

## Independent Country Programme Evaluation: UNDP Egypt

### UNDP Management Response

| <b>Recommendation 1. UNDP should strengthen its value-addition and deepen its developmental contributions by capitalizing on its know-how and international network of knowledge and expertise as direct input to strengthening government’s potential to fulfil its priorities. This also applies to projects designed to provide administrative and procurement services.</b> |                 |                                      |           |  |
|---|-----------------|--------------------------------------|-----------|--|
| <b>Management response (Please indicate whether the recommendation is “Accepted,” “Partially Accepted,” or “Not Accepted” and briefly explain):</b><br>Accepted   |                 |                                      |           |  |
| Key action(s)   | Completion date | Responsible unit(s)                  | Tracking* |  |
|   |                 |                                      | Comments  | Status (Initiated, Completed or No due date) |
| 1.1 At design stage and at project milestones, reinforce projects with deliberate cross-pillar and integrated and system approaches , including from AccLAB   | 31/12/2022      | M&E, Policy and Partnerships, AccLab |           | Initiated                                    |
| 1.2 Curated adapted development solutions and south-south exchanges from UNDP Global Policy Network and Accelerator Networks  | 31/12/2022      | M&E, Policy and Partnerships         |           | Initiated                                    |
| <b>Recommendation 2. UNDP should expand its support to strategically strengthen digitalization and e-governance reforms.</b>  |                 |                                      |           |  |
| <b>Management response (Please indicate whether the recommendation is “Accepted,” “Partially Accepted,” or “Not Accepted” and briefly explain):</b><br>Accepted   |                 |                                      |           |  |
| Key action(s)   | Completion date | Responsible unit(s)                  | Tracking  |  |
|   |                 |                                      | Comments  | Status (Initiated, Completed or No due date) |
| 2.1 Reinforce CO focus and capacity through a dedicated portfolio gathering concerned project, exposure to best practice, trainings.  | 31/12/2022      | Inclusive Growth                     |           | Initiated                                    |
| 2.1 Seek and adapt digital transitions solution from UNDP Global Policy Network.  | 31/12/2022      | Inclusive Growth                     |           | Initiated                                    |

**Recommendation 3. UNDP should continue supporting inclusive entrepreneurship and job creation initiatives, with strong focus on building an enabling environment to address structural challenges and integrating sustainability mechanisms.**

**Management response (Please indicate whether the recommendation is “Accepted,” “Partially Accepted,” or “Not Accepted” and briefly explain):**  
Accepted

| Key action(s)   | Completion date | Responsible unit(s)                       | Tracking |  |
|---|-----------------|---|----------|--|
|   |                 |   | Comments | Status (Initiated, Completed or No due date) |
| 3.1 Produce relevant knowledge and strengthen partners forums for concrete policy discussion sectors governance and enabling environments | 31/12/2022      | Inclusive Growth, Policy and Partnerships |          | Initiated                                    |
| 3.2 Support MSMEs Development Agency sector policy role to enable with other institutions a more conducive environment for MSMEs          | 31/12/2022      | Inclusive Growth, Policy and Partnerships |          | Initiated                                    |

**Recommendation 4. UNDP should build on results and lessons from implementation of initiatives in support to women empowerment, gender and equity as basis for CO strategy to fully integrate GEWE in its portfolio. Cross-sector and cross-portfolio synergies with transformative potential for women should be built on to provide a more integrated support to the Government’s efforts across UNDP’s thematic areas. UNDP experience and lessons learned, regionally and globally in gender and environment and women in peace and security should be further capitalized on.**

**Management response (Please indicate whether the recommendation is “Accepted,” “Partially Accepted,” or “Not Accepted” and briefly explain):**  
Accepted

| Key action(s)   | Completion date | Responsible unit(s)                             | Tracking |  |
|---|-----------------|---|----------|--|
|   |                 |   | Comments | Status (Initiated, Completed or No due date) |
| 4.1 Mainstream Gender Equality and Women Empowerment in all country programme outcomes, ensuring that at least 50% of the programme expenditure directly contributes to gender equality results. (GEN2 + GEN3). | 31/12/2022      | Social Inclusion, Inclusive Growth, Environment |          | Initiated                                    |
| 4.2 Embed synergy review (including GEWE) at project milestone pre-appraisal and during annual review   | 31/12/2022      | M&E, Social Inclusion                           |          |  |

**Recommendation 5. UNDP should consider creating stronger inter-sector synergies between economic development and segments of its support to environment and climate change management, to enhance the potential of investment in green growth and the green economy. Interventions in**

support to the circular economy and innovation should be supported to expand government's efforts to diversify the economy, but also to position UNDP as a leader in this field, using its regional and global knowledge.

Management response (Please indicate whether the recommendation is "Accepted," "Partially Accepted," or "Not Accepted" and briefly explain):  
Accepted

| Key action(s)   | Completion date | Responsible unit(s)             | Tracking |  |
|---|-----------------|---------------------------------|----------|--|
|   |                 |                                 | Comments | Status (Initiated, Completed or No due date) |
| 5.1 Reconduct portfolio sensemaking or similar cross-theme review processes           | 31/12/2022      | Acclab, Policy and Partnerships |          |  |
| 5.2. Embed synergy review at project milestone pre-appraisal and during annual review | 31/12/2022      | M&E                             |          |  |

**Recommendation 6. UNDP needs to increase the emphasis on sustainability and uptake of its environment and climate change interventions so that the community benefits from its market-based approaches are sustained over time. This will mean having clear exit strategies, building government absorptive capacity (where it is missing), providing multi-pronged policy and institutional support (as needed), fostering strong engagement with all stakeholder groups including private sector and the CSOs, and learning from UNDPs past work and innovations.**

Management response (Please indicate whether the recommendation is "Accepted," "Partially Accepted," or "Not Accepted" and briefly explain):  
Accepted

| Key action(s)   | Completion date | Responsible unit(s)             | Tracking |  |
|---|-----------------|---------------------------------|----------|--|
|   |                 |                                 | Comments | Status (Initiated, Completed or No due date) |
| 6.1 Build capacity for system approaches in relevant institutions   | 31/12/2022      | Acclab, Policy and Partnerships |          | Initiated                                    |
| 6.2 Build long-term thematic alliances, non-financials and financial partnership to sustain transformations beyond main project cycle | 31/12/2022      | Policy and Partnerships         |          | No due date                                  |

**Recommendation 7. UNDP should reassess and reinforce its RBM approach and strengthen its M&E capacity. Coherence and cross-theme synergies should be entrenched in programme design and implementation.**

Management response (Please indicate whether the recommendation is "Accepted," "Partially Accepted," or "Not Accepted" and briefly explain):  
Accepted

| Key action(s) |  |  | Tracking |
|---------------|--|--|----------|
|---------------|--|--|----------|

|  | Completion date | Responsible unit(s)             | Comments | Status (Initiated, Completed or No due date) |
|--|-----------------|---------------------------------|----------|--|
| 7.1 Strengthen M&E capacity in programme and project teams   | 31/12/2022      | M&E                             |          | Initiated                                    |
| 7.2 Reconduct portfolio sensemaking or similar cross-theme review processes  | 31/12/2022      | Acclab, Policy and Partnerships |          |  |
| <b>Recommendation 8. UNDP should invest in existing and expand partnerships with civil society, development partners and the private sector.</b>   |                 |                                 |          |  |
| <b>Management response (Please indicate whether the recommendation is “Accepted,” “Partially Accepted,” or “Not Accepted” and briefly explain):</b><br>Accepted  |                 |                                 |          |  |
| Key action(s)  | Completion date | Responsible unit(s)             | Tracking |  |
|  |                 |                                 | Comments | Status (Initiated, Completed or No due date) |
| 8.1 Issue renewed Partnership and Communication Action Plan (PCAP) with sections explicitly addressing partnerships pathways adapted to civil society and private sector, while also setting more ambitious targets for number of new non-financial partnerships | 31/12/2022      | Policy and Partnerships         |          | Initiated                                    |
| 8.2 Describe in country programme concrete rationale and selected areas for partnering with specific partners groups, including with UN agencies, for example through joint programmes   | 31/12/2022      | Policy and Partnerships         |          | Initiated                                    |

\* Status of implementation is tracked electronically in the Evaluation Resource Centre database (ERC).