Management response template

**UNDP management response template**

**[Final Evaluation for “Enhancing Human Security and Building Resilient Societies in Disadvantaged Communities of Armenia” Project**

Date: 21 July 2022

Prepared by: Artak Voskanyan Position: Project Coordinator Unit/Bureau: UNDP

Cleared by: Konstantin Sokulskiy Position: Deputy Resident Representative Unit/Bureau: UNDP

Input into and update in ERC: Armine Hovhannisyan Position: RBM Programme Analyst Unit/Bureau: UNDP

|  |
| --- |
| **Evaluation recommendation 1.**  The Human Security Approach adopted within the project can be replicated as a good practice and “umbrella” methodology throughout Armenia for context specific, people-centred, and prevention-oriented assessments, analysis and mapping of root causes of local inter-related insecurities and, therefore, considering more comprehensive and integrated interventions to tackle the existing complex challenges. |
| **Management response:**  Accepted. The mentioned recommendations have been embedded in a new Project concept aimed to mainstream human security approach in local/regional development contexts. |
| **Key action(s)** | **Completion date** | **Responsible unit(s)** | **Tracking\*** |
| **Comments** | **Status (initiated, completed or no due date)** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Complete the design of new project (UNTFHS Window 2) aimed at mainstreaming human security in community and regional planning and development processes in Syunik Region of Armenia. | September 2022 | UNDP, Ministry of Territorial Administration, and Infrastructures (MTAI) |  | Completed |
| Advance/scale the application of human security approach via Local Level Risk Management (LLRM) assessments, introduced by this project. | December 2022 | UNDP, UNICEF and other Implementing Agencies that apply LLRM |  | Initiated  |

|  |
| --- |
| **Evaluation recommendation 2.** The “Delivering as One” approach adopted from joint design, management and implementation of the project by the implementing agencies was combined with coherent and well-adjusted communication with government, partners and members of target communities, thus becoming one of the main successes of the Project and highly beneficial for the target communities. Hence, it shall be further scaled-up and replicated not only in other regions of Armenia, but also within the UN Country Team to enhance joint analysis, planning and achievement of joint outputs and outcomes with multiplying effects. |
| **Management response:** Accepted. Important to further explore the application of “Delivering as One” approach and UNDP’s integrator role in UNCT similar interventions. |
| **Key action(s)** | **Completion date** | **Responsible unit(s)** | **Tracking** |
| **Comments** | **Status (initiated, completed or no due date)** |
| The “Delivering as One” approach for application/realization of human security mainstreaming in programming and its application at the local level will be further promoted and reinforced within the framework of the 2021-2025 United Nations Sustainable Development Cooperation Framework (UNSDCF) Results Groups.  | December 2022 | UNDP, Implementing Agencies |  | Initiated  |

|  |
| --- |
| **Evaluation recommendation 3.**  The concept of human security, its main features, dimensions, and operational phases shall be mainstreamed further throughout the country to become an important principle of public administration, outlining concrete benefits to the livelihood and dignity of the people from development policies, plans and programmes that are being planned at regional and community levels. |
| **Management response**: Accepted. In the framework of the mentioned new Project, further evidence and technical support will be provided to a broader number of stakeholders to present and promote concept of human security, its integrated aspects, main features, programmatic dimensions, and operational practices.  |
| **Key action(s)** | **Completion date** | **Responsible unit(s)** | **Tracking** |
| **Comments** | **Status (initiated, completed or no due date)** |
| Initiate the design of new Human Security Project (UNTFHS Window 1) with embedded broader capacity development interventions and partnerships with national stakeholders for promoting integrated human security dimension in program/project design, planning, and implementation.  | December 2022 | UNDP, UNICEF, WFP, UNIDO, IOM, FAO and other interested UN Agencies, jointly with MTAI |  | Initiated  |
| **Evaluation recommendation 4.** Cooperation and coordination between the Government and the UN Agencies needs to be continued at the local regional levels for ensuring sustainability in all project directions, also considering the increased role of communities in emergency response, for better, integrated and more effective results, and for avoiding duplication. |
| **Management response**: Accepted. The recommendation will be presented/discussed at the final Project Board meeting and as part of the UNSDCF implementation framework. |
| **Key action(s)** | **Completion date** | **Responsible unit(s)** | **Tracking** |
| **Comments** | **Status (initiated, completed or no due date)** |
| Present/discuss the evaluation recommendation at the final Project Board meeting, also to the RC Office to ensure coordination and no duplication during the similar interventions going forward. | September 2022 | UNDP, Implementing Agencies, UNCT, MTAI |  | Completed |
| **Evaluation recommendation 5.** To reinforce initial benefits and build upon them, future directions ought to consider reinforcing the positive aspects demonstrated by this Project and build upon what has been field-tested and proven as demonstrated by the achievement of the Project and its local-level projects. |
| **Management response**: Accepted. The Project Implementing Agencies have captured, and documented lessons learned to serve as a baseline and build on during the further phases of interventions in this programmatic/development focus area.  |
| **Key action(s)** | **Completion date** | **Responsible unit(s)** | **Tracking** |
| **Comments** | **Status (initiated, completed or no due date)** |
| Project knowledge products and reports, including the lessons learned and recommended best practices, evaluation reports and communication materials/publications have been made publicly available. The websites of national and community counterparts contain information about the project. | December 2022 | UNDP, Implementing Agencies |  | Completed |
| Continue collaboration for reinforcing the positive aspects demonstrated by the project withing the UNSDCF implementation framework | December 2022 | UNDP and Implementing Agencies |  | Completed |