**Management Response, ICPE Brazil**

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| **Recommendation 1.** It is recommended UNDP make a concerted effort to enhance its strategic focus and measure its impact with balanced programmatic portfolios.  |
| **Management response:** In the forthcoming country programme, that will be formulated in 2022, UNDP will make greater effort to distinguish in its results framework and reporting, the activities it contributes to and for which UNDP has greater influence over their design and results. UNDP will strive to define measurement approaches to capture its work results, including in advocacy, technical contributions and other intangible support to ongoing government programmes.  |
| **Key action(s)** | **Completion date** | **Responsible unit(s)** | **Tracking\*** |
| Comments | **Status****(initiated, completed or no due date)** |
| 1.1 Strengthen CPD results framework and reporting | Dec 2022 | Strategic Planning , Programme |  |  |
| 1.2 Strengthen research and policy analysis capacities to inform the debate of longer-term socio-economic policy responses in the COVID-19 recovery phase. | Dec 2022 | Head Office, Programme and Strategic Planning  |  |  |

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| **Recommendation 2.** Given the changes introduced by the new Government and shift in policy implementation in the natural resources management portfolio, it is recommended that UNDP undertakes a review of policy/regulatory constraint analysis, to determine what has worked, what has not, and how policy design and implementation in the future can handle external shocks.  |
| **Management response:** The CO is constantly analyzing the conditions for the implementation on the natural resources’ portfolio together with RBLAC and BPPS/NCE to adapt the projects and portfolio plans. An analysis of policy/regulatory constraints will be undertaken both during the new UNSDCF formulation, including the CCA , and the new UNDP Country Program formulation. The CO will work with the Regional Bureau and BPPS/NCE on the specific aspects of the natural resources management portfolio.  |
| **Key action(s)** | **Completion date** | **Responsible unit(s)** | **Tracking** |
| **Comments** | **Status (initiated, completed or no due date)** |
| 2.1 CPD formulation debates, analysis and retreat with government, private sector, academia and civil society and local community counterparts  | July 2022 | Head Office, Programme and Strategic Planning  |  |  |
| 2.2 Draft review of policy/regulatory constraint analysis with RBLAC and BPPS/NCE | December 2022 | Head Office, Programme and Strategic Planning  |  |  |

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| **Recommendation 3.** The country office’s collaboration with the private sector needs to be more systematic to reflect the ambitions articulated in the country office’s strategy. |
| **Management response**: UNDP will consolidate its approach to private sector engagement and continue collaboration on thematic areas, leveraging its global knowledge to introduce innovation, technology based solutions and know-how for stimulating innovative development mechanisms.  |
| **Key action(s)** | **Completion date** | **Responsible unit(s)** | **Tracking** |
| **Comments** | **Status (initiated, completed or no due date)** |
| 3.1 Revise/update private sector strategy and develop an implementation plan with outputs and targets to operationalize private sector strategy. | July 2022 | HO, Strategic Planning, Programme and Operations |  |  |
| 3.2 Engage private sector on CPD formulation debates, analysis and retreats.  | July 2022 | HO, Strategic Planning, Programme and Operations |  |  |
| **Recommendation 4.** It is recommended that UNDP leverage its convening power to facilitate dialogue between the Government and civil society. UNDP can also leverage resources to develop capacities of civil society organizations, especially in the context of SDG localization, with a consideration to address the disparities in civil society capacities.  |
| **Management response**: Indeed, the SDG localization agenda calls for inclusive approaches that utilizes local knowledge to customize the SDGs to local situations. UNDP will facilitate a broader dialogue on the role of civil society and their engagement in debates on development issues.  |
| **Key action(s)** | **Completion date** | **Responsible unit(s)** | **Tracking** |
| **Comments** | **Status (initiated, completed or no due date)** |
| 4.1 Engage civil society on CPD formulation debates, analysis and retreats. | July 2022 | HO, Strategic Planning, Programme and Operations |  |  |
| 4.2 Take advantage of NRM projects to expand dialogue of local communities and government on development issues, and expand capacities of civil society organizations through the participation in development projects. | July 2022 | HO, Programme |  |  |
| **Recommendation 5.** It is recommended UNDP advocate for and pursue a more strategic engagement in SSC, going beyond a facilitation role and contribute to strengthening ABC capacities with regard to the systematization, mapping, codification, validation of Brazilian knowledge to facilitate more structured and efficient knowledge transfer to other countries. |
| **Management response**: UNDP will continue working to strengthen ABC capacities with regard to the systematization, mapping, codification, validation of Brazilian knowledge to facilitate more structured and efficient knowledge transfer to other countries. |
| **Key action(s)** | **Completion date** | **Responsible unit(s)** | **Tracking** |
| **Comments** | **Status (initiated, completed or no due date)** |
| 5.1 Hire a knowledge management analyst to strengthen UNDP position as a knowledge organization.  | September 2021 | HO, Strategic Planning, SSC team |  |  |
| 5.2 Seek more actively UNDP’s network to respond to stakeholders’ demands. | Dec 2021 | HO, Strategic Planning, SSC team  |  |  |