If the situation improves, it will be considered if it is feasible to arrange before the end of 2020.	Initiated no due date
10.3 UNDP will advocate for VNMAC presentations in major MA-related events globally, as well as improved reporting to the Landmine Monitor	31 December 2020	KVMAP	Reported under key action 6.4	Initiated

\* Status of implementation is tracked electronically in the ERC database.