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| **UNDP Management Response**  **Independent Country Programme Evaluation (ICPE) - Comoros**  **Date :** |  |  | |
| Drafted by :  Validated by :  Entry and update in the ERC: |  |  |  | |

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| **Recommendation 1. Good governance is essential for sustainable development and is the main challenge facing the Union of the Comoros.** **UNDP needs to review and strengthen its governance programme. It should also further develop cross-cutting interventions supporting governance.** | | | | |
| **Management response:** The management accepts this recommendation and has already initiated some cross-cutting interventions supporting governance | | | | |
| **Key action(s)** | **Time Frame** | **Responsible Unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| A new democratic governance and conflict prevention management project covering the period 2018-2021 is being developed | July 2019 | DRR  ARR/P  Programme Analyst, Governance |  |  |
| The Country Office will mainstream the approach of integrating a governance capacity building component into all UNDP-supported projects | On Track | DRR  ARR/P  Programme Analyst, Governance |  |  |
| **Recommendation 2. As electricity is an essential factor of production for the country’s economic development and taking into account the existence of a high renewable energy potential in the Comoros, UNDP should strengthen its support to renewable energy development.** | | | | |
| **Management response:** The management accepts this recommendation and will take it into account in the development of partnerships and resource mobilization strategy | | | | |
| **Key action(s)** | **Time Frame** | **Responsible Unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| Multiply advocacy actions and establish partnerships for the development of geothermal energy, particularly with the African Union and IRENA | September 2019 | RR, DRR  ARR/P  Programme analyst- Energy & Resource Mobilisation Focal Point |  |  |
| **Recommendation 3. UNDP needs to design its next country programme on the basis of a theory of change that will enable it to formulate realistic objectives across a programming cycle, based on the allocated human and financial resources and the identification of factors on which it can have an influence.** | | | | |
| **Management response:** The management accepts this recommendation and will take it into account in the programming process of the next cycle of cooperation | | | | |
| **Key action(s)** | **Time Frame** | **Responsible Unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| Organize at least two training and exchange sessions to internalize the theory of change in the programming process of the next cycle of cooperation for the country office staff and the national counterpart | October 2019 | RR, DRR  ARR/P |  |  |
| **Recommandation 4. UNDP should advocate for greater national ownership based on dialogue with all stakeholders and develop a strategy for scaling up its successful pilot experiences. In the field, UNDP needs to better prepare communities to accept new concepts such as payment for services including ecosystem services and credit repayment, among others, by sensitizing them and strengthening their capacities (training).** | | | | |
| **Management Response:** The management accepts this recommendation and will take it into account in the implementation of the communication strategy | | | | |
| **Key action(s)** | **Time Frame** | **Responsible Unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| Systematize the approach of scaling up the successful experiences of demonstration projects in the process of formulating the new programmes, with strengthened involvement of national partners | December 2019 | ARR/P  Programme Unit  Communication specialist |  |  |
| Develop communication plans at the project level to support the dissemination of new innovative concepts/tools within the target populations and the appropriation/use by the beneficiaries of the products and/or services offered. | May 2019 | ARR/P,  Programme Unit  Communication specialist |  |  |
| **Recommendation 5. UNDP should make greater efforts to improve project management by national partners, involve them more in project formulation and budgeting, and develop the culture of results-based monitoring in national and island-level institutions through advocacy and institutional capacity building.** | | | | |
| **Management response:** The management accepts this recommendation and will take it into account in the implementation of HACT and capacity development plans | | | | |
| **Key action(s)** | **Time Frame** | **Responsible Unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| Integrate into the annual work programme of projects the undertaking of micro-evaluation of national implementing partners and responsible parties with a view to establishing capacity development plans specific to the identified needs | July 2019 | DRR  ARR/P  OM  Programme Unit |  |  |
| The Country Office will organize at least two trainings on results-based management and monitoring/evaluation for implementing partners, responsible parties, programme and operations staff, and project teams | September 2019 | DRR  ARR/P  Programme Unit |  |  |
| **Recommendation 6. In terms of resource mobilization, UNDP should explore unconventional sources such as the Comorian diaspora and develop a reflection on ways to channel its money transfers to investment projects and / or development of innovations in the productive sector. It must also improve communication with other development partners in the country for better coordination of interventions, mobilization and more effective management of official development assistance resources.** | | | | |
| **Management response:** The management accepts this recommendation and will take it into account in the implementation of the partnerships and resource mobilization strategy | | | | |
| **Key action(s)** | **Time frame** | **Responsible Unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| Map the potential technical and financial partners and develop a resource mobilization plan | July 2019 | DRR,  ARR/P, Economists,  Resource Mobilization Focal point |  |  |
| Finalize and publish the national report on development assistance. | June 2019 | DRR  Economists  Communication specialist |  |  |
| Support the operationalization of the tools of the “Development partner Forum” (webpage, database) | June 2019 | DRR  Economists  Communication specialist |  |  |
| **Recommendation 7. UNDP should further reinforce its gender and human rights efforts and use the expertise and/or tools to better address these dimensions in its programme.** | | | | |
| **Management response:** The management accepts this recommendation and will take it into account in the Gender Equality Seal process | | | | |
| **Key action(s)** | **Time frame** | **Responsible Unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| UNDP should further reinforce its gender and human rights efforts and use the expertise and / or tools to better address these dimensions in its programme | December 2019 | DRR  ARR/P  Gender Focal Point & Gender Team |  |  |
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