

**MANAGEMENT RESPONSE TEMPLATE**  
**UNDP/GEF Terminal Evaluation**  
**Management Response and Tracking Template**

Project Title: Vanuatu Coastal Community Adaptation Project (VCAP)

Project PIMS: 4866

Terminal Evaluation Completion Date: \_\_\_30 November 2019\_\_\_

Key issues or Recommendations	Management Response*	Tracking**				
	Response	Key Actions	Timeframe	Responsible unit(s)	Status***	Comments
<b>1. Sustainability of project benefits: The project does not have a clear Sustainability Plan or Exit Strategy (although UNDP has follow-up plans in the form of new programs, which might not be the same) and continuation of benefits may be in jeopardy unless concrete follow-up strategies and replication are rectified.</b>						
It is recommended that the PMU design with in-country stakeholders a project exit strategy, taking into consideration the achievement made by the project and also highlighting project shortfalls and seek specific stakeholders for taking over and sustaining each result or also, complete outstanding outputs.	PMU acknowledges the recommendation and notes the importance of sustaining those VCAP activities that have placed impacts on communities.	Signing of an LOA between the Ministry of Climate Change and each responsible partner of VCAP. The LOA identifies the responsibilities and commitment of those key partners in sustaining the benefits of the project.  Discussion with PWD on the completion of road works as a co-funding from Central	December 2019.  October 2020	PMU	LOA pending comments from key partners	

	There have also been some discussions with government on those activities that the project has not been able to complete because of funding availability such as the roads.	Pentecost to East Pentecost.		Public Works Department	Construction works has just started.	PWD will be completing the remaining access road upgrading in 2020.
<p><b>2. Information management: The project has generated a good amount of data, information and knowledge some of which has been put out in publications, however, a lot is only found in electronic format and not readily accessible.</b></p>						
It is recommended that PMU work with in-country stakeholders to share these data, information and knowledge for use in national sectoral and integrated planning.	Work in regard to this had already begun. All data, information and knowledge obtained by the project will be made accessible by the department of Climate Change.  cChnage international had assisted the project for producing a climate change awareness tool	The department of Climate Change be using the information and knowledge gathered from VCAP to develop various communication/information products that will be shared widely to various key stakeholders for planning etc.	Jan 2020	Communication officer at the department of Climate Change.	Pending	

	which has been useful to the department of Climate Change when conducting climate change awareness to the people.					
<b>3. Follow-up intervention: The project has resulted in a lot of benefits and it will rely on other projects to replicate and further upscale to a more significant level. A follow-up intervention is recommended to further secure the investment made by the GEF, Government and UNDP.</b>						
It is commendable that Government proceeds with its plans to carry out a follow-up intervention. Such an intervention should first create a bridge between this project and the next in the form of a sustainability plan (Exit Strategy). It should have more focus on sectors where achievements were partially accomplished and also to address emerging issues.	The department of Climate Change will take lead in following up with the various departments for sustaining these project activities on sites. These will be done through the National Advisory Board (NAB) of the Ministry of Climate Change where these project partners are members of the NAB. The continuous good collaboration from the department of Climate Change and other	The department of Climate Change has already started in signing partnership MoUs with other departments. These MoUs is to recognize that ongoing projects and future projects are well integrated into the Department's long-term planning and sustainability planning.	Dec 2019	Department of Climate Change.	Signed 1 MoU already with an NGO and will continue with other departments such as the department of Forestry and others.	Sharing resources with other sectors is the prime goal for the department of Climate Change for working smart to address the climate change issues throughout the Country.

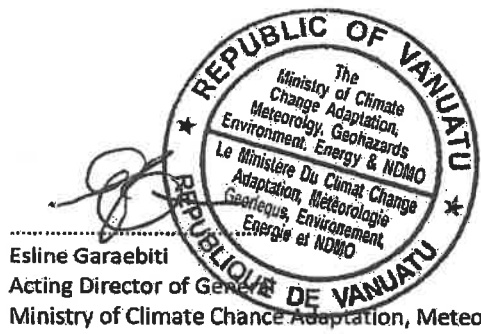
	departments had shown the success so far and has guaranteed for the sustainability of the project activities on ground will be maintain in future.					
<b>4. Recommendations for future projects</b>						
Development of a comprehensive risk register to include other risks found in VCAP, for instance political influence and changing stakeholder priorities and needs	The recommendations are acknowledged.  VCAP 2 project is currently under formulation to continue and build upon the work started by VCAP 1	A learning workshop is being planned to help inform VCAP 2. Government of Vanuatu and UNDP will ensure that lesson's learnt and best practices from VCAP will be implemented accordingly in VCAP 2.  During VCAP2 formulation, consultation will be conducted with the various ministries to ensure that country priorities are considered.	Dec 2019	PMU/UNDP	Workshop is planned on the 3 <sup>rd</sup> & 4 <sup>th</sup> December 2019.	Completed
Robust capacity building programs in project management and accounting, especially during initial phase is needed.			June 2020	UNDP	Formulation mission for VCAP 2 is being organized between April – June 2020	
Clear standard operating procedures outlining core functions of project governance structures						
Project implementation officially starts by signature of the ProDoc. However, the actual project implementation always starts effectively with a delay typically of several						

<p>months. This inaugural period of several months should be reflected and taken into account in project design.</p>						
<p>Project indicators and targets must be SMART: Specific, Measurable, Achievable, Relevant/realistic and Trackable/time-bound. If they are not, they create an administrative burden. Avoid vague indicators and indicators that are not measurable within the project implementation period and unrealistic targets.</p>						
<p>Promote integrated approach in multi-sector project such as VCAP (Disaster risks management, upland management, marine resource management, climate proofing of infrastructure, water access, food security and community governance and policy development/realignment)</p>						

\* Unit(s) assigned to be responsible for the preparation of a management response will fill the columns under the management response section.

\*\* Unit(s) assigned to be responsible for the preparation of a management response will be updating the implementation status. Assigned with an oversight function monitors and verifies the implementation status.

\*\*\* Status of Implementation: Completed, Partially Completed, Pending.



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