Why Programme Management?

Programme management is about deliberately managing for strategic outcome level change rather than overseeing fragmented projects. Programmes enable us to consider how everything we do—advocacy, partnerships, labs, platforms, research, integration, and projects—work together to achieve benefits for society. It is also the level that most directly connects with the UN Cooperation Framework.

Programme management is increasingly recognised as essential in enabling organizations to successfully manage change and transformation. Why? Because with major change comes risk and complexity, the need to change course based on learning, various interdependencies to manage, and conflicting priorities to resolve across projects.

With more and more organizations recognizing the value of programme management to deliver transformational change, now is the time to consider getting a programme management qualification of your own.

What is MSP®?

Managing Successful Programmes (MSP) represents proven best practice programme management. It’s a framework for successfully delivering large scale, transformational change through a dossier of projects and related activities to make the change ‘stick’.

The Foundation qualification will provide you with the necessary knowledge and understanding of the MSP guidance to start the shift to actively managing the programme.
WHY TAKE AN MSP COURSE?

MSP will help us to focus on the benefits we are providing to society. The principles and processes you learn on the MSP course will provide a governance structure that establishes clear sets of accountabilities and responsibilities so that you can successfully link development outcomes to project delivery while avoiding the common difficulties of setting unclear priorities and losing focus.

You will learn valuable skills in leadership, stakeholder engagement, risk management, benefits management, and more.

The MSP qualification provides you with the framework to effectively manage transformational change so that you can take advantage of new opportunities while managing threats that may negatively impact results.

MSP will enable you to:
• Move up in your career
• Be more agile in your reaction to change
• Understand how your role fits into the wider picture and be a more effective member of a programme team
• Contribute more effectively to the realisation of strategically aligned benefits

WHO SHOULD TAKE AN MSP COURSE?

MSP is suited to any of the following job roles:
• Newly appointed programme managers who may have a background in managing projects but have not previously operated in a transformational change environment
• Senior managers who will be held accountable for the programme’s success
• Programme staff wishing to build upon their knowledge
• Operational managers and staff with a role in delivering on the programme and constituent projects
• National partners charged with embedding and sustaining development change
• Experienced project managers
• Those seeking a professional qualification in programme management
The benefits of an MSP qualification

UNDP specific MSP Learning journey

Kickoff
- MS Teams and Comms

Module 1
- Introduction to Managing Successful Programmes

Self-paced learning (~2 Weeks)
1. Introduction to MSP
2. Programme management principles
3. Governance themes overview

Virtual classroom 1
- Cohort meets virtually with facilitators
- Case study exercise on the programme approach

Module 2
- Governance Themes A

Self-paced learning (~2 Weeks)
1. Programme organization
2. Vision
3. Leadership & stakeholder engagement

Virtual classroom 2
- Cohort meets virtually
- Case study exercise on leadership & stakeholder engagement

Module 3
- Governance Themes B

Self-paced learning (~2 Weeks)
1. Benefits management
2. Blueprint design and delivery
3. Planning and control
4. Business case

Virtual classroom 3
- Cohort meets virtually with facilitators
- Case study exercise on benefits management

Module 4
- Transformational Flow & Principles

Self-paced learning (~2 Weeks)
1. Risk and issue management
2. Quality and assurance management
3. Transformational flow

Virtual classroom 4
- Cohort meets virtually with facilitators
- Case study exercise on risk management

Tutoring
- On-demand tutoring
  - Q&A opportunities with facilitators
  - Gamification
  - Quizzes

Evaluation
- MSP certification exam

Online learning modules and virtual classrooms

Virtual classroom 1
- Cohort meets virtually with facilitators
- Case study exercise on the programme approach

Virtual classroom 2
- Cohort meets virtually
- Case study exercise on leadership & stakeholder engagement

Virtual classroom 3
- Cohort meets virtually with facilitators
- Case study exercise on benefits management

Virtual classroom 4
- Cohort meets virtually with facilitators
- Case study exercise on risk management

UNDP specific MSP Learning journey

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