**Management response**

**UNDP management response**

**Terminal Evaluation of the project on:“Greening the Logistics Industry in Zhejiang Province (GLIZP)”**

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| **Evaluation recommendation 1.**Finalize project completion report: The experiences by the project have a remarkable potential for replication within China and abroad. The approaches to the promotion of green logistics pioneered by the project could be readily upscaled with support from national governments, national or multilateral development banks, and sources of international climate finance such as the Green Climate Fund. The evaluation team recommends that, to contribute to the achievement of this potential, the project team finalizes a comprehensive and well-written project completion report. The report should provide a critical review of the project experiences, emphasizing on lessons learned, and opportunities for improvement by subsequent replication initiatives. The completion report should be professionally translated and be widely disseminated, with support from UNDP. |
| **Management response:** Agree |
| **Key action(s)** | **Responsible****unit(s)** | **DueDate** | **Tracking\*** |
| **Status (initiated, completed or no due date)** | **Comments** |
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| 1.1 Establish a completion report preparation team | Project Management Office is responsible for preparing the project completion report, and UNDP provides necessary support. | 2021.4.12 | **Completed** |  |
| 1.2 Sort out and summarize project experience and lessons, prepare high-quality reports | Project Management Office is responsible for preparing the project completion report, and UNDP provides necessary support. | 2021.06.30 | **Completed**  |  |
| 1.3 Organize professionals to translate reports and disseminate them widely with the support of UNDP. | Project Management Office is responsible for preparing the project completion report, and UNDP provides necessary support. | 2021.06.30 | **Completed**  |  |
| **Evaluation recommendation 2.** Formulate exit strategy: The terminal evaluation concluded that it is likely that project results will remain after project’s end. However, there is no formal plan to secure that this will be the case. Also, the sustainability of some specific elements of the project’s strategy is more uncertain – for example, the provision of technical assistance to small- and medium-sized logistics services providers –. The evaluation team recommends that the project team convenes project stakeholders to discuss and adopt an exit strategy that clarifies the objectives and roles for the continuous support to the adoption of green logistics technologies and practices after project closure. |
| Management response: Partially agree. The project office has formulated a sustainable action plan after the project ends, and will continue to track the green logistics actions of relevant enterprises. |
| **Key action(s)** | **Responsible****unit(s)** | **DueDate** | **Tracking** |
|  | **Status (initiated, completed or no due date)** | **Comments** |
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| 2.1 Formulate energy-saving and carbon-reduction targets for enterprises related to green logistics | Project Management Office | 2021.06.30 | **Completed** |  |
| 2.2 Continue to monitor the energy-saving and carbon-reduction data of pilot demonstration enterprises of green logistics. | Project Management Office | 2021.06.30 | **Completed** |  |
| 2.3 Strengthen the supervision and guidance of green logistics enterprises. | Project Management Office | 2021.06.30 | **Completed** |  |
| **Evaluation recommendation 3.** Strengthen reporting processes: UNDP has an opportunity to review and strengthen their role supporting project teams monitoring and reporting project progress. The evaluation team suggests that, as part of the proposed review, UNDP discuss procedures to improve, inter alia, (i) the validation of monitoring and evaluation frameworks, including baselines, at project inception; (ii) the periodic monitoring and reporting of the contribution of cofinancing resources, including the recording of appropriate evidence; and (iii) the preparation and communication of high-quality quarterly and annual progress reports that effectively support project management and oversight.  |
| **Management response**: Agree |
| **Key action(s)** | **Responsible****unit(s)** | **DueDate** | **Tracking** |
|  | **Status****(initiated,****completed****or no due****date)** | **Comments** |
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| 3.1 At the beginning of the project, strengthen the review of the project's monitoring and evaluation framework. | UNDP | 2021.1.31 | **Completed**  |  |
| 3.2 Strengthen the monitoring of the implementation of co-financing. | UNDP | 2021.1.31 | **Completed** |  |
| 3.3 Develop high-quality report templates, strengthen training, and improve the quality of quarterly and annual project reports. | UNDP | 2021.1.31 | **Completed**  |  |

\* Status of implementation is tracked electronically in the ERC database.