

## UNDP Evaluation Management Response Plan

### Final Evaluation of Community Security and Stabilization Programme (C2SP) for the period of 2015-2020

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**Overall comments:** Based on the findings, lessons learned, and conclusion presented by the C2SP final evaluation report, the CO management response plan drafted to address the evaluation recommendations, which can help in formulating the perceived similar future interventions. The envisaged actions plan has been extracted directly from the valuation report, which in support of the implementation of the community-based recovery approach, and in line with the Integrated Community Stabilization Programme (ICSP) approach (draft Plan).

<b>Evaluation Recommendation or Issue 1:</b> Maximize relevance of the stabilization programme intervention.				
<b>Management Response:</b> To maximise relevance and to ensure that C2SP is responsive to the actual needs and opportunities, and to ensure it supports national and international policies and frameworks, several steps could be taken:				ICSP program aims at covering 150 localities and will be embedded in 11 UNDP State offices
<b>Key Action(s)</b>	<b>Time Frame</b>	<b>Responsible Unit(s)/Portfolios</b>	<b>Tracking*</b>	
			<b>Status</b>	<b>Comments</b>
<b>Description activities, then specifics as needed:</b> 1.1 Develop learning plans for staff and partners to encourage exchange of learning across locations (as recommended in the C2SP 2019 review), including among CMCs.	December 2022	Peace building and stabilization Portfolio	Will be initiated	New Integrated Community Stabilization Programme (ICSP) is under formulation
1.2 Ensure effective and timely M&E on effects and outcomes of interventions	December 2021	Peace Building and Stabilization Portfolio	Will be initiated	

(beyond output- level) and ensure regular feedback mechanisms to allow for more adaptive management.				
1.3 Invest in real economic opportunity mapping and choose, with CMCs, local government, and the local private sector, two value chains per location with highest potential, and link all livelihood and infrastructure investments to these.	December 2021	Peace Building and Stabilization Portfolio	Initiated	
1.4 Expand geographical scope and ensure neighboring communities are targeted to facilitate exchange, cross community value chain development and joint lobby and advocacy.	December 2021	Peace Building and Stabilization Portfolio	Will be initiated	New ICSP will take this into account
1.5 Expand, spend more time per location and support the established Community Management Committees (CMCs). ✓ Increase capacity development and involvement of State-level ministries in service delivery and strengthen advocacy capacities of CMCs to request support from the duty bearers.	December 2021	Peace Building and Stabilization Portfolio	Initiated	
1.5. Ensure participation of CAAFAG and XCs (without giving them a privileged position). In order to understand the reintegration effects on XCs, their progress needs to be monitored as one of the target groups, so that C2SP can remain to be an alternative to the R of DDR	December 2022	Peace Building and Stabilization Portfolio	Will be initiated	DDR needs to be launched and liaised with ICSP
1.6 Further strengthen the HDP triple nexus on the community security angle, in partnerships with others.	December 2021	Peace Building and Stabilization Portfolio	Ongoing	ICSP program aims at covering 150 localities and will be embedded

				in 11 UNDP State offices
<b>Evaluation Recommendation or Issue 2:</b> Maximise efficiency to achieve stabilization results.				
<b>Management Response:</b> In order to maximise efficiency and to ensure that resources are efficiently used to achieve C2SP results, outcomes and outputs in an economic and timely way, several steps could be taken.				ICSP program aims at covering 150 localities and will be embedded in 11 UNDP State offices
Key Action(s)	Time Frame	Responsible Unit(s)	Tracking	
			Status	Comments
<b>Description activities, then specifics as needed.</b> 2.1 Tap into community assets, the private sector and the government to ensure that the cost is not only assumed by C2SP contributions but used as a catalyser.	December 2021	Peace Building and Stabilization Portfolio	Ongoing	ICSP program aims at covering 150 localities and will be embedded in 11 UNDP State offices
2.2 Conduct baselines at the community level. The current M&E framework does not include many baselines values which makes measuring attribution impossible.	December 2021	Peace Building and Stabilization Portfolio	Will be initiated	
2.3 Engage and contract a group of strategic partners with good implementation and management capacity over a longer timeframe, who may be able to add synergy through their own projects to C2SP as well as Value for Money.	December 2021	Peace Building and Stabilization Portfolio	Will be initiated	ICSP program aims at covering 150 localities and will be embedded in 11 UNDP State offices
2.4. Involve the private sector more systematically	December 2021	Peace Building and	Will be initiated	

from the beginning.		Stabilization Portfolio		
2.5. Strengthen PI strategies and tools, to circulate success stories, raise awareness and spread the positive impact of C2SP from the ground up.	December 2021	Peace Building and Stabilization Portfolio	Will be initiated	
2.6. Increase local procurement and invest in building local repair capacities.	December 2022	Peace Building and Stabilization Portfolio	Will be initiated	
<b>Evaluation Recommendation or Issue 3:</b> Maximize effectiveness of the stabilization interventions.				
<b>Management Response:</b> In order to maximize effectiveness of the C2SP interventions, several steps could be taken				
<b>Key Action(s)</b>	<b>Time Frame</b>	<b>Responsible Unit(s)</b>	<b>Tracking</b>	
			<b>Status</b>	<b>Comments</b>
<b>Description activities, then specifics as needed:</b> 3.1 Revisit the results framework and formulate and monitor more outcome and less output related targets and indicators, which will allow for measuring change and reducing risks of steering at activity and output levels in community-led prioritization.	December 2021	Peace Building and Stabilization Portfolio, M&E Team.	Will be initiated	
3.2 Apply more flexibility for new and innovative ideas, especially with youth in the communities and the private sector. For each location develop a small sub-TOC with indicators that can be monitored by local monitors, namely non-CMC youth from the community: (Ensure more youth as beneficiaries and in CMCs, which will increase the stabilisation benefits, Ensure explicitly	December 2022	Peace Building and Stabilization Portfolio/ACC. Lab.	Will be initiated	DDR needs to be launched and liaised with ICSP

that CAAFAG (from 15 years old) and XCs are all within the target group of beneficiaries and are represented in the CMCs, to ensure that the objective of reintegration remains, to maximise stabilisation effect, and the link to SDDRC is justified).				
3.3. Operational capacity strengthening of the SDDRC is required	December 2022	Peace Building and Stabilization Portfolio	Will be initiated	DDR needs to be launched and liaised with ICSP
<b>Evaluation Recommendation or Issue 4:</b> Maximise connectedness and ensure good coordination at local, state and national level.				
<b>Management Response Evaluation:</b> In order to maximise connectedness and to ensure good coordination at local, state and national level and effective inter-agency partnerships, several steps could be taken:				
<b>Key Action(s)</b>	<b>Time Frame</b>	<b>Responsible Unit(s)</b>	<b>Tracking</b>	
			<b>Status</b>	<b>Comments</b>
<b>Description activities, then specifics as needed:</b> 4.1 Ensure that studies are informing adaptations due to new needs and opportunities.	December 2022	Peace Building and Stabilization Portfolio	Will be initiated	ICSP program aims at covering 150 localities and will be embedded in 11 UNDP State offices
4.2. Explore the potential roles of the CMCs in supporting Sudan in transition. CMCs have the building blocks for	December 2022	Peace Building and Stabilization Portfolio	Will be initiated	To be coordinated with Sudan Subnational

effective decentralised local, community-led governance. CMCs proved to have the ability to navigate the political volatility over the political turmoil and continued to serve the needs of their communities. This constitutes an opportunity to build on these structures to further support the ongoing development of dialogue and accountability.				Governance Resilience Project (SGRP) and UNITAMS
4.3 Increase engagement and strategic coordination among actors at state levels, including state level government agencies and local authorities, and other international organisations.	December 2022	Peace Building and Stabilization Portfolio	Will be initiated	To be coordinated with Sudan Subnational Governance Resilience Project (SGRP) and UNITAMS
<b>Evaluation Recommendation or Issue 5:</b> Maximise sustainability and ensure that community stabilisation benefits will last and continue.		Peace Building and Stabilization Portfolio		ICSP program aims at covering 150 localities and will be embedded in 11 UNDP State offices
<b>Management Response Evaluation:</b> In order to maximise sustainability and to ensure that C2SP benefits will last and continue, several steps could be taken:		Peace Building and Stabilization Portfolio		ICSP program aims at covering 150 localities and will be embedded in 11 UNDP State offices
<b>Key Action(s)</b>	<b>Time Frame</b>	<b>Responsible Unit(s)</b>	<b>Tracking</b>	
			<b>Status</b>	<b>Comments</b>
Description activities, then specifics as needed:	December 2021	Peace Building and Stabilization Portfolio	Ongoing	

5.1 Increase support to CMCs over a longer time				
5.2 Ensure that other organisations and the government start working through the CMCs.	December 2021	Peace Building and Stabilization Portfolio	Will be initiated	To be coordinated with Sudan Subnational Governance Resilience Project (SGRP) and UNITAMS
5.3. Strengthen service delivery of government (e.g., agricultural extension services)	December 2022	Peace Building and Stabilization Portfolio	Will be initiated	
5.4. Increase systematic partnerships with the private sector	December 2022	Peace Building and Stabilization Portfolio	Will be initiated	
5.5. Strengthen lobby and advocacy capacities of CMCs to lobby with the duty bearers/Establish sustainable maintenance models for assets and infrastructure	December 2022	Peace Building and Stabilization Portfolio	Will be initiated	

\* The implementation status is tracked in the ERC.