

UNDP Management Response Mid Term Revision

Project Title: Proyecto Conservación, gestión y rehabilitación de los ecosistemas frágiles de lomas en Lima (EbA Lomas)

PIMS: 1845

GEF Project ID: 5458

Midterm Review Completion Date: 12/12/2019

Management Response Completion Date: 30/12/2019

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A. OBJECTIVES, DESIGN, AND IMPLEMENTATION STRATEGY

Midterm Review Recommendation A.1.- Prepare and submit for discussion and approval of the CDP (Project Board) a strategy and roadmap for the transfer of the Project's actions, providing for the governance structure and the roles of the executing agency (Metropolitan Municipality of Lima), and the support and sectoral rectory entities (MINAM-SERNANP, MINAGRI-SERFOR, MINVIS-SEDAPAL-SBN, PRODUCE, MINCETUR).

Management Response: Recommendation accepted

Nº	Key Action(s)	Completion Date	Responsible	Tracking	
				Status	Comments
A.1	Hold a meeting with the Regional Government Program of Metropolitan Lima (PGRML) and the Metropolitan Municipality of Lima (MML) to prepare proposed roadmap for the transfer of the project's actions (January-February) to then convene the CDP meeting and submit the draft for approval and/or observations	March, 2020	Project Board Ministry of Agriculture Ministry of Environment	Planned	One actor that the project will include in the 2020 work plan and with a view to post-project sustainability is the Ministry of Housing, Construction and Sanitation. In this final stage of the project, and given what is found by the EMT, it is key. Currently the project has yet to agree on a specific date to hold the meeting to develop a roadmap. During January and February, meeting held with these actors have given priority to the second

					<p>phase of the establishment of the Regional Conservation Area (ACR for its Spanish acronym). Once the state of sanitary national emergency was declared, priorities on part of regional a national authority were directed towards the response to the COVID-19 pandemic. Coordination's related to lomas were reduced to some capacity building activities, and the identification of the technical committee and the consultant that will be in charge of elaborating the ACR Master Plan. Meetings regarding the roadmap transfer will be moved to the end of 2020 or later during the first quarter of 2021.</p>
Midterm Review Recommendation A.2.- Elaborate on and propose to the PCM the formation of a Multisectoral Permanent Working Group (GTP), chair and rotary management, to conclude commitments to support current and future actions to preserve the lomas and to regulate tenure and urbanization processes.					
Management Response: Recommendation accepted					
Nº	Key Action(s)	Completion Date	Responsable	Tracking	
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A.2.1	Hold a meeting with the Regional Government Program of Lima Metropolitan (PGRLM) and the Metropolitan Municipality of Lima (MML) to prepare a draft proposal for a working group, where you can have a view of the territory with lands of public and private domain and those with community rights with a cross-sectoral approach.	March, 2020	Project Team SERNANP UNDP PCM	Planned	<p>Although the working schemes and proposals within the framework of conservation areas are led by SERNANP-MINAM, the PGRLM and MML are the ones who, in the area of Metropolitan Lima, country capital, with its diversity of jurisdictions and rights, will lead the working group.</p> <p>Actions to address this recommendation have been put on hold due to the pandemic. Once the emergency ends, new complexities will be faced due to the recent presidential announcement that facilities will be given informal settlers that have</p>

					taken possession of lands (state or otherwise) by 2014. In Lima, many of those informal settlements are found in Lomas, therefore this new decree once officially published, will most likely result in loss of more loma areas.
Midterm Review Recommendation A.3.- To resume and promote the approval of the pending protocol and sectoral early-warning and multi-action agreements for the prevention and resolution of invasion problems, illegal extraction and disaster risk.					
Management Response: Recommendation accepted					
Nº	Key Action(s)	Completion Date	Responsible	Tracking	
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A.3.1	The supreme decree draft which approves the interinstitutional protocol of action to manage and protect fragile ecosystems has been presented for discussion at the vice-ministerial council meeting on Friday, December 20, 2019. The comments have emerged that the Legal Adviser of the Vice-Ministry of Strategic Development of Natural Resources is helping to raise. It is hoped that in January the Supreme Decree may be adopted.	January, 2020	SERNANP Project Team UNDP	In process	MINAM has been providing support through the legal adviser of the deputy minister, to be able to raise observations by the different actors involved in the protocol. The supreme decree was approved by the first quarter of this year, however it has yet to be published in the official newspaper. Likewise, it has to be socialized among the different entities at local level that need to go through learn how to apply it correctly. The current COVID-19 emergency has put on hold any activities that do not directly address the emergency. The interinstitutional protocol is not among current priorities.
Midterm Review Recommendation A.4.- Discuss in the CDP the desirability of reviewing the structure of components-results-products and indicators, for better evaluation and measurement of results and impacts at the end of the Project. The MTR has submitted a proposal for consideration and discussion.					
Management Response: Recommendation accepted					

Nº	Key Action(s)	Completion Date	Responsible	Tracking	
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A.4.1	Convene a Project Board session to present the proposed new component-results-product indicator structure for discussion	March, 2020	Project Board Project Team UNDP	Planned	None Given the current context, and the fact that there is a high level of uncertainty that exists regarding how COVID-19 will continue to impact the project activities especially at field level, readjustments to the MTE component-result-product proposal will have to be revisited and adjusted before the end of the year and presented in the next Project Board meeting for 2020.

Midterm Review Recommendation A.5.- Prepare the optimal conservation strategy for the set of individual lomas that will not be part of the ACR managed by the MML, considering the proactive participation of partners and allies in selecting options (ACP, Zonal Parks concessions, and other options)

Management Response: Recommendation accepted

Nº	Key Action(s)	Completion Date	Responsible	Tracking	
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A.5.1	Prepare work agenda with the Regional Government Program of Lima Metropolitana (PGR LM) and the Metropolitan Municipality of Lima (MML) to complete the proposal, socialize it and validate it.	March, 2020	Project Board Project Team UNDP	Planned	From the second half of 2019, coordinations were initiated, with the PGR LM and MML as well as the elaboration of a working document, to develop a conservation strategy for the Lomas of Lima, this proposal at a more advanced stage serious socialized and endorsed by the ordinance of the MML. The working document is to be used as an input for the ACR Master Plan. An interinstitutional technical group to oversee the elaboration of this Plan and to help propose the governance structure that will be in place. Though initially slowed down due to the COVID-19 emergency, activities have resumed

					and meetings are being held to continue working on how to integrate the working document into the future Master Plan.
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B. ADAPTIVE MANAGEMENT

Midterm Review Recommendation B.1.- Increase the level of representation and frequency of sessions of the CDP; incorporate SERFOR and establish working groups in the Advisory (Technical) Committee to fuel decision-making.

Management Response: Recommendation accepted

Nº	Key Action(s)	Completion Date	Responsible	Tracking	
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B.1.1	Two regular sessions of the Project Board will be scheduled by 2020.	March and July, 2020	UNDP SERNANP	Planned Partially completed	If necessary, an extraordinary session could be convened. The first Project Board meeting took place in May 2020. The second is scheduled for the end of November, beginning of December.
B.1.2	Links have already been established with PGRLM, MML, SERFOR, as a CAM working group synergies will continue to be coordinated in order to operate the Hills Conservation Strategy.	August, 2021	UNDP	In progress	The project will seek to generate instruments and a cross-sectoral roadmap with a tentative schedule.

Midterm Review Recommendation B.2.- Prepare a proactive engagement strategy of the various associations and community organizations, determining communication gaps and causes that limit support for the Project or joint work.

Management Response: Recommendation accepted

Nº	Key Action(s)	Completion Date	Responsible	Tracking	
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B.2.1	A joint analysis will be carried out with the MML Communication Management to identify existing gaps.	February, 2020	Project Team Municipality of Metropolitan Lima	Planned In process	If the need is seen, a consultancy will be made to support the specialist in developing a strategy Virtual meeting between the project's communication specialist and the MML communications office have continued to take place and coordination has not been seriously affected by the pandemic. During the first quarter of 2020, the project and the MML have been jointly working on the loma's communication strategy.
B.2.1	Based on B.2.1, the project's communication strategy will be adjusted to achieve greater involvement of relevant actors.	March, 2020	Project Team	Planned In process	None Same as above

Midterm Review Recommendation B.3.- Link the actions of the Project with the actions of other convergent projects and initiatives, including urban issues: 'Sustainable Cities', 'Green City' (Raimondi Park) and others; as well as NGOs dealing with urban issues ('Lima Como Vamos', 'Ciudades para la Vida', 'Periferia', and others),

Recommendation partially accepted since the project had already been executing recommended activities by the time of the MTE. The project has held meetings with Sustainable Cities and Green City, DESCO, PREDES among others. DESCO has been financing small projects with one of the partner CSO with which the project works and exchange of experiences have taken place with Green City and there is an interest on part their part on replicating the fog catching-automated irrigation system being piloted in VMT. The project is serving as a liaison between the MML and PGRLM with these other initiatives, as both institutions will give sustainability to these links once the EbA Lomas project is completed.

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B.3.1	Synergies or possible collaborations with these projects and new NGOs that have not yet been mapped will continue to be coordinated.	August, 2021	Project Board Project Team UNDP	In progress	None

Midterm Review Recommendation B.4.- Promote and support the development of proposals from associations that have already acquired the status to obtain loans or donations of micro-capital and advise on the contents convergent to the objectives of the Project.

Management Response: Recommendation accepted

Nº	Key action(s)	Completion Date	Responsible Unit	Tracking	
				Status	Comment
B.4.1	Micro capital was awarded to the association "Circuito Turístico de Lomas Paraíso" of the District of Villa María del Triunfo	April,2020	Project Team	Completed	None
B.4.2	The Project Board will be asked to approve the granting of micro capital to the association "Make Your Green World"	March, 2020	Project Team	Planned Completed	None The Project Board has approved the microgrant and the association has already signed the grant beginning of July 2020, received the first part of the funds and is now working on their first product.
B.4.3	The project will implement Sustainable Economic Activities Programs (PAEs) with associations that do not meet the minimum criteria for accessing a micro capital, or other forms of financing through seed money, subject to approval by the project board	August, 2021	Project Team	Planned	None
B.4.4	The project will provide technical assistance as well as training to associations that do not yet have the minimum conditions required by UNDP for access to micro capital under the PAEs schedules	August, 2021	Project Team	Planned	None

Midterm Review Recommendation B.5.- Participate, from the CAM, in the promotion and call for solutions to the problems of lomas management in the municipal governments and promote their commitment in the effort.

Management response: Recommendation partially accepted because the project has been invited and has been participating in CAM meetings since it has been reactivated this year. In addition, it is part of the technical group of the CAM for management and conservation.

Nº	Key Action(s)	Completion Date	Responsible	Tracking	
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B.5.1	The project will continue to participate in the CAM giving the technical support it requires.	August, 2021	Project Board Project Team	In process	The project has been invited and has been participating in CAM meetings since it has been reactivated this year. In addition, it is part of the

					technical group of the CAM for management and conservation.
Midterm Review Recommendation B.6.- Prepare a strategic forecast of future budget requirements and early allocation of technical resources, as input to transfer to the MML in its preparation to take on sustainable management of the lomas by 2021 onwards.					
Nº	Key Action(s)	Completion Date	Responsible	Tracking	
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B.6.1	Conduct a meeting with MML, PGRLM to define needs for the preparation stage of the Master Plan of the Regional Conservation Area (ACR) Lomas de Lima System and discuss the modalities and management tools for this area.	January, 2020	Project Board Municipality of Metropolitan Lima - DSC	Planned Partially Completed	None Meetings took place during the first quarter of 202 between MML, PGRLM and SERNANP to establish the roadmap for the elaboration of the Master Plan. Sernanp designated a new technical focal point within their institution to provide technical assistance to Lima. The MML and the PGRLM proceeded to invite key actors from government entities (Ministries), Civil Society and Local Municipal Governments to form part of the technical committee that will oversee the Master Plan. The project has provided the funds and assistance to identify the person that will be in charge of preparing the Master Plan. Currently, there is a short list of 4 candidates and by the end of July, the process will be completed. The selected consultant will be participating in the second meeting the technical committee holds in August.
C. CAPACITY BUILDING, KNOWLEDGE MANAGEMENT AND COMMUNICATION					
Midterm Review Recommendation C.1.- Promote the continuous improvement of the 'GeoLomas' tool and the permanent dissemination of its contents; anticipate their institutional anchoring at the most convenient level for systematic maintenance and application.					

Management response: Recommendation partially accepted because the platform is constantly updated. GeoLomas and Story Maps are already linked to the Environmental Information System of the Ministry of The Environment (SINIA).

Nº	Key action(s)	Completion Date	Responsible Unit	Tracking	
				Status	Comment
C.1.1	The geographic information platform, GeoLomas, will continue to be improved. The web and mobile apps are being developed in Arcgis Online. Additionally workshops have been held with public institutions and presentations at conferences to train in the use of GeoLomas. Workshops are pending with the Prosecutor's Office, Police Stations with Serfor (headquarters) and a request from the PGRM has now been received to train in the use of the tool to staff who will be involved in the formulation of the RTA management modality.	August, 2021	Project Board Project Team	In process	The platform is constantly updated. GeoLomas and Story Maps are already linked to MINAM SINIA. To accompany the trainings, the methodology has been documented and the Geolomas viewer manual and the Geolomas user manual have been prepared.

Midterm Review Recommendation C.2.- Expand the dissemination of the Project's actions from the website and social networks; and provide for the sustainability of this effort at the CDP level by concluding a strategy of the presence of the subject and citizen awareness in this regard.

Management response: Recommendation accepted

Nº	Key action(s)	Completion Date	Responsible Unit	Tracking	
				Status	Comment
C.2.1	The actions to disseminate the progress and achievements of the project are being carried out through the fanpage of the Peru Fog Oasis Network and UNDP twitter with rebound from other news portals. Contents include materials such as press releases, photographic recording and graphic parts. News or recent news will continue to be updated as they take place.	August, 2021	Project Team	In process	None

C.2.2	Lomas ecosystem outreach activities will be carried out through digital campaigns, involving the communications managers of the Municipalities	November, 2020	Project Team	In process	None
C.2.3	Next year, it will be completed with the update of the website of the Peru Fog Oasis Network in terms of content by an agency, together with a training in the drafting. From there, the administration of the website will become completely the responsibility of the members of the Lomas Network of Peru.	June, 2020	Project Team	In process	Currently the website is in the process of updating in terms of content. This is still done with support from the Project that periodically evaluates the content of the website that has been entered by the designated Members of the Network. An indicator that the website must completely become the responsibility of the Peru Fog Oasis Network would be that this year they themselves are, and not the Project, that incorporate the administration of the website into their work plan. This is a sign that they are already taking responsibility and taking responsibility for it. The project continues to give support and feed the webpage. Training has not yet taken place and is behind schedule and are being reprogrammed for the last quarter of 2020.

Midterm Review Recommendation C.3.- Extend the call for members and allies beyond the present groups, to cultural institutions, clubs, museums, local sports and youth organizations, and other related ones, to enrich the perspective of the population on social benefits and cultural conservation of the lomas

Management response: Recommendation partially accepted because the project already identified and supports associations to form partnerships with Companies, Universities (through the I Am Volunteer Network) and Cultural and Youth Organizations.

The call for cultural and youth organizations has been made through the Culture Points Program of the Ministry of Culture (MINCUL) in order to be interested in getting involved in environmental issues, to put on their agenda the theme of the conservation of the ecosystems of hills and to support in the awareness of the inhabitants of the city.

In addition, the project has been working with corporate volunteering through the platform "Companies that inspire" since October with the participation of companies such as Telefónica, Isa Rep and Cálidda. All of which has been done in coordination with the UNV office.

Nº	Key action(s)	Completion Date	Responsible Unit	Tracking	
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C.3.1	Hold together with the Municipality of Lima a Workshop with journalists with the aim of training them in the topic of hills and making them visible as spaces of tourism, education and research in which there are many stories to tell.	November, 2019	Project Team Municipality of Metropolitan Lima	Completed	Support for the organization of this event was given by the project to the MML
C.3.2	Next year, 1 video on the opportunities that corporate volunteering provides for businesses and communities is planned. In addition, other activities (such as reforestation or maintenance and cleaning of ecotourism circuits) will be carried out with one of the ecotourism associations with which the project works.	October, 2020	Project Team	Planned	This activity is being incorporated into component 4 of the AWP
C.3.3	Training will be continued to be continued to the cultural promoters of THE SERPAR (staff of the Park Service of the MLM responsible for promoting the cultural and natural spaces of Lima Metropolitana) for awareness and familiarization of the topic of lomas and for a future incorporation of the subject in their work plan next year.	June, 2020	Project Team	In process	<p>The project has trained a first group of cultural promoters of SERPAR (staff of the Park Service of the MLM responsible for promoting the cultural and natural spaces of Lima Metropolitana)</p> <p>Face-to-face training continued until the beginning of March 2020. After that, the MML has continued to conduct virtual training sessions up to July 2020, where the project has provided technical support. Likewise, the MML at the beginning of the year, presented their proposal of events, capacity building sessions and awareness campaigns regarding the lomas ecosystem.</p>

Midterm Review Recommendation C.4.- Collect, from the communications activity, the lessons learned from the Project and document it with a view to replicating experiences in other areas of the country.

Management response: Recommendation accepted					
Nº	Key action(s)	Completion Date	Responsible Unit	Tracking	
				Status	Comment
C.4.1	In November, work began on documenting the activities carried out in nurseries, fog catchers, environmental education and volunteering with the aim of collecting the process that has been followed with the communities and knowing their appreciations about the work carried out. Likewise, the project will collect lessons learned from all its the other activities.	June, 2020	Project Board Project Team	In process	<p>None</p> <p>The three processes, Nurseries, irrigation system and educational guide, are being capitalized in three short videos that show all the participatory learning process they have all gone through. These videos are in the final stages of production, going through minor adjustments and adding some scenes that could not be completed during the past semester due to restrictions on field visits due to the COVID-19 quarantine. A written document will also be worked on that will go deeper into the lessons learned throughout the whole life of the project. This document will be worked on during 2021.</p>
Midterm Review Recommendation C.5.- Promote and extend the Educational Program and Teacher Guide to more schools, and adapt it to adult education and culture, through the action of existing associations and additional organizations, as well as and parent associations, emphasizing the social and economic benefits.					
Management response: Recommendation accepted					
Nº	Key action(s)	Completion Date	Responsible Unit	Tracking	
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C.5.1	The project will train schools, principals, Municipality Education Managers and Local Educational Management Units (UGELs) with the aim of extending the use and use of the methodology of the environmental educational guide generated by the project. Just as the guide has been shared with DREL and the Environmental Education Area of the MINEDU General Director of Regular Basic Education for validation, it will be shared with MINAM's DGE CIA.	June, 2020	Project Team	In process	<p>The educational proposal was implemented in two schools of Villa María del triunfo and San Juan de Lurigancho to validate the methodology. And educational kits were delivered at ten other schools to collect opinions from teachers and students.</p> <p>The training was to initiate between April and May and run through June. The emergency put the plans on hold. Currently the project has had to shift from face-to-face training to virtual. Aside from these already planned sessions, MINEDU has asked the project to help organize more training sessions focused on teaching educators so they can use the material in virtual classes as well as in classrooms. The interest in virtual use of the material stems from the interest the Ministry has in using this material as part of their virtual teaching scheme called "Aprendo en Casa".</p>
C.5.2	A meeting was held with the MML and the Regional Directorate of Local Education of Lima Metropolitan (DRELM) of the Ministry to assess the feasibility of implementing the guide in 2020 as a pilot by DRELM in its field of intervention (activity to be started in January and expected to be completed in April 2020).	NA	Project Team	Completed	None
C.5.3.	Train staff of the Regional Directorate of Local Education of Lima for the implementation of the Environmental Educational Guide focused on lomas	April, 2020	Project Team	Planned	<p>None</p> <p>Training continued until the beginning of March but was interrupted by the emergency. The last training sessions had to be cancelled until further notice. These training sessions will most likely be merged to the ones that will be done as part of activity C.5.1</p>

C.5.4.	Monitor the teaching pilot of the Lomas-Focused Environmental Educational Guide	August, 2021	Project Team	Planned	
D. GENDER AND INTERCULTURAL ISSUES					
Midterm Review Recommendation D.1.- Maintain and strengthen the interest and participation of women's groups of female villagers in the conservation of hills, through training, articulation with school education, promotion of income-generating activities, and exchange of experiences between the various areas with support of the Project.					
Management response: Recommendation accepted					
Nº	Key action(s)	Completion Date	Responsible Unit	Tracking	
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D.1.1	UNDP Justa Project to conduct capacity-building workshops on issues of gender-based violence and empowerment with lomas leaders.	December, 2020	Project Team UNDP	Planned	At the project and UNDP programme level, participatory workshops and personal interviews with women leaders have been working to promote the management and conservation of hill ecosystems. This information has been used to plan joint actions with the UNDP Fair project and establish a proposal for capacity-building activities by 2020.