**ZAMBIA**

**Initiation Plan**

**Project Title:**  Strategic Contribution to GRZ

**Expected UNDAF/CP Outcome(s):** Outcome 3.1 *By 2021 national institutions at all levels target, manage, coordinate and account for resources for equitable service delivery and economic growth that is based on reliable data.*

**Expected CPD Output(s):**

Output 1.1 *By 2021, productive sectors expand income earning opportunities that are decent and sustainable, especially for youths and women in the poorest areas Sustainable mining development framework in place.*

Output 1.2 *MLNREP and its partners have developed policies systems and measures at national and sub-national levels for sustainable management of natural resources ecosystem services chemicals and waste.*

Output 1.3 *Government has scaled up action on climate change adaptation and mitigation across sectors with increased funding and implementation status.*

Output 1.4 *MMEWD has developed inclusive and sustainable solutions to achieve increased energy efficiency and universal modern energy access (especially off-grid sources of renewable energy).*

Output 4.3 *Line ministries driving national economic growth have developed evidence informed national strategies and partnerships to advance gender equality & women’s empowerment.*

**Initiation Plan Start/End Dates:** March 2021 to September 2022

**Implementing Partner:** United Nations Development Programme

Programme Period 2021

Atlas Project Number: TBA

Atlas Output ID: TBA

Gender Marker: 3

Total resources required 2,400,000

Total allocated resources: 1,960,000

* Regular 1,898,000
* Other: 60,000
  + Donor \_\_\_\_\_\_\_\_\_
  + Donor \_\_\_\_\_\_\_\_\_
  + Government \_\_\_\_\_\_\_\_\_

Unfunded budget: 440,000

In-kind Contributions \_\_\_\_\_\_\_\_\_

**Brief Description**

The UNDP in Zambia has embarked on its repositioning within both the UN Country Team (UNCT) and the development community in Zambia. While the COVID-19 pandemic has adversely impacted the pace at which the rollout of a comprehensive strategy, of support to the Government of the Republic of Zambia, UNDP is now in a very conducive environment to accelerate and strengthen our strategic positioning vis-à-vis GRZ to support the completion of the 7NDP and the formulation of its successor plan (8NDP).

The office strategy aims to create an umbrella Project Initiation Plan (PIP) that will be used as a vehicle to mobilize the required expertise to provide this support without impacting the delivery and implementation of our country programme in 2021. The proposed PIP is expected to cover 7 key areas in which we will invest resources (financial and human i.e. expertise) to provide technical support to GRZ, develop a healthy pipeline of initiatives, programmes, plans and projects on which we will build our future collaboration and contribution to the GRZ through the next Cooperation Framework. developed by the UNCT.

Agreed by UNDP:

# Purpose and Expected Output

The UNDP in Zambia has embarked on strategically repositioning itself within both the UN Country Team (UNCT) and the development community in Zambia by employing a comprehensive strategy of support to the Government of the Republic of Zambia which will not only accelerate but also strengthen our strategic positioning vis-à-vis GRZ to support the completion of the 7NDP and the formulation of its successor plan (8NDP).

In response to the COVID-19 pandemic the Government of the Republic of Zambia is currently undergoing a COVID Recovery Needs Assessment (CRNA) exercise, on which the UNDP is serving as co technical lead. This is a joint effort between the World Bank, European Union, International Monetary Fund and UNDP. UNDP is co-leading the assessment alongside the ministries in various sectors including mining, manufacturing, trade, rule of law, human development impact and tourism. UNDP is leverage various expertise including existing global LTAs and GPN. At the local level UNDP has the role of facilitating the work of this assessment by among other things liaising with relevant ministries. The CRNA is happening alongside the United Nations Common Country Assessment (CCA) process which is the foundation for the next UN plan of support to Zambia for the period 2022 to 2027.

The UNDP in Zambia has also just completed its Independent Country Programme Evaluation (CPD 2016 to 2021) and recommendations that have emerged from this exercise present an opportunity for UNDP to engage in innovative programmatic approaches that will support the development of the next programming cycle in line with Government priorities for its next development plan ( 8th NDP) expected to run from 2022 to 2027. These approaches will include the mobilization of high-level expertise through consultancies in the areas of sustainable mining, youth employment and empowerment and early recovery and resilience. Additionally, UNDP’s comparative advantage at both global and country level will be leveraged to develop initiatives on digitalization to improve service delivery and accountability.

The purpose of this project initiation plan is to facilitate an accelerated implementation of initiatives that have been identified as catalytic in bridging the gap between the current programming cycle and the development of a comprehensive strategic support programme to the Government of the Republic of Zambia that will not only feed into the CRNA exercise, the development of the 8th NDP and the CCA but also provide an opportunity to feed into the next CPD. A total of 7 output areas (in which UNDP will partner with corresponding Government Ministries) have been identified and these are:

1. *Sustainable mining*
2. *Women Empowerment and Employment*
3. *Youth Empowerment and Employment*
4. *Early Recovery Resilience and Livelihood*
5. *Renewable Energy and cross-cutting health issues and other key priorities*
6. *Climate change and build back better*
7. *E-governance and digital transformation*

Several programmes, projects and initiatives are expected to be developed from the implementation of the identified activities contained under each of these output areas. These programmes are expected to form the basis of the strategic support to the Government of the Republic of Zambia between the period 2022 to 2027.

# Management Arrangements

The Project Initiation Plan will be governed by a project board chaired by the UNDP Resident Representative and the Permanent Secretary Ministry National Development Planning. The board will consist of members from the following ministries with contributions from CSOs from relevant sectors and from the private sector:

* Ministry of Agriculture
* Ministry of Higher Education
* Ministry of Gender
* Ministry of Youth, Sport and Child Development
* Ministry of Community Development and Social Services
* Ministry of Tourism and Arts
* Ministry of Mines and Mineral Development
* Ministry of Local Government
* Ministry of Trade
* Ministry of Local Government
* Ministry of Lands and Natural Resources
* Ministry of Water Development, Sanitation and Environmental Protection
* Ministry of Energy
* Cabinet Office
* Zambia Association of People with Disabilities

Project Assurance will fall under the purview of the UNDP Deputy Resident Representative, the Assistant Resident Representatives (thematic cluster heads) and the Programme Compliance and Oversight Monitoring Team. The PIP will be managed by a Programme Coordinator, supported by a Financial Management Analyst, Project Management Officer and Project Associate (all of whom will be recruited). Additional technical assistance will be sourced from a pool of experts highlighted in the diagram below.



|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **EXPECTED OUTPUTS**  *And baseline, indicators including annual targets* | **PLANNED ACTIVITIES**  *List activity results and associated actions* | **TIMEFRAME** | | | | | | **RESPONSIBLE PARTY** | **PLANNED BUDGET** | | | |
| Q1 | Q2 | Q3 | Q4 | Q5 | Q6 | Funding Source | Budget Description | 2021 | 2022 |
| **Output 1 - Capacity of government through the Ministry of Mines and other institutions to support the transformation and sustainable development of the extractives sector is enhanced.**  **Related CP outcome:** Outcome 1: By 2021, productive sectors expand income earning opportunities that are decent and sustainable, especially for youths and women in the poorest areas  Sustainable mining development framework in place  **Indicators**:   1. Number of mining strategy plans, and policies developed 0r reviewed 2. No of partnerships developed with private sector on responsible mining development initiative   **Baseline (2021)**:   1. 3 2. 0   **Targets (2022)**   1. 5 2. 10 | 1.1 **Development of the sustainable Mining Development programme**    1.1.1 Consultant to support GRZ develop sustainable mining framework and programmes in the area |  |  |  |  | X |  | UNDP | TRAC 1 | 72100 | 35,000 | 10,000 |
| 1.1.2 Stakeholder consultations – meetings, |  |  | X | X | X |  | UNDP | TRAC 1 | 75700 | 7,000 | 3,000 |
| 1.1.3 Field missions |  |  | X |  |  |  | UNDP | TRAC 1 | 71600 | 5,000 |  |
| 1.1 4 One validation workshop in Ndola |  |  | X | X |  |  | UNDP | TRAC 1 | 75700 |  | 5,000 |
| 1.2 **Development of the responsible Mining Development Initiative**  1.2.1 Virtual Coordination meetings | X |  |  |  |  |  | UNDP | TRAC 1 | 75700 | 0 | 0 |
| 1.2.2 Perception surveys in the population | X | X |  |  |  |  | UNDP | TRAC 1 | 72100 | 10,000 | 0 |
| 1.2.3 Round table discussion meeting workshop and venue |  |  | X |  |  |  | UNDP | TRAC 1 | 75700 | 20,000 | 0 |
| 1.2.4 Facilitation of thematic sessions downstream copper processing to stakeholder |  |  | X |  |  |  | UNDP | TRAC 1 | 75700 | 5,000 | 0 |
| **Sub Total Output 1** | | | | | | | | | | **82,000** | **18,000** |
| **Output2: Innovative programmes and projects that will foster women’s entrepreneurship post-COVID-19 in Zambia**  **Related CP outcome:** Outcome 1 By 2021, productive sectors expand income earning opportunities that are decent and sustainable, especially for youths and women in the poorest areas.  **Indicators:**   1. Number of pipelines /concept notes 2. Joint Programme on Women’s Economic Empowerment 3. Resource Mobilization Strategy   **Baseline (2021):**   1. 0 2. 0 3. 0   **Targets (2022):**   1. 5 2. 1 3. 1 | **2.1 Broad Stakeholder Consultations**  2.1.1 Conduct consultations with key stakeholders (the government, UN agencies, the business community, women’s groups, cooperating partners etc.) to identify key impediments to the scale-up and start-up of targeted women’s businesses | X |  |  |  |  |  | UNDP | TRAC 1 | 75700 | 6,500 | 0 |
| 2,1.2 Conduct consultations with micro-finance institutions, commercial banks and business development support organizations |  | X |  |  |  |  | UNDP | TRAC 1 | 75700 | 6,500 | 0 |
| 2.1.3 Conduct workshop with LNOB group representative organisations (could be a remote workshop) could include the following but not limited to these groups (People with disabilities (PWDs), Extreme poverty women, Elderly women) |  | X |  |  |  |  | UNDP | TRAC 1 | 71600  75700 | 7,000 | 0 |
| **2.2 Development of proposals, initiatives, concepts, programmes, and projects**  2.2.1 Undertake mission to Zamia | X | X |  |  |  |  | UNDP | TRAC 1 | 71600 | 5,000 | 0 |
| 2.2.2 Undertake travel to selected 2-3 provinces (focus group discussions (FGDs) with different women groups, PWDs, and organisations in the provinces) | X | X |  |  |  |  | UNDP | TRAC 1 | 72300 | 9,000 | 0 |
| 2.2.3 Recruit a local consultant to support the provincial consultations | X | X |  |  |  |  | UNDP | TRAC 1 | 75700 | 10,000 | 0 |
| **2.3 Validation and finalization documents/report**  2.3.1 Conduct stakeholder validation workshops |  | X |  |  |  |  | UNDP | TRAC 1 | 75700 | 2,500 | 0 |
| 2.3.2 Conduct a donor roundtable to discuss funding opportunities, including International Financial Institutions (IFIs). |  | X |  |  |  |  | UNDP | TRAC 1 | 75700 | 2,500 | 0 |
| **Sub Total Output 2** | | | | | | | | | | **49.000** | **0** |
| **3.1 Establish a multi-sectoral national coordination mechanism for youth employment and empowerment (Cabinet & MYSCD)**  3.1.1 Planning meetings to establish the vision for a strategic coordination platform on youth empowerment and employment and technical mechanisms between the UN and Cabinet and finalize ToRs for consultant. | X | X |  |  |  |  | UNDP | TRAC 1 | N/A | 0 | 0 |
| 3.1.2 Recruit a consultant to review the status of youth coordination and develop a framework for the establishment of a coordination mechanism on youth empowerment. |  | X | X | X |  |  | UNDP | TRAC 1 | 71300 | 35,000 |  |
| 3.1.3 Conduct a virtual Stakeholder Consultative Meeting to validate the framework for the establishment of the coordination mechanism on youth empowerment and participation |  |  |  |  | X |  | UNDP | TRAC 1 | N/A | 0 | 0 |
| **3.2 Establish a National Graduate Programme and multi-modality youth placement pilot initiative (Ministry of Higher Education)**  3.2.1 Establish a task force between UNDP and MoHE to identify priority areas of cooperation under the MoU and provide technical inputs and oversight. | X |  |  |  |  |  | UNDP | TRAC 1 | N/A | 0 | 0 |
| 3.2.2 Hire a consultant to develop a framework for a National Graduate Programme based on labour market needs to foster the integration of young graduates leaving higher education and vocational education and training institutions into employment/entrepreneurship opportunities. |  | X | X |  |  |  | UNDP | TRAC 1 | 71300 | 35,000 |  |
| 3.2.3 Conduct a virtual Stakeholder Consultative Meeting to validate the framework for the National Graduate Programme |  |  |  | X |  |  | UNDP | TRAC 1 | N/A | 0 | 0 |
| 3.2.4 Development of concept note, engagement with UN agencies on requirements for interns, and recruitment of 2 internship cohorts of 30 young people to be placed in UN agencies |  | X | X | X | X | X | UNDP | Trac1 | 71400 | 18,900 | 12,600 |
| 3.2.5 Development of concept note for a pilot university volunteer scheme, engagement with UN agencies and other organizations/institution’s (private and public) on requirements/needs for university volunteers, and recruitment of 1 cohort of 15 volunteers to be placed in host institutions (UN Agencies, private and public organizations) |  | X | X | X | X | X | UNDP/UNV | TRAC 1 | 71500 | 215,000 | 215,000 |
| 3.2.6 Develop a concept note and with stakeholders (MoHE, UNZA, CBU, MYSCD, UNILUS) and conduct a recruitment fair on campus at tertiary level institutions (UNZA, CBU, UNILUS), linking tertiary level students with prospective employers. |  |  |  | X | X | X | UNDP | TRAC 1 | 75700  71600 | 10,000 | 20,000 |
|  | **Sub Total Output 3** | | | | | | | | | | **313,900** | **247,600** |
| **Output 4: Early Recovery, Resilience and Livelihood programme developed.**  **Related CP outcome:** Outcome 1: By 2021, productive sectors expand income earning opportunities that are decent and sustainable, especially for youths and women in the poorest areas  **Indicators:**   1. Number of UN resilience strategy 2. Number of joint programmes on early recovery, resilience building and livelihoods promotion developed with funding secured   **Baseline (2021)**:   1. 0 2. 0   **Target (2021)**:   1. 1 2. 1 | **4.1 Development of UN Resilience Strategy and UN Joint programme for livelihoods, resilience area-based/local integrated development** **promotion**  4.1.1 Hire consultant to conduct needs assessment of the livelihoods, resilience area-based/local integrated development and recovery needs, capacities, available resources and market conditions |  | X | X |  |  |  | UNDP | TRAC 1 | 71300 | 200,000 | 0 |
| 4.1.2 Consultant to develop a joint strategy and programme for livelihoods promotion, employment generation, resilience and area-based development as part of a wider recovery framework to target the quick revival of the local economy, enhancing stability and recovery in a post crisis situation |  | X | X |  |  |  | UNDP | TRAC 1 | 71300 | 100,000 | 0 |
| 4.1.3 Consultant to identify relevant partnerships including with Private sector, commercial banks and IFIs, to develop innovate financing models and alternative sources of funding for resource mobilization |  | X | X |  |  |  | UNDP | TRAC 1 | 71300 | 50,000 | 0 |
| **Sub Total Output 4** | | | | | | | | | | **350,000** | **0** |
| **Output 5:** **Renewable Energy and cross-cutting health and other key priority sectors (Agriculture, Tourism, etc.)**  (Eco-Tourism in Lochinvar NP, water harvesting using RE & Mobilization strategy on RE)  **Related CP outcome:** Outcome 1: By 2021, productive sectors expand income earning opportunities that are decent and sustainable, especially for youths and women in the poorest areas  **Indicators**:   1. Number of Resource Mobilization Strategies developed for Renewable Energy 2. Number of Renewable Energy based programmes developed 3. Number of UN Joint Programmes developed 4. Project on Promoting adoption and upscaling of climate resilient agricultural practices and technologies developed   **Baseline**:   1. 0 2. 0 3. 0 4. 0   **Targets**:   1. 1 2. 1 3. 1 4. 1 | 5.1 Resource mobilisation Strategy for RE |  |  |  |  |  |  | UNDP |  |  |  |  |
| 5.1.1 Hire of Expert/ Consultant | X | X |  |  |  |  | UNDP | TRAC 1 | 71300 | 25,000 |  |
| 5.1.2 Inception report validation workshop |  | X |  |  |  |  | UNDP | TRAC 1 | 75700 | 10,000 |  |
| 5.1.3Final report/Resource mobilization Strategyvalidation workshop |  | X | X |  |  |  | UNDP | TRAC 1 | 75700 | 10,000 |  |
| 5.2 Development of two (2) UNDP programmes |  |  |  |  |  |  |  |  |  |  |  |
| 5.2.1 Hire of Consultant for Disaster Risk Management |  | X |  |  |  |  | UNDP | TRAC 1 | 71300 | 30,000 |  |
| 5.2.2 Inception report validation workshop |  | x |  |  |  |  | UNDP | TRAC 1 | 75700 | 10,000 |  |
| 5.2.3 Initial consultations/considerations and stakeholder management |  | X |  |  |  |  | UNDP | TRAC 1 | 75700 | 10,000 |  |
| 5.2.4 Stakeholder consultations/ field mission/ feasibility study |  |  | X |  |  |  | UNDP | TRAC 1 | 71600 | 10,000 |  |
| 5.2.5 Final report validation workshop |  |  |  | X |  |  | UNDP | TRAC 1 | 75700 | 5,000 |  |
| 5.2.6 Development of the project document |  |  | X | X |  |  | UNDP | TRAC 1 |  | 10,000 |  |
| 5.2.7 Management and start up |  |  |  |  | X | X | UNDP | TRAC 1 |  |  | 20,000 |
| 5.3. **Solar for Health** |  |  |  |  |  |  |  |  |  |  |  |
| 5.3.1: Hire of Consultant for Solar for Health |  | X |  |  |  |  | UNDP | TRAC 1 | 71300 | 20,000 |  |
| 5.3.2: Inception report validation workshop |  | x |  |  |  |  | UNDP | TRAC 1 | 75700 | 10,000 |  |
| 5.3.4: Initial consultations/considerations and stakeholder management |  | X |  |  |  |  | UNDP | TRAC 1 | 75700 | 10,000 |  |
| 5.3.5: Stakeholder consultations/ field mission/ feasibility study |  |  | X |  |  |  | UNDP | TRAC 1 | 71600 | 15,000 |  |
| 5.3.6: Final report validation workshop |  |  |  | X |  |  | UNDP | TRAC 1 | 75700 | 5,000 |  |
| 5.3.7: Development of the project document |  |  | X | X |  |  | UNDP | TRAC 1 |  | 10,000 |  |
| 5.3.8: Management and start up |  |  |  |  | X | X | UNDP | TRAC 1 |  |  | 20,000 |
| **5.4: Development of 2 UN joint programmes** |  |  |  |  |  |  |  |  |  |  |  |
| 5.4.1: Hire of Consultant | X | X |  |  |  |  | UNDP | TRAC 1 | 71300 | 25,000 |  |
| 5.4.2: Inception report validation workshop |  | X |  |  |  |  | UNDP | TRAC 1 | 75700 | 10,000 |  |
| 5.4.3: initial consultation among UN Agencies and other stakeholders building on country analysis/priorities and UNSDPF and other frameworks |  | X | X |  |  |  | UNDP | TRAC 1 | 75700 | 15,000 |  |
| 5.4.4: Final report on stakeholder consultations validation workshop |  |  | X |  |  |  | UNDP | TRAC 1 | 75700 | 10,000 |  |
| 5.4.5: Field missions/consultations/feasibility study |  |  | X | X |  |  | UNDP | TRAC 1 | 71600 | 30,000 |  |
| 5.4.6: Development Joint Programme Document |  |  |  | X | X |  | UNDP | TRAC 1 | 75700 | 5,000 | 5,000 |
| 5.4.7: Management and start up |  |  |  |  | X | X | UNDP | TRAC 1 |  |  | 30,000 |
| **5.5: Revised PIF for Full sized project on Promoting the adoption and upscaling of proven climate-resilient agricultural practices and technologies by smallholder farmers in Zambia** |  |  |  |  |  |  |  |  |  |  |  |
| 5.5.1: Hire of consultant |  | X |  |  |  |  | UNDP | TRAC 1 | 71300 | 25,000 |  |
| 5.5.2: Inception report validation workshop |  | X |  |  |  |  | UNDP | TRAC 1 | 75700 | 10,000 |  |
| 5.5.3: Field mission |  |  | X |  |  |  | UNDP | TRAC 1 | 71600 | 10,000 |  |
| 5.5.4: Programme /Resource mobilization Strategyvalidation workshop |  |  | X | X |  |  | UNDP | TRAC 1 | 75700 | 10,000 |  |
| **5.6 Tourism- Develop programme on *Eco-Tourism*** |  |  |  |  |  |  | UNDP |  |  |  |  |
| 5.6.1: Hire of consultant |  | X |  |  |  |  | UNDP | TRAC 1 | 71300 | 25,000 |  |
| 5.6.2: Inception report validation workshop |  | X |  |  |  |  | UNDP | TRAC 1 | 75700 | 10,000 |  |
| 5.6.3: Field mission |  |  | X |  |  |  | UNDP | TRAC 1 | 71600 | 20,000 |  |
| 5.6.4: Programme /Resource mobilization Strategyvalidation workshop |  |  | X | X |  |  | UNDP | TRAC 1 | 75700 | 10,000 |  |
| **Sub Total Output 5** | | | | | | | |  |  | **405,000** | **75,000** |
| **Output 6. Climate Change and building back better**  **Related CP Outcome:** Outcome 3By 2021, All people in Zambia, including women, youth and marginalized, have equitable and effective participation in national and democratic processes, especially women, youth and marginalized groups.  **Indicators**   1. Number of legal and institutional frameworks developed/ revised for conservation, sustainable use, access and benefit sharing of natural resources   **Baseline (2021)**:   1. 3   **Target (2022)**:   1. 6  |  | | --- | |  | | **6.1: Support on climate change bill and institutional reform on climate change**  6.1.1: Hire of consultant |  | X |  |  |  |  | UNDP | TRAC 1 | 71300 | 30,000 |  |
| 6.1.2: South to South cooperation activities to strengthen GRZ capacities in areas of climate change including awareness creation and communication strategy. |  | X | X | X |  |  | UNDP | TRAC 1 | 71600 | 20,000 |  |
| 6.1.3 Development of Climate Change concept notes and healthy pipelines to support the implementation of the NDC. |  | X | X | X | X | X | Consultant/UNDP | TRAC 1 | 71300 | 50,000 | 50,000 |
|  | **Sub Total Output 6** | | | | | | | | | | **100,000** | **50,000** |
| Output 7: Enhance local government public service delivery through the provision of advanced e‐services.  **Related CP outcome**: Outcome 2 By 2021 national institutions at all levels target, manage, coordinate and account for resources for equitable service delivery and economic growth that is based on reliable data.  **Indicators**:   1. Number of public services accessible online. 2. Number of local government structures with new e-services targeted at citizens (including women and marginalized people). 3. Number of concept notes on local government e-service provision developed.   **Baseline (2021):**   1. 39 2. 39 3. 0   **Targets (2022)**:   1. 41 2. 41 3. 1 | * 1. **Formulate *regulations* arising from the newly enacted E-Government Act, 2021 and other associated Acts to ensure conformity to modern ICTs trends and innovation** |  |  | x | x | x | x | UNDP | TRAC 1 | 71300 | 30,000 |  |
| * 1. **Undertake partner mapping to assess levels of e-service provision and to identify stakeholders engaged in e-service provision in targeted sectors**      1. Pre-mission analysis (desk review) |  |  | X | X |  |  | UNDP | TRAC 1 | 71600 | 10,000 |  |
| 7.2.2Mission to 2 provinces (2 districts councils, 2 municipalities, 2 city councils) |  |  | X | X |  |  | UNDP | TRAC 1 | 71600 |  |  |
| 7.2.3 Undertake pre and post client (*inclusive of women and marginalized*) survey for selected government services |  |  | X | X |  |  | UNDP | TRAC 1 | 71300 | 3,000 |  |
| 7.2.4 Develop snapshot report of the current e-government services (gaps and opportunities). |  |  | X | X |  |  | UNDP | TRCA 1 | 71300 | 7,000 |  |
| * 1. **Support stakeholder consultations to assess and build consensus on entry points for e-services government service delivery)**      1. Present for selectin options report to selected representatives from government and other stakeholders (private sector, CSOs, academia) |  |  | X | X |  |  | UNDP | TRAC 1 | 71300 | 5,000 |  |
| * 1. **Contract in collaboration with GRZ, Smart Zambia and other stakeholders a local IT consultant to support the design of e-services platform for targeted government services.**      1. Develop iterative design and prototype of e- government services with associated costs. |  |  |  | X | X |  | UNDP | TRAC 1 | 71300 | 22,000 | 10,000 |
| 7.4.2 Undertake User Acceptance Testing of pilot e government service(s). |  |  |  |  | X | X | UNDP | TRAC 1 | 71300 |  | 10,000 |
| 7.4.3 Hire local consultant to support the development of the public service and digitalization project document including a resource mobilization strategy to support the full roll-out of e-service platform/solution. |  |  |  |  | X | X | UNDP | TRAC 1 | 71300 |  | 40,000 |
| * 1. **Undertake strategic communications and stakeholder engagement on e-government pilot.**      1. Stakeholder meeting/information sharing on e-service pilot. |  |  |  |  | X | X | UNDP | TRAC 1 | 75700 |  | 10,000 |
| 7.5.2 Share with partners (including donors) the Public Service and Digitalization Project Document |  |  |  |  | X | X | UNDP | TRAC 1 | 75700 |  | 3,000 |
| **Sub Total Output 7** | | | | | | | |  |  | **77,000** | **73,000** |
| **Output 8 Coordination, Oversight, and Implementation** | * 1. Salaries   8.1.1 Programme Coordinator   * + 1. Programme Ops Officer     2. Financial Management Analyst     3. Project Associate x2   8.2 Coordination and Oversight   * + 1. Travel (field mission)     2. Impact studies:     3. HACT implementation:     4. Workshops for validation activities:     5. Project board meetings:     6. Equipment for project team:     7. Resource mobilization support:     8. Communication and visibility:     9. Contribution to common services:     10. Direct Project Costing: | | | | | | | | TRAC 1 | 61000  71600  64300 | 22,740  27,185  14,400  13,880  15,000  30,000  17,500  10,000  2,500  10,000  17,500  17,500  12,000  42,500 | **22,740**  **27,185**  **14,400**  **13,880**  **15,000**  **30,000**  **17,500**  **10,000**  **2,500**  **10,000**  **17,500**  **17,500**  **12,000**  **42,500** |
|  | **Sub Total Output 8** | | | | | | | |  |  | **252,705** | **252,705** |
|  | **Grand Total** | | | | | | | |  |  | 1,628,705 | **715,705** |