**UN Management Response Template [Terminal Evaluation Report of UNDP “Building Municipal Capacity for Project Implementation” Project]**

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| **Evaluation recommendation 1. Finalize the formulation of an outline of the legal (step-by-step) process for adoption of MDI** | | | | |
| Management response: **The recommendation is accepted.** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| * 1. Outlining of the legal (step-by-step) process through close cooperation with the relevant authorities | April 2023 | UNDP Democratic governance Portfolio;  MLSG | The recommendation is accepted and found to be relevant. In the planned second phase of the project, the PIU will hire a legal expert to support the process. | Initiated/included in the project document for the planned second phase of the project |
| * 1. Incorporation of the key relevant actions in the Project’s work-plan | May 2023 | UNDP Democratic governance Portfolio | Same as above | To be initiated once the previous action is completed |
| **Evaluation recommendation 2. Co-design and communicate a Protocol on maintaining the MDI** | | | | |
| Management response: **The recommendation is accepted**. | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| * 1. Design, share and facilitate the adoption of the Protocol for MDI maintenance | December 2023 | UNDP Democratic governance Portfolio;  MLSG | This relevant recommendation that will be addressed by the Project as suggested, during the planned second phase of project implementation | At conceptualization stage/included in the project document for the planned second phase of the project. |
| **Evaluation recommendation 3.** Work toward further simplification/streamlining of the MDI model. | | | | |
| Management response: **The recommendation is accepted.** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| * 1. Hire experts and engage in further stakeholder consultations to simplify/improve MDI model | May 2023 | UNDP Democratic governance Portfolio | The simplification and improvement of MDI will be done as part of a broader process based on expert input and stakeholder consultation aiming at ‘institutionalizing’ MDI, planned in the second phase of the project. | At conceptualization stage, included in the project document for the second phase of the project. The key requirements will be articulated in the corresponding TOR for expert support |
| * 1. Finalize and promote the simplified/improved MDI model | February 2024 | UNDP Democratic governance Portfolio;  MLSG | Same as above | To be completed once the updated MDI model is developed and validated, during the planned second phase of the project |
| **Evaluation recommendation 4.** Provide training targeting responsible municipal personnel based on the final/agreed MDI model. | | | | |
| Management response**: The recommendation is accepted.** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| * 1. Deliver trainings on MDI use to municipalities and other stakeholders | March 2025 | UNDP Democratic governance Portfolio | The trainings will be incorporated in the broader expert input aiming at improving and ‘institutionalizing’ MDI, as part of the planned second phase of the project. | In planning stage. The necessary requirements will be reflected in the corresponding TOR for the planned expert support in the project’s upcoming phase. |
| **Evaluation recommendation 5.** **Work toward ‘automation’ and ‘digitation’ of the process** | | | | |
| Management response: **The recommendation is accepted.** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| * 1. Engage the necessary expertise that will ensure automation/digitation of the MDI | March 2024 | UNDP Democratic governance Portfolio | The necessary expertise for ‘automation’ and ‘digitation’ of MDI will be incorporated in the broader expertise package aiming at ‘institutionalizing’ MDI, as part of the planned second phase of the project. | At conceptual/planning level. Relevant activities will be initiated with the start of the Project’s upcoming phase. |
| **Evaluation recommendation 6.** Evaluate the feasibility of supporting the implementation of the BMCPI-supported Functional Analyses with other projects or programmes of UNDP or institutions. | | | | |
| Management response**: The recommendation is not applicable.** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| N/A |  |  |  | This has already been completed as other UNDP projects are already implementing activities based on the BMCPI-supported Functional Analyses |
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| **Evaluation recommendation 7.** Placing stronger emphasis on renewable energy and energy efficiency projects considering the energy crisis | | | | |
| Management response: **The recommendation is accepted.** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| * 1. Provide increased funding opportunities for energy efficiency and renewable energy projects in the new TDF | April 2024 | UNDP Democratic governance Portfolio | The Project will prioritize energy efficiency/renewable energy projects as part of the planned calls for applications under the TDF during the planned second phase of the project. | At planning stage. |
| **Evaluation recommendation 8.** Improve beneficiary involvement in Project implementation. | | | | |
| Management response**: The recommendation is accepted.** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| * 1. Develop a detailed stakeholder participation plan | November 2022 | UNDP Democratic governance Portfolio | This plan involves types of action that the Project will take at different implementation stages to ensure continuous stakeholder participation | Completed. The plan has been outlined and incorporated in the Project’s multi-year workplan. Its timeline will be adjusted depending on the official start date of the project (currently planned for 1 December 2022) |
| **Evaluation recommendation 9.**  MDI. Identify, according to municipal characteristics, an action sheet that allows, starting from the most relevant indicators, to achieve the coverage of the typical indicators by municipal capacities over time. Automate the updating of the MDI with the data available from national institutions. | | | | |
| Management response**: The recommendation is accepted.** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| * 1. Incorporate the IT platform for MDI in the project plans and priorities | February  2023 | UNDP Democratic governance Portfolio | Ongoing/planned within the 2nd phase of the project. A MDI IT system is planned to be established in the Ministry of Local Self-Government | Ongoing. Due to delay in project start date, this is postponed. However, the idea for IT platform is already part of the concepts for the MDI-related work packages. |
| **Evaluation recommendation 10.** Evaluate options for provision of support to municipalities for identification of funding opportunities and preparation of project application (e.g., TDF, BRD, MSLG, RDCs) | | | | |
| Management response**: The recommendation is accepted.** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| * 1. Include the project identification / fundraising as a function in the updated model of the TDF | April 2023 | UNDP Democratic governance Portfolio | This is underway and will continue in the second phase of the project. The project will work with the RDCs, BRD and MLSG to improve dissemination of information and provision of support for creation of new projects in a more systematic fashion. | Ongoing |
| * 1. Encourage applications of joint municipal / regional projects as part of the planned TDF calls for applications | April 2023 |  | Addressed in the ongoing project (2 projects implemented at the level of planning regions involving groups of municipalities). This will be further promoted during the second phase of the project. | Ongoing. The project start date has been postponed due to delayed signing of the framework agreement. The new time will be defined depending on the official start of the project. |
| **Evaluation recommendation 11.** Conduct a gender and vulnerability analysis to identify differentiated needs for the most vulnerable categories, such as women, people with disabilities, children, elders, and migrants and incorporate them across the project activities. | | | | |
| Management response**: The recommendation is accepted.** | | | | |
| **Key action(s)** | **Time frame** | **Responsible unit(s)** | **Tracking\*** | |
| **Comments** | **Status** |
| * 1. Preparation of gender sensitive, inclusive and integrated local development plans | April 2024 | UNDP Democratic governance Portfolio | Planned for the 2nd phase of the project; gender sensitive integrated local development plans will be prepared, and gender mainstreaming trainings will be organized for local authorities. Contractors will also be sensitized on gender issues. | Initiated |

\*Status of implementation is tracked electronically in the Evaluation Resource Centre database (ERC).