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**STRENGTHENING DEVOLVED GOVERNANCE IN KENYA PROJECT
MID TERM REVIEW OF STRENGTHENING DEVOLUTION IN KENYA PROJECT
MANAGEMENT RESPONSE**

Dates of the Evaluation: **3rd August 2020 to 15th November 2020**

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Position: **M&E Officer – Devolution**

Unit/Bureau: **Kenya County Office, Regional Bureau for Africa**

Sign: 

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Sign: 

Input into and update in ERC: _____

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Sign: _____

Evaluation recommendation 1: Enhance strategic engagements for more support of project activities at county level				
Management response: Partially Accepted. The CoG, County Secretary, Governors. The engagement will be enhanced.				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments:	Status (initiated, completed or no due date):
1.1 Hold strategic engagement meetings with FCDC County Leadership to get political buy-in for project activities and influence policy and	30 June 2021	PIU		

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budgeting for sustainability of activities after project ends				
Evaluation recommendation 2: Strengthen learning and coordination in the project				
Management response: Accepted. Learning is a key action for the project and will help to strengthen programme implementation and visibility of results. Coordination is required to bring together key actors, including national government, county governments, UN agencies and non-governments stakeholders in the implementation of the project.				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments:	Status (initiated, completed or no due date):
2.1 Hold annual meeting (online) with all National Implementing Partners for learning and reflections	30 June 2021	PIU		
2.2 Develop tools for tracking (with milestones) co-ordination and collaboration to assess progress	30 March 2021	M&E		
2.3 Support joint county work planning lead by relevant IPs - elaborate	31 January 2021	PIU		
Evaluation recommendation 3: Strengthen M&E of the project				
Management response: Partially accepted. The project has a dedicated M&E Officer. Theory of Change, risks and assumptions were developed, discussed and agreed with key stakeholders at the design stage of the project and is clearly articulated in the project document.				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments:	Status (initiated, completed or no due date):

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3.1 Reconstruct missing baseline data for the M&E framework to enable tracking of and reporting on progress.	30 March 2021	M&E		
3.2 Sensitize project IPs, RPs and focus counties on results-based reporting	30 March 2021	M&E		
Evaluation recommendation 4: Strengthen M&E function in counties				
Management response: Accepted.				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments:	Status (initiated, completed or no due date):
4.2 Develop and share with relevant partners, including ICs, simplified but results-oriented data collection tools for tracking indicators, evaluation activities by counties and reporting on service delivery in counties	30 March 2021	M&E	Addressed under Action 3.2.	
4.3 Support counties to develop their own M&E policies	31 Dec 2021	MED		
Evaluation recommendation 5: Enhance and coordinate UN and IP support to counties				
Management response: Accepted				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments:	Status (initiated, completed or no due date):
5.1 Support establishment of a devolution resource centre hosted by MODA	31 Dec 2021	PIU, KSG	To be agreed upon after discussion with MODA	

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5.2 Strengthen the UN Joint Devolution Working Group for UN agencies to compare their activities on devolution.	30 June 2021	PIU		
Evaluation recommendation 6: Enhance support for performance management				
Management response: Partially accepted. This is a programmatic issue which is being addressed by the State Department for Public Service and County Delivery Units. Review of PC indicators and cascading them to lower levels is an ongoing process through sub-departmental PCs and PAS.				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments:	Status (initiated, completed or no due date):
6.1 Develop a milestone-based tool for tracking adoption and implementation of PCs at the county and sub-county level	30 November 2021	PIU, CoG		
6.2 Review the PC indicators to incorporate DRR and youth issues.	30 January 2021	M&E		
Evaluation recommendation 7: Enhance efficiency in finance operations support				
Management response: Rejected – The project has already putting in place measures proposed in the recommendation				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments:	Status (initiated, completed or no due date):
7.1 Create structured regular engagement and communication to increase response rates between the UNDP and the NIPs to address	30 March 2021	PIU	This is an ongoing process in the management of the project	

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administrative bottlenecks and challenges e.g. issues of requests and disbursements				
7.2 Recruit a substantive programme associate to buttress project operational, logistical and financial activities	30 Mar 2021	PIU	This recommendation is beyond the mandate of the MTR.	
Evaluation recommendation 8: Enhance partnerships and sustainability				
Management response: Accepted				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments:	Status (initiated, completed or no due date):
8.1 Consider a capacity building component for the national implementing partners to strengthen their capacity to deliver	30 June 2021	PIU	Handled under another recommendation	
Evaluation recommendation 9: Enhance County Level Planning and Public Finance Management				
Management response: Accepted				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments:	Status (initiated, completed or no due date):
9.1 Continue Supporting counties on development of county spatial plans	Continuous	CoG- CC/DDR	Support to counties for spatial planning is ongoing	
9.2 Strengthening natural resource governance in counties using the ecosystem-based	Continuous	CoG – CC/DDR		

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approach. The program can identify and prioritize 5 – 7 ecosystems to support.				
9.3 Support counties to develop and update hazard maps taking in consideration the emerging issues such as droughts, increasing water levels in rivers and lakes, floods and natural resource degradation.	Continuous	CoG – CC/DRR		
9.4 Support counties to develop a disaster and pandemic risk management framework	31 December 2021	PIU		
9.5 Strengthen audit committees in counties to enhance accountability in use of devolved funds.	30 March 2021	OAG	Ongoing with support from OAG	
9.6 National Government should develop a system for automated revenue collection and share with counties for customization	30 November 2021	CRA	This is an ongoing National Government function	
Evaluation recommendation 10: Undertake documentation of good practices for sharing – strengthen project knowledge management				
Management response: Accepted – KM is a key weakness of the project and the JDP				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments:	Status (initiated, completed or no due date):
10.1 Peer to peer learning for the programme – M&E (Turkana, Tana River), OSR (Isiolo and Turkana), Audi (Mandera)	30 June 2021	MED		

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10.2 Establish a central repository and online portal for knowledge products produced by the project (Short-term technical assistance)	30 Jun 2021	PIU	On going	
Evaluation recommendation 11: Enhance DaO and funding partnerships in Turkana				
Management response: Partially accepted – Coordination should seek to strengthen UN presence on the ground and reduce transaction costs for UN agencies. The DaO Office can provide logistical and convening support to all UN agencies so that they do not all have to have a physical presence in Turkana.				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments:	Status (initiated, completed or no due date):
11.1 The UNRCO, Treasury and the Governor of Turkana need to convene a roundtable to discuss progress and jumpstart operationalization of the MPTF	30 March 2021	RCO	A national steering committee meeting to discuss this will be convened on 16 th Dec 2020	
11.2 Develop an online M&E system and results dashboard for the integrated development program to enable UN agencies, county officials and stakeholders enter data, view results and locations of interventions.	30 September 2021	RCO	Ongoing through UN INFO-Development of Turkana specific dashboard to track results is in the current proposal to Norway	
11.3 Provide UN DaO office in Turkana with communications and M&E capacity in order to support the county	30 September 2021	RCO	Communications capacity has been requested for in the current proposal to Norway for 2021-2023	

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11.4 UN agencies without a presence in Turkana but with programs in Turkana should consider placing staff in the DaO office to enhance their programming and integrated programming with the rest	30 September 2021	RCO	To be discussed at the UNCT for concurrence and consideration by March 2021	
11.5 More joint fundraising efforts by UN agencies and designing projects focusing on wholistic needs of citizens to accelerate results	30 September 2021	RCO	To be strengthened within UN agencies and across government and other stakeholders through promotion of joint planning. Discussions ongoing through the technical committees.	
Evaluation recommendation 12: Enhance Gender and Youth focused activities				
Management response: Accepted				
Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments:	Status (initiated, completed or no due date):
12.1 Continuous mainstreaming of gender issues in the programme activities	30 March 2021	PIU, CoG	Ongoing	
12.2 Support formulation of county youth policies aligned to National Youth Policy	Continuous	UNDP	Included in the 2021 AWP. To be undertaken in collaboration with State Department for	

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			Youth Affairs and National Youth Council.	
12.3 Work with UNICEF on implementation of budget analysis briefs to enhance budget allocation for youth	Continuous	UNDP		