

## UNDP Management Response

**[Final Evaluation for project, 'Cross-border cooperation between Ethiopia and Kenya for Conflict Prevention and Peacebuilding in Marsabit-Moyale cluster]**

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**Overall comments:** Through this project, UNDP together with the two governments, in partnership with IGAD and the European Union (EU), contributed to enhancing peace and development in the region. The team provided technical support to both county and regional governments to implement this multi-year project. The project has greatly reduced vulnerability and increased the resilience of communities affected by conflict in the border region by building their capacity and identifying and promoting sustainable livelihood projects and conflict management strategies. The below recommendations once implemented will enhance the efficiency and effectiveness of the project and hence continue to change many lives in the border region.

<b>Evaluation Recommendation or Issue 1:</b>				
<b>Development of Risk Management Plan:</b>				
<b>Management Response: Fully accept:</b> The two main external risks that have negatively impacted this project are the COVID-19 pandemic and the locust invasion in the Horn of Africa. The COVID-19 pandemic resulted in the tentative suspension and postponement of project activities while hugely impacting the economy of both countries.				
Key Action(s)	Time Frame	Responsible Unit(s)	Tracking*	
			Status	Comments
1.1: Similar projects to develop a risk management plan and establish strategies and mitigation measures.	January – March 2022 2022	UNDP (KCO & ECO)	Planned	Similar projects will update the risk matrix and mitigation measures on a quarterly basis

<b>Evaluation Recommendation or Issue 2:</b>				
<i>Inclusion of the political class and influential traders:</i>				
<b>Management Response: Fully accept:</b> The Cross-border peace projects need to factor in the role of politicians and influential traders in enhancing and promoting peacebuilding efforts. The influence of political class both in power and those interested in joining elective positions cannot be overlooked in similar interventions.				
Key Action(s)	Time Frame	Responsible Unit(s)	Tracking	
			Status	Comments
2.1: All peacebuilding projects to include and engage the influential politicians not in power and traders as key stakeholders that will support in achieving the project objectives.	January – March 2022	UNDP (KCO & ECO)	Ongoing	Political goodwill is very key in the successful implementation of projects. UNDP always ensures their involvement where necessary and this is ongoing.
<b>Evaluation Recommendation or Issue 3:</b>				
<i>Extensively involve the local civil society organizations (CSOs) and local stakeholders:</i>				
<b>Management Response: Fully accept.</b> Peacebuilding projects will be designed to extensively involve the local CSOs to fully realize technical knowledge transfer thus enhance sustainability.				
Key Actions:	Time Frame	Responsible Unit(s)	Tracking	
			Status	Comments

<p>3.1 Engagement of the community to be done from project design to project implementation.</p> <p>3.2 Capacitate the community to come up with their solutions.</p> <p>1. 3.3 Technical and budgetary support to the communities.</p>	January – December 2022	UNDP (KCO & ECO)	Ongoing	The involvement of CSO is vital noting that they always reach the furthest. This has been taken into consideration and UNDP involves different CSOs in implementing peace building intervention.
<p><b>Evaluation Recommendation 4:</b></p> <p><i>Scale up Cross-border flagship development initiatives to reach out to more communities living along the border.</i></p>				
<p><b>Management Response: Fully accept:</b> Development of programmes/interventions to support cross border communities on peace and security and livelihood interventions.</p>				
<p><b>Key Actions:</b></p>	<p><b>Time Frame</b></p>	<p><b>Responsible Unit(s)</b></p>	<p><b>Tracking</b></p>	
			<p><b>Status</b></p>	<p><b>Comments</b></p>
<p>4.1: Scale up cross border interventions through joint programmes which will be implemented by both local communities and the government.</p>	<p>Oct 2020 – January 2022</p>	<p>UNDP (KCO &amp; ECO)</p>	<p>Ongoing</p>	<p>UNDP KCO with support of African Borderlands Center is supporting cross border communities on peace and security interventions and livelihood support to vulnerable youth and women.</p>

<b>Evaluation Recommendation 5:</b>				
<i>Draw more partners to scale up and expand the impact:</i>				
<b>Management response: Fully Accept.</b> Donor round table meeting to be organized to solicit for more resources to support the region.				
Key Actions:	Time Frame	Responsible Unit(s)	Tracking	
			Status	Comments
5.1 Donor round table meeting to be conducted in collaboration with different stakeholders e.g. National Government and County Government.	Jan – June 2022	UNDP (KCO & ECO)	Initiated	Round table meeting to be conducted next year in collaboration with ECO.
<b>Evaluation Recommendation 6:</b>				
Involve Key Project Stakeholders in planning and implementation of the project.				
<b>Management response: Fully Accept.</b> Empowerment and promotion of traditional or alternative dispute resolution mechanisms.				
Key Actions:	Time Frame	Responsible Unit(s)	Tracking	
			Status	Comments
6.1 Capacity building of peace structures like Peace Committees, Women Groups, and Youth on	January 2022 – December 2022	UNDP KCO	Ongoing	The trainings are ongoing through ongoing peace projects at the country office for example Transcend Project & Africa Borderlands project