

## UNDP Management Response Template

### Final Project Evaluation of the Municipal Training System Project Date: 17 November 2015

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Input into the Evaluation Resource Centre:

Position:

Country Office:

**Overall comments:** Management has taken note of the issues raised and recommendations made by the independent evaluation. In the present document, which follows the standard template, UNDP presents responses to each of the recommendations and issues, and proposes follow-up actions with time frame and responsible units specified.

Evaluation Recommendation or Issue 1: The MTS project meets with Sida to agree on an exit strategy and have that endorsed by the Project Board.				
<b>Management Response:</b> The recommendation is valid and has already been considered for implementation.				
Key Action(s)	Time Frame	Responsible Unit(s)	Tracking*	
			Status	Comments
An exit strategy has been submitted to Sida and it takes into account the key recommendations of the final project evaluation. If approved by Sida, it will be presented to the Project Board for their comments and reflections.	November – December 2015	MTS Project, RRD Sector	Partially completed	
Evaluation Recommendation or Issue 2: The MTS project should reformulate the Training Impact Assessment mechanism in such a way that it meets the needs of the partners (practical and not too costly to implement).				
<b>Management Response:</b> The recommendation is valid and accepted. It will be implemented if exit strategy is approved.				
Key Action(s)	Time Frame	Responsible Unit(s)	Tracking*	
			Status	Comments
Adjustment of the existing Return of Investment Methodology and support to its piloting have been proposed within the exit strategy submitted to Sida.	January – June 2016	MTS Project	Pending	If the exit strategy is approved, the action will be initiated in early 2016.
Evaluation Recommendation or Issue 3: UNDP should consider some form of hands-off technical support to the implementing partners after the closure of the project to: (i) Assist the Associations of Municipalities and Cities with the further capacity development of their training units; (ii) further improve the capacities of the Training Coordination Body and Training Commission to guarantee quality assurance of the training provided and improve their networking and leadership capacities; (iii) monitor as an external agent the implementation of the co-financing models and propose adjustments to these models if necessary.				
<b>Management Response:</b> The recommendation is valid and accepted. It will be implemented if the exit strategy is approved. In addition to actions foreseen within the exit strategy a number of other activities will be taken within the UNDP CO.				

Key Action(s)	Time Frame	Responsible Unit(s)	Tracking*	
			Status	Comments
Specific recommendations were captured within the aforementioned exit strategy. For longer-term sound functioning of the training units and contribution to implementation of the training strategies, specific assistance will be sought by the upcoming intervention by the Governments of Sweden and Switzerland, aiming at supporting capacity development of both Associations of Municipalities and Cities. In addition, the Local Governance Programme will promote the training system and seek limited support of other UNDP projects to the training system and its institutional structures. The existing Local Governance/Local Development Donor Coordination Group will be used to encourage donors and international organizations to use the training system as much as possible.	January – December 2016	MTS Project, RRD Sector	Pending	Actions will be launched in early 2016 if the exit strategy is approved.
<b>Evaluation Recommendation or Issue 4: Develop outcome success criteria (based on the three sustainability dimensions) and a detailed phasing out strategy.</b>				
<b>Management Response:</b> Recommendation is accepted and will be implemented if the exit strategy is approved.				
Key Action(s)	Time Frame	Responsible Unit(s)	Tracking*	
			Status	Comments
If a phasing out (exit strategy) is approved by Sida, outcome success indicators will be defined prior to launch of exit strategy.	December 2015		Pending	Actions will be launched in early 2016 if the exit strategy is approved.

\* The implementation status is tracked in the ERC.