

## Management response template

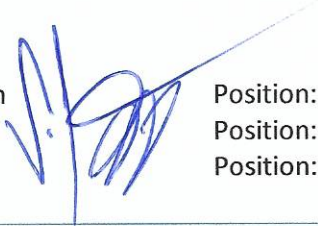
### Kuwait Environmental Governance Initiative (KEGI) Project

Date: June 2019

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Cleared by:

Input into and update in ERC:



Position: DRR Kuwait

Position:

Position:

Unit/Bureau:

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Unit/Bureau:

▪ **Evaluation recommendations:**

- 1- Ensure that capacity needs assessment is carried out at the early stage of the project implementation, especially if the focus of the project is building capacities of the national counterpart.
  
- 2- high importance to explore and recommend a mechanism of environmental data governance that will engage stakeholders from the KEPA and beyond. This would require a strong and high-level leadership of such a mechanism and its direct link with the achievement of the SDGs in Kuwait. UNSD has strong expertise in this and it's worth exploring in other project(s).
  
- 3- Ensure peer-review of the project document and ensure more active engagement of UNDP regional hub to provide technical support at the design and later on, at the implementation phase.
  
- 4- To maintain high-level of coherence of the information management system, while introducing a new software it is critical to offer integration solutions in the package. In this case, explore MAPEX integration or data input to eMISK.

**Management response: Noted and will be considered in the future**

Key action(s)	Completion date	Responsible unit(s)	Tracking*	
			Comments	Status (initiated, completed or no due date)
1 Future considerations in new Project	N/A	Management/Team Leaders		No Due Date
2 Will be considered in the future project	N/A	Management/Team Leaders		No Due Date
3 Will be considered in the future project	N/A	Management/Team Leaders		No Due Date
4 Will explore MAPEX integration or data input to eMISK in future project	N/A	Management/Team Leaders		No Due Date

**Evaluation recommendations**

- 5- It is recommended to ensure high quality of translation and interpretation and factor this consideration in the project design and implementation.
- 6- It is recommended to continue supporting the KEPA in institutionalizing compliance and enforcement functions as defined by the Enforcement and Compliance Policy Systems and Indicators report for the KEPA (August 2018).
- 7- It is recommended to maintain the momentum created by the KEGI project and in consultations with the KEPA staff shape a new roadmap to elevate the KEPA's work to a next quality level. Special attention should be paid to the recommendations produced to sharpen the links with SGDs and national development priorities.
- 8- it is recommended to combine efforts for strengthening environmental governance in Kuwait with raising awareness on Green SDGs among high-level policy makers to create necessary synergies.
- 9- It is strongly recommended to negotiate with donors on no-cost inception phase to organize necessary preconditions for the project implementation including hiring project personnel.

**Management response: Noted and will be considered in the future**

Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments	Status (initiated, completed or no due date)
5 Future considerations in new Project	N/A	Management		No due date
6 UNDP will explore all possibilities to continuous supporting KEPA	N/A	Management		No Due Date
7 Will be considered in new Project(s)	N/A	Management		No due date
8 UNDP will work/explore with the Private Sector on this issue in the new CPD	N/A	Management		No due Date
9 Will be considered in future projects	N/A	Management		No Due Date

**Evaluation recommendations:**

- 10- Introduce new quality control mechanism to ensure the analytical work within any project (a) is carried out in highly consultative fashion, and (b) is concluded with a final workshop to present the findings and have a chance for the final reflection on the main recommendations. Also, ensure each analytical report has a 3-5-page summary that



must be disseminated within the broader range of beneficiaries. In the case of this project, while one department of the KEPA might be interested in the details of an analytical report, another department might still benefit from the summary of the findings.

11- Before entering into partnership with another UN agency, it is critical to analyze and compare administrative requirements to identify conflicts and gaps and to address them in advance.

12- It is strongly recommended to ensure 'conflict of interest' check prior to signing any contract with the 3<sup>rd</sup> party.

13- It is recommended to detect early in the process if governance mechanism is not functioning and address it at the necessary level of seniority.

14- In a complex NIM project, it is strongly recommended to ensure National Coordinator and a council of focal points with clear division of responsibilities and clear line of communication.

**Management response:** Will be done as much as possible

Key action(s)	Completion date	Responsible unit(s)	Tracking	
			Comments	Status (initiated, completed or no due date)
10 Future consideration in new projects	N/A	Management		No due date
11 Future consideration in new projects	N/A	Management		No Due Date
12 Will be done in the future	N/A	Management		No Due Date
13 Will be considered in the future	N/A	Management		No Due Date
14 Will be considered in the future	N/A	Management		No Due Date

\* Status of implementation is tracked electronically in the ERC database.