

Project Title: Integrated approach to management of forests, with demonstration in high conservation value forests in the Mediterranean region (SFM)

Project UNDP PIMS #: 4434

Mid-Term Evaluation Completion Date: September 2020

Key issues and Recommendations	Management Response*				Tracking**	
	Response	Key Actions	Timeframe	Responsible unit(s)	Status***	Comments
1. UNDP and GDF should ensure that the various technical trainings conducted during the project are packaged into training modules, and then fully integrated in regular GDF training programs.	All the technical and applied trainings conducted under the project will be packed into training modules and fully integrated into regular GDF training programs. This was also mentioned in the report of the Legal Framework and sustainability Working Group which was established by the GDF in participation of the responsible persons from all the related departments of GDF. This report was also presented to the participants of the Closure Event of the project and submitted to the high-level authorities of GDF.	UNDP CO provided all information and documents regarding the trainings to the GDF (Dept. of Foreign Relations, Training and Research). The GDF partially integrated trainings to their corporate system since current regular training programme was suspended due to COVID 19. The GDF will integrate all the trainings developed under the project into the GDF Regular Training Programme till the end of June 2021 when the new training programme is expected to start due to	December 2021	UNDP CO, GDF	Initiated	

		the restrictions of COVID 19.				
<p>2. To further support the sustainability of project results, GDF and its partners should continue working to develop and implement a monitoring system for tracking SFM outcomes in the implementation of FMPs, especially with respect to biodiversity.</p>	<p>All of the new models and approaches such as biodiversity, NWFPs, carbon focused silvicultural activities and research trials, ecotourism, fire management plans, pest control etc. developed and integrated into FMPs under the project will be monitored and audited by the Inspectors of the GDF every year. At the end of each audit conducted, prepared report and tables will be sent to the related authorities of GDF. It was also dictated in the Forest Management Regulation of GDF and mentioned in the report of the Legal Framework and Sustainability Working Group of GDF.</p>	<p>No key action since all of the new models and approaches integrated into the GDF's corporate rules and regulations.</p>	<p>November 2020</p>	<p>GDF, UNDP CO, NCC</p>	<p>Completed</p>	
<p>3. UNDP should explore all possibilities to continue the development of the DSS, and its global dissemination, including the development of a user manual that could be</p>	<p>GDF is still trying to develop the DSS and better adapt it to the Turkish Forestry such as determining the tree growing models and updating the tree volume tables to integrate them into DSS. This is an on-going improvement process.</p>	<p>UNDP CO has already started a discussion with the UNDP Technology Unit at HQ for elaborating possible dissemination opportunities. A recommendations list will be prepared with the HQ</p>	<p>December 2021</p>	<p>UNDP CO</p>	<p>Initiated</p>	

translated into multiple languages.	As a first step of its global dissemination and development of a user manual, project had one of the FMPs translated into English and submitted it to GDF. This issue was also mentioned in the report of the Legal Framework and Sustainability Working Group of GDF. In addition to the GDF efforts to disseminate it in Turkey and to other countries, UNDP CO will promote the tool at regional and global level.	colleagues in coming months.				
4. Projects should have multi-stakeholder steering committees, with all major stakeholders or stakeholder groups represented. This is one way to strengthen stakeholder ownership, stakeholder engagement, coordination, cooperation, and transparency in the implementation of GEF projects. In the case of the Turkey SFM project this was not a major issue, but future UNDP-GEF projects in Turkey should implement such a mechanism to ensure optimum stakeholder	Stakeholder engagement will be improved through consultation and sharing events with all stakeholders before and after steering committee meetings. Steering committee structure will be modified according to new the GEF policy on project implementation. UNDP will assure optimum stakeholder engagement during project implementation within overview capacity at the project management structure.	UNDP CO will continue on consultation and sharing events for the on-going GEF funded project. New GEF funded projects will include stakeholder mapping and engagement plan in the UNDP ProDoc. Both actions have been completed.	November 2020	UNDP CO	Completed	

engagement during project implementation.						
5. GDF should continue implementing new technologies to increase the efficiency of forest inventory and forest management in Turkey. Specifically, the GDF should invest in a national level forest inventory supported by remote sensing data. In addition, the GDF should fully scale-up the application of the DSS to the national level as soon as possible. Increasing the efficiency of Forest Management Planning is the only feasible way to accelerate the uptake of integrated forest management planning approaches.	GDF will continue implementing new models and approaches developed under the SFM project such as national forest inventory supported by remote sensing data, application of DSS and new forest management planning approaches since these issues were already included in the report of the Legal Framework and Sustainability Working Group of GDF.	GDF initiated forest inventory supported by remote sensing data in 3 provinces and it will be replicated in other parts of Turkey next year and coming years. FEMS is being updated to Turkish conditions (Turkish tree species) and will be started to use FEMS in the forest management planning next years.	December 2021	GDF	Initiated	
6. UNDP, GDF, and other partners (e.g. FAO) should work to develop a landscape-level strategic approach to SFM, in order to increase efficiency and effectiveness of integrated forest	Landscape-level strategic approach to SFM was developed and initiated by the project in collaboration with Nature Conservation Center (DKM) and presented to the GDF. GDF's future plans for this approach will be elaborated with related	This issue will be elaborated with the forest management department and high-level authorities of GDF. A discussion with the FAO and UNEP will be organized for future planning at UN Result Groups.	December 2021	UNDP CO, GDF	Initiated	

management planning. This has been initiated to some extent with support from NCC, but if implemented more widely would have potential to improve SFM results over time.	GDF officials and stakeholders.					
7. Most GEF FSPs are designed to be implemented over 4-5 years. Yet, the long-term impact and sustainability of results for many projects depends on institutionalizing project results within key national environmental management institutions, such as the GDF. These processes can take years. The GEF and UNDP should design and develop projects that specifically include outputs on institutional capacity development, and the institutionalization of project results. GEF projects should be planned for 6-7 years to successfully implement these types of activities. For many GEF projects the current implementation	UNDP Turkey will continue to collaborate with the implementing partner and other stakeholders for global environment benefits within SDGs, UN conventions, and 11 th National Development Plan. UNDP has been considering the sustainability and impact level of projects with its theory of change at design level, including the time frame of the project implementation.	UNDP CO will assure linkages of projects at natural resources and biodiversity programme to assure long-term benefits. New project on energy efficient wooden houses will benefit from the project through its network, DSS tool, and new forest management plans.	December 2021	GEF Secretariat, UNDP CO	Initiated	

timeframes have not been adequate to ensure project outputs are institutionalized for long-term outcomes and impacts. Long-term strengthening of national-level natural resource and environmental management institutions is a critical strategic direction for the GEF to embrace for the future generation of Global Environmental Benefits.						
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* Unit(s) assigned to be responsible for the preparation of a management response will fill the columns under the management response section.

** Unit(s) assigned to be responsible for the preparation of a management response will be updating the implementation status. Assigned with an oversight function monitors and verifies the implementation status.

*** * **Status of Implementation:** Not initiated, Initiated, Completed, No Longer Applicable