

## UNDP and UNEP Management Response Template

**GSP Mid Term Evaluation Date:**

Prepared by: Damiano Borgogno

Position: GSP coordinator

Unit/Bureau: BPPS/IRH

Cleared by:

Position:

Unit/Bureau:

Input into and update in ERC:

Position:

Unit/Bureau:

**Overall comments:**

The Mid Term Review (MTR) reported that overall project management is efficient and GSP has proven flexible and responsive to emerging needs and opportunities. The general responsiveness, relevance, quality and utility of GSP is widely appreciated by both countries and international partners. The most valued contribution of GSP is arguably the regional peer-to-peer learning opportunities, which has inspired countries to make tangible improvements. Anecdotal evidence suggests that GSP has enhanced national capacities and that participating countries have been able to make tangible improvements in NCs/BURS prepared.

<b>Evaluation Recommendation 1:</b> Revise the indicators, targets, assumptions and risks in the results framework – to make them relevant and attributable to GSP delivery and feasible to measure				
<b>Management Response:</b> GSP will take action on all three actions as per timeframe below	<b>UNDP and UNEP accept this recommendation</b>			
<b>Key Action(s)</b>	<b>Time Frame</b>	<b>Responsible Unit(s)</b>	<b>Tracking*</b>	
			<b>Status</b>	<b>Comments</b>
1.1. Revise: • Outcome and output indicators (making them SMART and manageable in number) • Targets • Assumptions • Risks	August 2019	UNDP	Initiated	UNDP to come with a draft proposal by July 19 <sup>th</sup> . Final revision to be ready by end of July
1.2 Engage UNDP and UN Environment monitoring units for advice on how to revise of the results framework and quality assurance in accordance with best practice	August 2019	UNEP	Initiated	UNEP to introduce the M&E expert to GSP to assist on 1.1 and 1.3
1.3 Revise risk log, align it with the key risks identified in the results framework	August 2019	UNDP	Initiated	UNDP to come with a proposal once revised indicators are agreed – July 26 <sup>th</sup>
<b>Evaluation Recommendation 2:</b> Establish and implement an outcome/results and risk monitoring System				
<b>Management Response:</b> The issue of analysis and monitoring of impact on MRV is an area that still lacks solid methodologies, but the GSP fully	<b>UNDP and UNEP accept this recommendation</b>			

agrees on the need for enhanced understanding of results and increased accountability				
Key Action(s)	Time Frame	Responsible Unit(s)	Tracking	
			Status	Comments
2.1. Establish pragmatic tools/methods for results monitoring: <ul style="list-style-type: none"> <li>• Interview selected workshop participants 6-12 months after training to identify how they have applied the knowledge and skills obtained the results achieved, and enabling factors and barriers for their application</li> <li>• Establish a system for categorising results reported by stakeholders/ participants</li> <li>• Identify other pragmatic tools for capturing results of the different GSP activity types</li> <li>• Update periodically the tools used by the MTR (provided in Annex 13 and Annex 14)</li> </ul>	September 2019	UNEP	Not initiated	UNEP to present a proposal for enhancing results monitoring by September 12 <sup>th</sup>
2.2. Engage UNDP and UN Environment monitoring units in the establishment of monitoring procedures	September 2019	UNEP	Not initiated	UNEP to engage its M&E expert for actions on 2.1 and 2.4
2.3 Engage regional platforms in results monitoring, and for getting feedback on the utility of trainings and the use of knowledge and skills obtained	November 2019	UNDP	Not initiated	UNDP to develop a survey to be presented to the networks, by October 11 <sup>th</sup> . Once agreed, the survey will be sent to the Networks in order to have feedbacks by November 22 <sup>nd</sup> .
2.4 Carry out a results study, assessing the effectiveness of once-off training workshops in terms of contributing to improved institutional arrangements, GHG inventories, and NC/BUR reporting	September 2019	UNEP	Not initiated	UNEP to present a proposal for carrying out such study by September 12 <sup>th</sup>
2.5 Establish pragmatic tools/methods for risk monitoring – including mapping the extent to which countries are nominating/sending the right people to workshops	May 2019	UNDP and UNEP	Completed	GSP is now sending invitations to NC/BUR coordinators or to the proper experts engaged in targeted area
<b>Evaluation Recommendation 3:</b> Change the project management setup to ensure that the project becomes a joint effort by UNDP and UN Environment and fully capitalises on potential synergies and the comparative strengths of both agencies				
<b>Management Response:</b> See responses in the timeframe column	<b>UNDP and UNEP partially accept this recommendation.</b>			
Key Action(s)	Time Frame	Responsible Unit(s)	Tracking	
			Status	Comments
3.1 Analyse the lessons from other joint UNDP-UN	May 2019	NA	Completed	Agencies do not consider this analysis

Environment initiatives, where joint teams and implementation modalities have been applied (e.g. UNDP-UNEP PEI)				needed as other tools are being implemented to enhance coordination.
3.2 Identify, analyse and consider possible management modalities conducive for joint implementation and obtaining synergies, e.g.: <ul style="list-style-type: none"> <li>• A joint UNDP-UN Environment GSP Team with staff from both agencies, co-managing both budgets and based in the same location</li> <li>• A single joint inter-agency GSP-CBIT team</li> <li>• Outsourcing procurement to UNOPS, to benefit from their flexible procedures and facilitating coordinated execution of both UNDP and UN Environment budgets</li> </ul>	September 2019	UNDP and UNEP	Initiated	Enhanced implementation will be facilitated by the re-establishment of monthly coordination calls and the presentation of bimonthly joint work plans.
3.3 Select the most appropriate model for joint implementation	September 2019	UNDP and UNEP	Not initiated	In September, agencies will analyze whether tools implemented under 3.2 are providing results and thus make a decision on the most appropriate model for joint implementation.
<b>Evaluation Recommendation 4:</b> Implement support measures to further increase UN Environment implementation of GSP activities				
<b>Management Response:</b> <b>This is only related to UNEP, UNDP has no action to take</b>				
<b>Key Action(s)</b>	<b>Time Frame</b>	<b>Responsible Unit(s)</b>	<b>Tracking</b>	
			<b>Status</b>	<b>Comments</b>
4.1 Analyse the underlying reasons for the somewhat low level of activity implementation identify options addressing these bottlenecks	September 2019	UNEP	Not initiated	While some activities have been done to address these recommendations a more in-depth discussion and strategy will be done in coordination with the CCM unit and the Energy and Climate Branch.
4.2 Elaborate and implement a strategy for optimising the use of inhouse GSP staff time and external expert and partner resources vis-à-vis enhancing the level of activity implementation	September 2019	UNEP	Not initiated	
4.3 Mobilise support for the GSP Manager in the effective delivery of both programme coordination and technical inputs – e.g. by using both in-house staff and external expert resources (incl. UNVs)	September 2019	UNEP	Not initiated	
4.4 Prioritise the participation of the GSP Manager in UNFCCC COPs and SBSTA meetings.	July 2019	UNEP	Not initiated	Profile of GSP participation to COP and SBSTA to be enhanced.
<b>Evaluation Recommendation 5:</b> Build upon, and further enhance, GSP's partnership model and stakeholder engagement for effective and efficient delivery				

<b>Management Response:</b> See responses below	<b>UNDP and UNEP partially accept this recommendation</b>			
<b>Key Action(s)</b>	<b>Time Frame</b>	<b>Responsible Unit(s)</b>	<b>Tracking</b>	
			<b>Status</b>	<b>Comments</b>
5.1 Formalise the partnership with the UNFCCC Secretariat with a Memorandum of Understanding specifically between GSP (UNDP and UN Environment) and the UNFCCC Secretariat	January 2019	NA	Completed	UNEP has signed a corporate MOU with UNFCCC, which includes areas that are also covered by the GSP. UNDP is also considering a corporate agreement between the two organizations. GSP per se is not a legal entity in a position to sign a MOU with UN organizations.
5.2 Include an elected representative of the regional networks on a rotating basis in the PAC – to enhance the involvement of Non-Annex I Parties and project beneficiaries in the project steering and oversight	May 2019	UNDP and UNEP	Completed	While we recognize that the recommendation calls for the representation of network members, both UNDP and UNEP believe that by having country representatives as being the CGE chair and rapporteur in the PAC, the feedback from the country beneficiaries will be gathered. An additional input that can respond to this recommendation is that the GSP would ask for a one-pager summary of key network activities and issues that can be part of an agenda item in the PAC meetings.
5.3 Analyse the results and lessons learned from the existing regional MRV networks, as an input to the establishment of new networks	November 2019	UNDP and UNEP	Not initiated	GSP to write down results and lessons learned to be analyzed in the next planning meeting in November 2019, as inputs both for the last year of the GSP and for the second phase.
5.4 As the regional networks mature, use them as an extended, regional presence of GSP, e.g. when appropriate by replicating the West African MRV model with UNV facilitation	December 2019	UNDP and UNEP	Initiated	More regional MRV Networks are being established and strengthened in several regions, with facilitators already in place in Latin America, English Caribbean, Western Balkans, Lusophone countries and in West Africa. Other networks will follow shortly in having dedicated facilitators. Ongoing discussion with GEF Sec of

				bringing together GSP with GCP and use global resources to finance enhanced networks under the new projects.
5.5 Further prioritise the use of regional networks as the backbone for the delivery of GSP's regional and national level activities and more strategic, longer-term engagement	Dec 2020	UNDP and UNEP	Initiated	As regional networks are being established, more strategic activities and peer to peer collaborations are being channeled through them. Networks will elaborate 2020 work plans, to be implemented under the GSP.
5.6 Pursue the establishment of one or more regional network in Asia, e.g. in cooperation with Singapore or ASEAN	Dec 2019	UNDP and UNEP	Initiated	Possibilities of collaboration with ASEAN are being discussed and a final decision on establishing a network will be made by end of 2019. A meeting will be held in November 2019 in Central Asia to discuss with participants on the opportunity of having a collaborative network there.
5.7 Consider recruiting a UNV (e.g. to be posted in the RCC in Bangkok) to strengthen the engagement in Asia	December 2019	UNDP and UNEP	Initiated	GSP is focusing on strengthening network support in Asia, but further analysis is underway before deciding the proper profile to be hired in the region
5.8 Further strengthen the linkage to the GEF enabling activities and make it more structured, e.g. by involving GSP in the design of enabling activities	December 2019	UNDP and UNEP	Initiated	Enabling Activities and CBIT representatives will be included in the Project Advisory Committee as well as GSP monthly coordination meetings.
5.9 Analyse the potential implications and opportunities for GSP presented by PCCB, and assess the scope for, and potential benefits of, coordinating and establishing a partnership with PCCB	September 2019	UNEP and UNDP	Initiated	GSP will collaborate with PCCB to support the organization of Transparency Day in COP 25 – UNDP lead Further, a one pager analyzing opportunities of collaboration will be elaborated by September 2019 – UNEP lead
<b>Evaluation Recommendation 6:</b> Further enhance the targeting of GSP delivery on key challenges for Non-Annex I Parties, peer learning, and the specific needs of LDCs and SIDS				.
<b>Management Response:</b> See below	<b>UNDP and UNEP partially accept this recommendation</b>			

Key Action(s)	Time Frame	Responsible Unit(s)	Tracking	
			Status	Comments
6.1 Provide, in close collaboration with the UNFCCC Secretariat Adaptation Programme, training and guidance on the tracking of, and reporting on: a) adaptation measures, and b) political/policy actions vis-à- vis GHG emissions	December 2020	UNDP and UNEP	Initiated	Since the evaluation, the GSP has increased its work on V&A. GSP suggested CGE to enhance V&A guides available, but CGE/UNFCCC finally decided not to update them. GSP further collaborated with PATPA in organizing M&E adaptation regional workshops, in Cameroon (2018) and Uganda (2019). GSP will continue to work with UNFCCC and CGE to identify further ways of collaboration on V&A.
6.2 Analyse the approaches and tools developed by dedicated mainstreaming initiatives (e.g. UNDP-UNEP PEI) and assess the possibility to adapt them to make a simple guidance note on how to engage with the economic sectors vis-à-vis GHG Inventories and their relevance and use for the economic sectors	April 2019	NA	Completed	The recommendation would take the program beyond what the GSP is meant to do and it is unlikely that a guidance note would further engaged the economic sectors. GSP can call attention to countries on other relevant material on mainstreaming climate and GHG inventories
6.3 Consider using SBSTA meetings and COPs as opportunities to raise the political awareness about the socio-economic benefits of using GHG inventories as domestic policy and planning tools across sectors, e.g. through side events and informal discussions	Dec 2020	UNDP and UNEP	Initiated	GSP attends SBSTA and COP meetings to enhance its visibility and to raise political awareness on transparency with others, through own and joint side events. It will continue to do so in 2019 and 2020.
6.4 Develop a strategy and specific activities for piloting a more systematic engagement with selected LDCs and SIDS	Sept 2019	UNDP and UNEP	Initiated	A short strategy will be put together by September 2019.  Further, several activities have already taken place: GSP has hired a UNV to provide further support to SIDS in the Pacific region. An MRV network in the Caribbean has also been established. Further, GSP has also launched in April 2019 the following workbook “GHG

				inventory guidance note” targeting in particular SIDS and LDC
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\* The implementation status is tracked in the ERC.