Annex II: Management Response 

Project Title: Catalyzing Environmental Finance for Low-Carbon Urban Development

Project PIMS #: 5646

GEF Project ID (PMIS) #: 9151

Midterm Review Mission Completion Date: December 3rd, 2020

Date of Issue of Management Response: December 17th, 2020

Prepared by: *Commissioning Unit*

**Context, background and findings**

Recommendations are fully in line with current status of the project activities, including the situation regarding the project management.

As the MTR process has been prolonged, due to the COVID-19 pandemic, the findings have been updated accordingly.

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| **Midterm Review recommendation 1. Develop a short but well-researched scenario option(s) on how best to take UrbanLED forward.** **The project strategy should be revised in line with UNDP’s adaptive management techniques in order to make clear work and time plan and to take the project forward.** | | | | |
| **Management response: The recommendation is fully accepted.** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking** | |
| **Comments** | **Status** |
| **Provide support for finalization of Energy Service Company (ESCO) financial mechanisms in RS and FBiH** | **December 2020 – March 2021** | **Project implementation team**  **Project Board**  **CTA** | **Consultants for development of feasibility study for ESCO projects in FBiH engaged;** | **Initiated** |
| **Provide support for piloting of Energy Service Company (ESCO) financial mechanisms in RS and FBiH** | **March 2021 – December 2022** | **Project implementation team**  **Project Board**  **CTA** | **Development of ESCO financial model in RS in final stage** | **Initiated** |
| **Advocate and promote Energy Service Company (ESCO) financial mechanisms** | **December 2020 – December 2022** | **Project implementation team**  **Project Board** | **Meetings with project partners held** | **Initiated** |
| **Enhance synergies among UrbanLED and LowCarbon projects** | **December 2020 – December 2022** | **Project implementation team** | **Periodical meetings held and plans for onward made** | **Initiated** |
| **Provide support for finalization of IT waste management systems in RS and FBiH and their further usage by responsible institutions** | **December 2020 – December 2022** | **Project implementation team**  **Project Board** | **IT waste management system for FBiH finalized; ToR for IT waste management system in RS in preparation** | **Initiated** |
| **Provide support for preparation of green logistic schemes in RS and FBiH** | **December 2020 – December 2022** | **Project implementation team**  **Project Board** | **Meetings with Project Board members in FBiH held;** | **Initiated** |
| **Provide support for realization of waste management infrastructure projects in RS and FBiH** | **December 2021 – December 2022** | **Project implementation team**  **Project Board** | ***ToRs for green logistic schemes in RS developed*** | **Initiated** |
| **Midterm Review recommendation 2. Project duration and possible contract extension for at least 12 months & Devise and agree a new project strategy with the aim to reach the project’s targets** | | | | |
| **Management response: Fully accepted** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking** | |
| **Comments** | **Status** |
| **Revise project logframe and develop a clear work plan** | **December 2020 – January 2021** | **Project implementation team** | **Work plan under development** | **Initiated** |
| **Midterm Review recommendation 4. Involvement of key stakeholders in update of communication strategy for stakeholders at level of ministries/agencies and municipalities** | | | | |
| **Management response: Fully accepted** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking** | |
| **Comments** | **Status** |
| **Develop and update communication strategy for stakeholders at level of ministries/agencies and municipalities** | **January 2021 – December 2022** | **Project implementation team** | **Periodical meetings/consultations with Project Board member institutions held** | **Initiated** |
| **Establish an Energy Service Company (ESCO) Working group** | **January 2021 – December 2022** | **Project implementation team**  **Project Board** | **Official letter to Ministry of Finance and Treasury of BiH sent; intensification of work planned for beginning of 2021** | **Initiated** |
| **Midterm Review recommendation 5. Strengthen project management** | | | | |
| **Management response: Fully accepted** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking** | |
| **Comments** | **Status** |
| **Empower project management team** | **December 2020** | **Project implementation team** | **New personnel employed (project officer and project clerk)** | **Initiated** |
| **Increase support / cooperation among CCM projects (LowCarbon and GED)** | **December 2020 – December 2022** | **Project implementation team** | **Periodical meetings held and plans for onward made** | **Initiated** |
| **Midterm Review recommendation 6. Improve communication and visibility** | | | | |
| **Management response: Fully accepted** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracing** | |
| **Comments** | **Status** |
| **Update of communication and visibility strategy in line with project activities** | **January 2021 – March 2021** | **Project implementation team** | **Posts for social media channels on ESCO mechanism developed** | **Initiated** |
| **Develop target-oriented promotional materials for the most important outcomes of the project** | **December 2020 – December 2022** | **Project implementation team** | **Posts for social media channels on ESCO mechanism developed** | **Initiated** |
| **Midterm Review recommendation 7. Establish a close connection between ESCO projects and EMIS** | | | | |
| **Management response: Fully accepted** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking** | |
| **Comments** | **Status** |
| **Develop promotion of Energy Service Company (ESCO) module in Energy Management Information System (EMIS)** | **December 2020 – December 2022** | **Project implementation team** | **Draft Guidebook on ESCO module in EMIS developed** | **Initiated** |