

## MANAGEMENT RESPONSE TEMPLATE

### UNDP/GEF Terminal Evaluation

#### Management Response and Tracking

Project Title: MAINSTREAMING GLOBAL ENVIRONMENTAL PRIORITIES INTO NATIONAL POLICIES AND PROGRAMMES (VAN CB2)  
 Project PIMS: 5049

Terminal Evaluation Completion Date: \_\_\_ 6 May 2020 \_\_\_

Key issues or Recommendations	Management Response*	Tracking**	Key Actions	Timeframe	Responsible unit(s)	Status***	Comments
<b>1. Individual capacity gaps in project planning were overestimated</b>							
Future project planning should rather be based on the focus on strengths and opportunities in a country rather than on gaps and weaknesses, which could be counter-productive. Particularly ongoing initiatives related to the outcomes of a project should be strengthened above all.	Recommendation acknowledged.	The Department of Environment will work closely with UNDP to ensure that future project of CB will focus on strength and opportunities in Vanuatu. More consultation will be conducted in country with key stakeholders to ensure that strength and opportunities are well explored. This will be dependent on opportunity for funding CB3	September 2020	Department of Environment and UNDP	Completed	At the moment it is not possible to develop a follow-up project (CB3) since GEF has not made funding available for cross cutting capacity development in the recent funding window. This	

		The opportunity on CB3 will be explored with RTA to then consider the above action	September 2020	UNDP and RTA	Completed	will need to revisit in the next funding cycle.
<p><b>2. The project has been mostly successful, where own national initiatives had taken over the implementation rather than external consultants</b></p> <p>Before hiring external consultants, it should be screened carefully, if national capacities are not sufficient to fulfil the envisaged tasks.</p> <p>Recommendation acknowledged.</p> <p>For future projects, Department of Environment will coordinate with UNDP to first ensure if there are any local consultant available before international consultants are considered</p> <p>Should Department of Environment request UNDP to facilitate recruitment of consultants, then an SOP for ICs and NCs recruitment to consider NC's consultant first will be looked into.</p>						
<p><b>3. The EIMS system installed is outdated</b></p> <p>The EIMS system should be renewed with the help of national IT staff, who should also take care of migrating all data in the current EIMS system to the new one.</p> <p>PMU accepts that current system is outdated and will work with the OGCI/O to ensure that recommendation is executed.</p> <p>Consult with OGCI/O and with other stakeholders on how the current database can be upgraded to a new and more efficient EMIS system and see what support the other stakeholders can give.</p> <p>Q4 2020 - 2021</p> <p>Department of Environment, OGCI/O, all stakeholders</p> <p>Pending</p> <p>There needs to be a wider consultation between DEPC, VNSO, OGCI/O and other stakeholders on this issue.</p>						

**4. National IT capacities are apparently able to select and install a proper EIMS system at DEPC without external support.**

<p>The Initiative by the Geospatial User Group should be strengthened also in future and accommodate the efforts of establishing the EIMS at DEPC with related staff.</p>	<p>DEPC Structure to include staffs who will be capable of managing the new EIMS system at DEPC. [The NGDP has a national geospatial data committee (as mentioned in the policy) who will be looking into the future of this policy once endorsed]</p>	<p>DEPC Director to include this in new structure and ensure that the Public Service Commission approves the new position.</p>	<p>2021</p>	<p>Department of Environment</p>	<p>Pending</p>	<p>DEPC has a new structure in place but still pending approval from the Public Service Commission as all recruitments are on halt due to CoVID19.</p>
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**5. Missing confidence in own capacities seems to be one of the major root causes, why the project has not fully reached all outcomes, indicated particularly in the observed reservedness of data-sharing, approaching other institutions in signing MoUs etc.**

<p>Future projects should rather focus on empowerment and strengthening management and coordination.</p>	<p>PMU acknowledges recommendation as this should help with future project for better management and coordination of activities.</p>	<p>DEPC Director to see if this can be incorporated into future projects to improve their capacities.</p>	<p>NA</p>	<p>Department of Environment</p>	<p>Pending</p>	<p>Under consideration for future projects</p>
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**6. UNDP did not realize its added value by sharing its experience with CB2 and other GEF projects with DEPC**

<p>UNDP should devote more care to support projects with its international experience and should abandon its top-down approach.</p>	<p>Recommendation acknowledged. The next phase of CB project will ensure that there</p>	<p>Discuss with RTA on opportunity for Vanuatu CB3 and use the recommendation identified</p>	<p>September 2020</p>	<p>UNDP</p>	<p>Completed</p>	<p>The opportunity for CB3 is still in question however this</p>
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	is better planning on UNDP support and how to approach the project based on country priorities.	to better design and implement the project				will be further explored in the next funding cycle.
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- \* Unit(s) assigned to be responsible for the preparation of a management response will fill the columns under the management response section.
- \*\* Unit(s) assigned to be responsible for the preparation of a management response will be updating the implementation status. Assigned with an oversight function monitors and verifies the implementation status.
- \*\*\* Status of Implementation: Completed, Partially Completed, Pending.

  
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 10-Nov-2020

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