

UNDP Management Response
Combating Illegal and Unsustainable Trade
in Endangered Species in Indonesia Mid Term Review

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GEF ID: 9150

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Position: National Project Manager

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Position: Programme Manager

Unit/Bureau: Environment

Input into and update in ERC: Yenny Widjaja

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Overall comments:

Management response is developed under intensive consultation with IP and UNDP CO based on the recommendations from the consultants. The proposed key actions include activities that provide enabling conditions, inspiration, and direct intervention that will provide positive outcomes for the achievement of the project outcome objectives, according to the capabilities and roles of the CIWT project. The proposed timelines have also been taken by considering the availability of IP and related parties' time to make sure their active participation.

Appreciation to the consultants who have reviewed the project in an in-depth analysis and comprehensive manner. The review succeeded to describe the actual conditions of project performance. Moreover, the consultants have submitted workable recommendations. The project is therefore confident to complete the tasks by the end of the project period.

Evaluation Recommendation 1:

Undertake a comprehensive, participatory and strategic review of the project design and Results Framework. This includes:

- reducing the overall scope of work
- prioritizing interventions that are likely to have greatest sustainable impact by the end of the project as per outcomes of the Theory of Change workshop Organized by the MTR consultant team;
- paring down and ensure objective indicators are unique;
- ensuring all indicators are SMART;
- revisiting dependencies between outcomes, outputs and activities;
- ensuring that project progress and impacts can be measured systematically and rolls up to the objective level;
- Take a Theory of Change approach to the prioritization of investments, including the consideration of the Rare behavioural dynamics approach raised during the ToC workshop;
- systematically recording all major changes to the original project design described in the Project Document and seek approval from the Project Board.

Management Response¹:

There will be a coordination meeting between Implementing Partner (Ministry of Environment and Forestry/MoEF), UNDP, and the Project to discuss the results of the MTR to take a comprehensive and strategic review related to the project design and result frameworks in the project document.

Fully Accept

¹ Select one: Fully Accept, Partially Accept, Reject

Key Action(s)	Timeframe	Responsible Unit(s)	Tracking ²	
			Status ³	Comments
1.1 Organize Meeting between Implementing Partner (Ministry of Environment and Forestry/MoEF), UNDP, and the Project to discuss the results of the MTR recommendations regarding the project design and Results Framework	December 01, 2021	PMU, IP, PB	Initiated	
1.2 PMU will hire a resource person to assist the process and conclude the recommendations at the meeting	November 30, 2021	PMU	Initiated	
1.2 Report the meeting result regarding the project design and Results Framework to Project Board Meeting (PBM)	December 31, 2021	PMU, IP, PB	Initiated	
Evaluation Recommendation 2: Extend the timeframe of the Project by at least six months for operational contingency to account for time lost at the outset of the Project and disruption caused by the COVID-19 pandemic.				
Management Response: Agree with the recommendation by the MTR consultant. Will be reviewed at the beginning of the final year of project implementation (early 2023) regarding the GEF-UNDP procedure. Partially Accept.				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
2.1 Time frame of the project will be reviewed at the beginning of the final year of project implementation (early 2023) regarding the GEF-UNDP procedure. However, the project still confident to complete the project as requested by the Project Document.	December 31, 2022	UNDP CO, RTA and GEF	Initiated	
Evaluation Recommendation 3: Consider how to improve engagement of women in remaining Project activities improve chances of reaching gender beneficiary targets of 50%.				
Management Response: IP and the Project will make efforts to fulfill the involvement of women in project activities related to IWT in a participatory and proportional way. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
3.1 Initiate “Perempuan Inspiratif Mitra Polisi Kehutanan” (Women Forest Rangers Community Partner) in project sites to improve engagement and reaching gender beneficiary target of 50%.	September 30, 2023	PMU and IP	Initiated	The project successfully engaged to facilitate the

² Status of implementation is tracked electronically in the Evaluation Resource Centre (ERC).

³ Select one: Not initiated, Initiated, Completed, No longer applicable

				<p>Training of Perempuan Inspiratif Mitra Polisi Kehutanan (PIMP) or Inspiring Women for forest rangers' partners (15 personil) at Bogani Nani Wartabone National Park (BNWNP) on 8 October 2020-14 October 2020. The training gave positive feedback and support from the local government and covered by 20 national and local online media. PIMP also featured in People not</p>
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				<p>Poaching Webinar held by the IUCN CEESP/SSC Sustainable Use and Livelihoods Specialist Group (SULi), The International Institute for Environment and Development (IIED) and TRAFFIC and UNDP Exposure: Women Fighting Wildlife Crime. PIMP itself at BNWNP is the first initiative in Indonesia and is expected to be replicated in other locations. As stated</p>
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				<p>by the Director of Forest Protections and National Project Director of the CIWT Project, Sustyo Iriyono, "This training is expected to form a pioneer and role model that will hope to change the behaviours of illegal activities in the conservation area and protected the wildlife, as well as to inspire new livelihood alternatives," says Sustyo Iriyono. The PIMP came from the</p>
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				<p>collaboration between the Directorate of Forest Protection, Directorate-General of Law Enforcement Ministry of Environment and Forestry, Ministry of Environment and Forestry of Indonesia, Bogani Nani Wartabone National Park Management, and the CIWT Project. The presence of PIMP is an effort to embrace the involvement of local people not to be left behind, especially</p>
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				women, in conservation efforts and safeguarding the BNWNP area. PIMP formed to become a point of contact for the people around the BNWNP conservation area to raise their awareness not to carry out activities in the area that violating the regulations. They also play an important role in engaging people who have already carried out activities in the BNWNP area to
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				<p>participate in the settlement program launched by BNWNP, such as collaborative ecosystems restoring initiative, natural tourism, and non-timber forest products utilization. The PIMP members are also expected to deliver approaches and guidance to communities to obtain alternative livelihoods. They also persuade the local communities to prevent hunting activities of the protected</p>
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				<p>wild animals as an effort to protect the endemic biodiversity of Sulawesi in BNWNP. As a part to support the performance of the PIMP personnel in the field, the CIWT Project supported a 9-day training aimed to increase their capacity and knowledge. The training series includes materials on the conservation insights, introduction to BNWNP conservation area,</p>
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				community awareness on conservation and prevention of hunting of the protected wildlife, conflict management, and making eco print batik from plants as an alternative livelihood. Not to forget, the CIWT Project also provides uniforms as equipment for the activities of the personnel's in the field.
3.2 Organize Gender Leader Seminar (GLEADS) with the Bureau of Planning, Ministry of Environment, and Forestry in the context of gender mainstreaming. This monthly virtual meeting was attended by 30 participants consisting of Echelon II and the Head of Agency.	November 30, 2021	PMU and IP	Initiated	Gender Leader Seminar (GLEADS) aims to increase leadership commitment related

				gender perspective. GLEADS has been started with opening remark from Minister of MoEF, and its been implemented 2 times with participants from Eselon II, MoEF. GLEADS will be held for 6-10 times during 4 months through zoom meeting.
3.3 Organize the preparation of gender mainstreaming modules in the field of law enforcement on Environment and Forestry with the Secretariate of Directorate General of Law Enforcement on Environment and Forestry. These modules as teaching materials on gender mainstreaming awareness for Directorate General of Law Enforcement on Environment and Forestry staff.	September 30, 2021	PMU and IP	Initiated	Through this activity, it is hoped that a series of modules related to gender in the environment and forestry sector can

				<p>be arranged as well as campaign materials for gender mainstreaming in the environment and forestry sector. The compiled module can be used as a guide for instructors in the Gender Working Group in each directorate within the Directorate General of Law Enforcement on Environment and Forestry to mainstream gender issues for all staff under the Directorate General of Law Enforcement</p>
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				nt on Environment and Forestry.
3.4 Organize mentor training for gender working groups under Directorate General of Law Enforcement on Environment and Forestry.	March 31, 2022	PMU and IP	Initiated	
Evaluation Recommendation 4: Strengthen Communication and Coordination, and Leverage Synergies Between Microgrant Initiatives				
Management Response: To follow up on the recommendation, the IP and PMU will be carried out activities with related stakeholders. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
4.1 Meeting with Indonesian Financial Transaction Reports and Analysis Center (PPATK) to discuss the data and information exchange protocols as a follow-up to the MoU and agreement including the improvement of the SOP for Money Laundering that has been prepared.	April 30, 2022	PMU and IP	Initiated	
4.2 Facilitate activities for legalization efforts on Economic Value Assessment of Protected Wildlife to Support Legal Processes.	December 31, 2022	PMU and IP	Initiated	
4.3 Facilitate peer review by experts for Economic Value Assessment of Protected Wildlife to Support Legal Processes	July 31, 2021	PMU and IP	Completed	To enrich the views related Economic Value Assessment of Protected Wildlife to Support Legal Processes, the project with Secretariat of Directorate General Law Enforceme

				nt on Environment and Forestry conducted a peer review which is planned to be completed in July 2021.
Evaluation Recommendation 5:				
Continue High-Level Engagement For Greater Buy-In and More Effective Implementation of the Legislative and Policy Aspects of the Project				
Management Response:				
Taking into account the dynamics that occurred in the process of revising Law Number 5, IP and the project prepared several scenarios. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
5.1 Plan A: Law No. 5/1990 runs according to the current situation (revised): - Identifying the results of CIWT project activities that can be used as input for Law No. 5/1990 (such as NASTRA and Economic Valuation), as well as to synchronize regulations related to IWT. - Conducted discussions/FGDs related to position papers regarding the revision of Law No. 5/1990. - Monitoring information related to the progress of the revision of Law No. 5/1990	December 31, 2022	PMU, IP and PB	Initiated	
5.2 Plan B: - Informing the updated status of the Regulation of the Minister of Environment and Forestry as a derivative of Job Creation Law – commonly known as the “Omnibus Law”. Possibility to be discussed in PBM for changes in indicators according to the contextual dynamics of actual changes in the law.	December 31, 2022	PMU, IP and PB	Initiated	
Evaluation Recommendation 6:				
Clear Traceability Mapping of the NASTRA to the CIWT Project’s Outputs and Activities:				
<ul style="list-style-type: none"> • Step 1: Develop and map the NASTRA’s forthcoming action plan to the CIWT project’s outputs and activities. The mapping may not be one to one; • Step 2: Highlight commonalities and associated progress by the Project; • Step 3: Identify items that are not in common (either unique to NASTRA or to the Project) and articulate / document the status; 				

- Step 4: If there are actions in the NASTRA that are not part of the Project scope but can be undertaken with minimal disruption to the Project, following existing governance processes, and assuming no additional funding required from the Project, schedule for delivery in concert with the Project's ongoing activities. Also if there are items in the Project's scope not covered in the NASTRA, it should either be amended or the IP should acknowledge and commit to its delivery within the remaining timeframe;
- Step 5: Monitor the project's critical path closely to proactively address issues (people, process, technology, governance).

Management Response:

To legalize National Strategy & Action Plan 2021-2025 on Combatting illegal wild animal trade in Indonesia (NASTRA IWT), IP and the project have developed a roadmap to pave the way for NASTRA IWT legalization.

Fully Accept

Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
6.1 Facilitate peer review by experts for National Strategy & Action Plan 2021-2025 on Combatting illegal wild animal trade in Indonesia (NASTRA IWT).	July 31, 2021	PMU and IP	Completed	To enrich the views related National Strategy & Action Plan 2021-2025 on Combatting illegal wild animal trade in Indonesia (NASTRA IWT), the project with Secretariat of Directorate General Law Enforcement on Environment and Forestry conducted a peer review which is planned to

				be completed in July 2021.
6.2 Conduct a preliminary meeting before the follow-up meeting to discuss the interconnection between National Strategy & Action Plan 2021-2025 on Combatting illegal wild animal trade in Indonesia (NASTRA IWT) and CIWT project activities.	January 31, 2022	PMU and IP	Initiated	
6.3 Organize Meeting/FGD to discuss identification and interconnection between NASTRA IWT and CIWT project activities. Output: Matrix of identification of the interconnection between NASTRA IWT and CIWT project activities.	January 31, 2022	PMU and IP	Initiated	
Evaluation Recommendation 7: Actively Seek Out Support for the NASTRA at the Highest Level in Government				
Management Response: To legalize National Strategy & Action Plan 2021-2025 on Combatting illegal wild animal trade in Indonesia (NASTRA IWT), IP and the project have developed a roadmap to pave the way for NASTRA IWT legalization. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
7.1 Facilitate peer review by experts for National Strategy & Action Plan 2021-2025 on Combatting illegal wild animal trade in Indonesia (NASTRA IWT).	July 31, 2021	IP	Completed	To enrich the views related National Strategy & Action Plan 2021-2025 on Combatting illegal wild animal trade in Indonesia (NASTRA IWT), the project with Secretariat of

				Directorate General Law Enforcement on Environment and Forestry conducted a peer review which is planned to be completed in July 2021.
7.2 Facilitate the legalization process of the National Strategy & Action Plan 2021-2025 on Combatting illegal wild animal trade in Indonesia (NASTRA IWT).	December 31, 2022	IP	Initiated	
Evaluation Recommendation 8: Right-Sizing of Products for the Target Audience				
Management Response: To follow up on the recommendation, the IP and PMU will be carried out activities with related stakeholders. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
8.1 Facilitate peer review by experts Economic Value Assessment of Protected Wildlife to Support Legal Processes	July 31, 2021	PMU and IP	Completed	To enrich the views related Economic Value Assessment of Protected Wildlife to Support Legal Processes, the project with Secretariat

				of Directorate General Law Enforcement on Environment and Forestry conducted a peer review which is planned to be completed in July 2021.
8.2 Organize meeting for finalization of legalization on Economic Value Assessment of Protected Wildlife to Support Legal Processes.	March 31, 2022	PMU and IP	Initiated	
8.3 Production and distribution of handbooks to relevant agencies or stakeholders (including electronic versions)	June 30, 2022	PMU and IP	Initiated	
Evaluation Recommendation 9: Phased Software Rollout Versus Big Bang				
Management Response: Agree with the recommendation. The launch of the application will be done gradually with initial testing in the internal of the Directorate General of Law Enforcement on Environment and Forestry and Ministry of Environment and Forestry internals. After that, a trial will be carried out with the relevant agencies (Customs, Quarantine, and Port Authority) to find out feedback from the application. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
9.1 Organize meeting with relevant stakeholders related to software development	July 31, 2021	PMU and IP	Completed	Software development, as per 9 July 2021, developed a decision tree on animal

				identification
9.2 Organize meeting for standard operating procedures (SOP) for the software operation	September 30, 2021	PMU and IP	Initiated	
9.3 Initial testing for internal stakeholders under the Directorate General of Law Enforcement and the Environment and MoEF.	October 31, 2021	PMU and IP	Initiated	
9.4 Trial deployment for the relevant agencies (Customs, Quarantine, and Port Authority) to find out feedback from the application	November 30, 2021	PMU and IP	Initiated	
9.5 Launching event for the software	December 28, 2021	PMU and IP	Initiated	
Evaluation Recommendation 10: Improve Communications and Knowledge Sharing				
Management Response: The process of developing a communication strategy and knowledge management will be carried out after the completion of a Knowledge, Attitude, and Practice (KAP) survey at the national level by selected consultants. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
10.1 Facilitate a Knowledge, Attitude, and Practice (KAP) survey at the national level by the selected consultant.	December 31, 2021	PMU and IP	Initiated	On procurement process
10.2 Facilitate project's communication strategy by the selected consultant.	March 31, 2022	PMU and IP	Initiated	
Evaluation Recommendation 11: More Targeted Communications and Campaigns to Extend Early Project Successes				
Management Response: The process of developing a communication strategy and knowledge management will be carried out after the completion of a Knowledge, Attitude, and Practice (KAP) survey at the national level by selected consultants. The involvement of microgrant NGOs in the campaign will consider the suitability of the communication strategy that will be prepared after the implementation of the KAP survey at the national level by selected consultants. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
11.1 Facilitate a Knowledge, Attitude, and Practice (KAP) survey at the national level by the selected consultant.	March 31, 2022	PMU and IP	Initiated	On procurement process
11.2 Facilitate the project's communication strategy by the selected consultant.	June 30, 2022	PMU and IP	Initiated	
Evaluation Recommendation 12: Adopt a One Health Approach to IWT				
Management Response:				

Adoption will be carried out in the preparation of a communication strategy including the involvement of the Directorate of Conservation and Biodiversity Ministry of Environment and Forestry related to zoonoses. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
12.1 Organize a meeting with Directorate of Conservation and Biodiversity, Ministry of Environment and Forestry related zoonoses, and One Health Approach	January 31, 2022	PMU and IP	Initiated	
12.2 Facilitate project's communication strategy by the selected consultant that adapts One Health Approach	June 30, 2022	PMU and IP	Initiated	
Evaluation Recommendation 13: Aggressively Pursue Collaboration with National & Regional Law Enforcement Entities				
Management Response: The Implementing Partner (MoEF) and PMU have held a series of meetings to begin the preparation of the ASEAN Handbook on Legal Cooperation to Combat Illegal Wildlife Trade and the ASEAN Working Group on CITES and Wildlife Enforcement (AWG CITES & WE) Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
13.1 Organize series of meetings the preparation of the ASEAN Handbook on Legal Cooperation to Combat Illegal Wildlife Trade and the ASEAN Working Group on CITES and Wildlife Enforcement (AWG CITES & WE)	December 31, 2022	IP	Initiated	The project has facilitated meetings related to The Sixteenth Meeting of The ASEAN Working Group on The Convention on International Trade in Endangered Species on Wild Fauna and Flora

				and Wildlife Enforcement on 26-27 May 2021 (16TH AWG-CITES AND WE). Several CIWT project activities are quoted in the Indonesia delegate presentation. Also, the CIWT project is mentioned as a future plan of the Directorate of Forest Protection to optimize cooperation
13.2 Workshop on the possibility to extend the utilization of Mobile Application (Species Identification) at Regional Level	July 31, 2022	IP	Initiated	
Evaluation Recommendation 14: Expedite a Decision on Operational Modalities for Outcome 3				
Management Response: The Implementing Partner (MoEF) and PMU have made coordination and communication efforts with the Regional Law Enforcement Center and the Regional Ecosystem Conservation and Natural Resources Center located in the project site landscape related to the implementation of CIWT Project activities in the field. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments

<p>14.1 Organize coordination and communication meetings with the Regional Law Enforcement Center and the Regional Ecosystem Conservation and Natural Resources Center located in the project site landscape related to the implementation of the CIWT Project activities in the field.</p>	<p>December 31, 2022</p>	<p>PMU and IP</p>	<p>Initiated</p>	<p>The project has conducted several coordination and communication meetings with the Regional Law Enforcement Center and the Regional Ecosystem Conservation and Natural Resources Center in Northern Sumatera and Northern Sulawesi landscapes.</p>
<p>Evaluation Recommendation 15: Demonstrate Stronger Leadership on Knowledge Management by Adopting an Active Approach, as Opposed to Passively Waiting for Yearly GWP Conferences</p>				
<p>Management Response: CIWT project will coordinate with the Public Relations of the Directorate General of Law Enforcement on Environment and Forestry, the Public Relations the Ministry of Environment and Forestry, and the UNDP CO Communication Unit for more extensive communication. The project has developed an online and offline knowledge management repository with the Directorate General of Law Enforcement on Environment and Forestry. Fully Accept</p>				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
<p>15.1 Organize an international conference related to illegal wildlife trade</p>	<p>December 31, 2022</p>	<p>IP, PMU, UNDP-CO and RTA</p>	<p>Initiated</p>	

15.2 Develop an online knowledge management repository related project's activity with the Directorate General of Law Enforcement on Forestry and Environment	December 31, 2021	PMU and IP	Initiated	The project has developed an online knowledge management repository related project's knowledge results in the Directorate General of Law Enforcement on Forestry and Environment website.
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Evaluation Recommendation 16:
Involvement of RTA in Annual Work Planning

Management Response:
The RTA can be involved in the consultation process for the preparation of the Annual Work Plan (AWP).
Fully Accept

Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
16.1 Include Consultation with of RTA for the Annual Work Plan Development in the project's SOP.	December 31, 2021	PMU, and UNDP CO	Initiated	
16.2 Conduct Consultation with of RTA for the future Annual Work Plan Development	December 31, 2021	PMU, and UNDP CO	Initiated	

Evaluation Recommendation 17:
Ongoing Tabulation of Co-Financing During Work Planning

Management Response:
The Implementing Partner (MoEF) and CIWT Project have tracked co-financing with details for each project component contained in the Project Document (It is stated in a letter from the Secretary of the DG Law Enforcement on Environmental and Forestry MoEF to UNDP Indonesia regarding co-financing for Midterm Review for the fiscal year of 2017-2020).
Fully Accept

Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
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			Status	Comments
17.1 Organize tabulation of ongoing co-financing from relevant parties during annual work planning	31 December, 2022	PMU, IP, UNDP and WCS	Initiated	
Evaluation Recommendation 18: Initiate Twice Yearly Project Board Meetings				
Management Response: Agree with the consultant's recommendation. The Implementing Partner (MoEF) and PMU will be carried out Project Board Meeting (PBM) twice a year. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
18.1 The Implementing Partner (MoEF) and PMU will be carried out Project Board Meeting (PBM) twice a year.	31 December, 2022	PMU and IP	Initiated	
18.2 Update the project's SOP to accommodate PBM will be held twice a year.	31 December, 2021	PMU and IP	Initiated	
Evaluation Recommendation 19: Expand CSO Partnerships and Re-Engagement of Microgrant Entities				
Management Response: For information, there has been cooperation with the Ministry of Health at the level of the Secretariat General of the Ministry. A meeting will be held with the Directorate of Biodiversity Conservation related to the One Health concept related to zoonoses. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
19.1 Organize a meeting with the Secretariat General of the Ministry of Environment and Forestry and the Directorate of Biodiversity Conservation related to the potential of collaboration with the Ministry of Health.	March 31, 2022	PMU and IP	Initiated	
19.2 Organize a meeting with the Ministry of Health related to the collaboration of the One Health concept.	August 31, 2022	PMU and IP	Initiated	
19.3 Organize meetings with potential CSOs for further cooperation in combatting illegal wildlife activities.	December 31, 2022	PMU and IP	Initiated	The project has conducted several meetings with potential CSOs for further cooperation in

				combatting illegal wildlife activities
19.4 Continue engagement of with the potential CSOs	July 31, 2023	PMU and IP	Initiated	
Evaluation Recommendation 20: Adopt Workflow Automation				
Management Response: The IP and project team appreciated the recommendation which is in the process of formalization following the Government policies and regulation. It will be adopted when it was approved for implementation by the Ministerial regulation. Therefore, there will be no key action to address this recommendation that can be controlled by the project.				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
20.1 PMU will invite the relevant unit in UNDP related to information systems to have a knowledge exchange meeting regarding the implementation of automation for administrative processes with the IP.	November 30, 2021	PMU and IP	Initiated	Based on our conversation and information gathering with staff in the Directorate of Forest Protection, currently, the authority to issue e-signatures within the government is the National Cyber and Crypto Agency (BSSN). In its implementation, it is

				<p>necessary to have an Memorandum of Understanding (MoU) between the Ministry of LHK and BSSN which will be followed up with a cooperation agreement at the Echelon 1 level. From the end of 2019 to early 2020, the Ministry of Environment and Forestry through the Legal Bureau and the Data and Information Center as the data guardian in the Ministry has started the process of drafting</p>
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				regulations for the use of e-signatures within the Ministry of LHK, which will later be established in a Ministerial Regulation as the basis of the MoU with the BSSN. The latest development, the status at the Ministry of Environment and Forestry, is still on process for the follow-up to the use of e-signatures.
Evaluation Recommendation 21:				
Risk Review and Mitigation Measures				
Management Response:				
IP, UNDP CO, and PMU will review the recommendations submitted by the UNDP NCE-VF Desktop Safeguards Review as an effort to review the SESP risks listed in the Project Document.				
Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments

21.1 Organize a meeting for review of the recommendations submitted by the UNDP NCE-VF Desktop Safeguards Review as an effort to review the SESP risks listed in the Project Document.	June 30, 2022	PMU, IP and UNDP-CO	Initiated	
21.2 Engage consultant review for the SESP	April 30, 2022	PMU, IP and UNDP-CO	Initiated	
Evaluation Recommendation 22: A Good Exit Strategy Needs to be Developed Early and Implemented				
Management Response: The Implementing Partner (IP) and PMU have compiled a follow-up matrix for the products that have been produced by the CIWT Project. There will be a review of the matrix that has been compiled as input for the preparation of the exit strategy. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
22.1 Engage consultant for developing an exit strategy plan	September 30, 2022	PMU, IP and UNDP-CO	Initiated	
22.2 Organize a meeting with relevant stakeholders for an exit strategy plan	January 31, 2023	PMU, IP and UNDP-CO	Initiated	
Evaluation Recommendation 23: More Frequent Project Updates and Communication				
Management Response: The project currently has produced several knowledge management products and has been published through various media and channels such as the Directorate General of Law Enforcement on Environment and Forestry website, UNDP Exposure, the GWP channel. The project has established communication with the social media team of DG of Law Enforcement to produce more frequent news and articles related to project activities and combatting illegal wildlife trade issues. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
23.1 Produce a monthly newsletter as periodic information for the progress of project activities.	September 30, 2021	PMU	Initiated	
23.2 Produce a half-year newsletter as a media communication for the progress of project activities.	December 31, 2021	PMU	Initiated	
Evaluation Recommendation 24: Terminal Evaluation to Include a Gender and Community Specialist				
Management Response: The project team appreciated the recommendation as part to enrich the terminal evaluation of the project. Fully Accept				
Key Action(s)	Timeframe	Responsible Unit(s)	Tracking	
			Status	Comments
24.1 The project will re-assess the implementation of gender mainstreaming action plan before start the TE.	May 31, 2023	PMU	Initiated	

