

## Annex 13 UNDP-GEF Terminal Evaluation Management Response

**Project Title:** Promotion of environmentally sustainable and climate-resilient grid/isolated grid-based hydroelectric electricity through an integrated approach in Sao Tome and Principe

**UNDP PIMS ID:** 4602

**GEF ID:** 5334

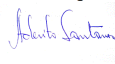
**Terminal Evaluation Completion Date:** 01/08/2022

**Date of Issue of Management Response:** 09/08/2022

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**Cleared by:** Olaf Juergensen, DRR

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**Terminal Evaluation recommendation 1.** Thematic checklist to be created at national level to ensure key assumptions are duly considered

**Management response:**<sup>30</sup>

Key action(s)	Time frame	Responsible unit(s)	Tracking <sup>31</sup>	
			Comments	Status <sup>32</sup>
1.1 Create a check list for new projects that contemplates major risks and can be adapted by sectors	30/09/2022	CESA portfolio team		Not initiated

**Terminal Evaluation recommendation 2.** Design processes include national GEF and EMAE focal points from the start to gain accountability

**Management response:**

Key action(s)	Time frame	Responsible unit(s)	Tracking	
			Comments	Status
2.1 Develop a stakeholder list by sector and guarantee their involvement in project preparation	30/08/2022	CESA portfolio team	It has been done in for the upcoming GEF-Africa Mini Grid Sao Tome e	completed

<sup>30</sup> Select one: Fully Accept, Partially Accept, Reject

<sup>31</sup> Status of implementation is tracked electronically in the Evaluation Resource Centre (ERC).

<sup>32</sup> Select one: Not initiated, Initiated, Completed, Completed, No longer applicable

			Principe project	
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**Terminal Evaluation recommendation 3.** Use of attainable indicators and conservative target setting. Update logframe indicators and targets to proper monitor project progress

**Management response:**

Key action(s)	Time frame	Responsible unit(s)	Tracking	
			Comments	Status
3.1 New projects indicators require validation from Stakeholders	31/12/2022	CESA portfolio team		Initiated

**Terminal Evaluation recommendation 4.** Estimate longer timelines when dealing with policy making. Policy and legal regulations require an average of 3 to 4 years from design to enactment.

**Management response:**

Key action(s)	Time frame	Responsible unit(s)	Tracking	
			Comments	Status
4.1 In new projects, estimate 3-4 years for law enactment	31/12/2022	CESA portfolio team		Initiated

**Terminal Evaluation recommendation 5.** • Continue using the CT-PTSE as the coordination and planning space for further development assistance in the renewable energy sector.

**Management response:**

Key action(s)	Time frame	Responsible unit(s)	Tracking	
			Comments	Status
5.1 UNDP was the initiator of this committee and plays an active part of it.	31/12/2022	CESA portfolio team		completed

**Terminal Evaluation recommendation 6.** Carry out initial baseline analysis regarding SLFM and NTFP production projects to effectively monitor the impact. This would allow to determine, if any, changes in terms of hectares under production, yield, revenues obtained by beneficiaries, etc.

**Management response:**

Key action(s)	Time frame	Responsible unit(s)	Tracking	
			Comments	Status

6.1 Include baseline studies in next projects, when baseline data does not exist so that changes can be measured	continuous	CESA portfolio team	To be done in all projects when need be	Initiated
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**Terminal Evaluation recommendation 7.** Strategic communication to be included when policy outcomes are called for to support the policy enactment and approval process by effectively communicating key messages with Government and Non-Governmental actors.

**Management response:**

Key action(s)	Time frame	Responsible unit(s)	Tracking	
			Comments	Status
7.1 Associate an advocacy campaign to all policy making activities in projects	31/12/2022	CESA portfolio team		Initiated

**Terminal Evaluation recommendation 8.** Current tariff system is not accounting for system inefficiencies and poor management. There is a need to update the tariffs to make return on investment more attractive to the private sector.

**Management response:**

Key action(s)	Time frame	Responsible unit(s)	Tracking	
			Comments	Status
8.1 Tariff system has been analyzed with recommendations by the World Bank project	n.a.	n.a.	This will be used for the next energy project	No longer applicable

**Annex 14: TE Report Clearance Form**

Terminal Evaluation Report for *(Project Title & UNDP PIMS ID)* Reviewed and Cleared By:

Commissioning Unit (M&E Focal Point)

Name: \_\_\_\_\_

Signature: \_\_\_\_\_ Date: \_\_\_\_\_

Regional Technical Advisor (Nature, Climate and Energy)