

Monitoring and Evaluation Plan for the CPD of the Jamaica MCO 2022-2026

I. Key Activities¹

Monitoring Activity	Purpose	Frequency	Expected Action	Partners (if joint)	Cost (if any)
Track results progress	Progress data against the results indicators in the CPD indicators and IRRF will be collected and analysed to assess the progress of the programme in achieving the agreed CPD outputs.	Semester, or in the frequency required for each indicator.	Slower than expected progress will be addressed by Country Office management.		
Monitor and Manage Risk	Identify specific risks that may threaten achievement of intended results. Identify and monitor risk management actions using a risk log. This includes monitoring measures and plans that may have been required as per UNDP's Social and Environmental Standards.	Semester	Risks are identified by Country Office management and actions are taken to manage risk. The risk log is actively maintained to keep track of identified risks and actions taken.	Planning Institute of Jamaica	
Learn	Knowledge, good practices and lessons will be captured regularly, as well as actively sourced from other projects and partners and integrated back into the project.	At least annually	Relevant lessons are captured by the programme team and used to inform management decisions.		
Annual Project Quality Assurance	The quality of the project will be assessed against UNDP's quality standards to identify strengths and weaknesses and to inform management decision making for relevant improvements.	1. For the development of projects: at the time of approval. 2. During the implementation, every two years. 3. At the close of each project	Areas of strength and weakness will be reviewed by project management and used to inform decisions to improve project performance.		

¹ Adjust according to the needs of the country office. For example, participation in Results Groups for the UNDAF could be included. Field visits to projects could also be taken into consideration by both the office management as well as program managers.

Monitoring Activity	Purpose	Frequency	Expected Action	Partners (if joint)	Cost (if any)
Review and Make Course Corrections	Internal review of data and evidence from all monitoring actions to inform decision making.	At least annually	Performance data, risks, lessons and quality will be discussed by the Country Office management and used to make course corrections.		
Results Oriented Annual Report (ROAR)	A report of the results achieved will be presented reflecting the progress made in the attainment of the results, lessons learned, and the joint work with other agencies, in accordance with the annual goals defined in advance.	Annually			

II. UNDAF, CPD and UNDP Strategic Plan Indicators²

CPD Outcomes and Outputs	UNDAF, CPD and Strategic Plan Indicators ³	Source of Data	Baseline		Milestones and Target						Methodology and risks associated with the collection of data
			Value	Year	2022	2023	2024	2025	2026	FINAL	
Outcome 1 UNMSDCF 8 People in the Caribbean and communities actively contribute to and benefit from building and maintaining safer, fairer, more inclusive and equitable societies	1.1 Existence of legal frameworks to promote, enforce and monitor equality and non-discrimination on the basis of sex	Planning Institute of Jamaica	No	2021	No	No	No	No	Yes	Yes	Methodology: Desk Review Data Collection Risks: Unavailability of data
CPD Output 1.1 Output 1.1: Marginalized groups, particularly the poor, women, people with disabilities, are empowered to gain universal access to basic services and non-financial assets to build productive capacities and benefit from sustainable livelihoods and jobs	Indicator 1.1.1 Number of partnerships created to facilitate enabling environment for the expansion of decent work and livelihoods	UNDP	2	2021	1	1	1	0	2	7	Methodology: Stakeholder consultations Data Collection Risks: Unavailability of data and lack of participation by stakeholders
	IRRF 1.33 Number of people accessing non-financial services, disaggregated by sex.	UNDP	0 males 0 females	2021	0 males 0 females	0 males 0 females	20 males 40 females	40 males 80 females	40 males 80 females	100 males 200 females	Methodology: Surveys, focus group discussions and interviews. Data collection Risks: Unavailability of data and lack of participation by stakeholders
CPD Output 1.2 Government has strengthened policy and institutional mechanisms to fight structural barriers for the empowerment of vulnerable and marginalized groups	Indicator 1.2.2 Number of partnerships raising awareness to eliminate discriminatory social norms	UNDP	2	2021	0	1	1	1	1	6	Methodology: Stakeholder consultations Data Collection Risks: Unavailability of data and lack of participation by stakeholders

² Include the CPD Outcome and CPD Output indicators as approved by the Executive Board and included in the Corporate Planning System platform for the CPD. Additionally, include the indicators that the office has committed to measure for the UNDP Strategic Plan, identifying the number of the IRRF indicator (these indicators are included in the Strategic Plan platform in the Corporate Planning System). Finally, indicators can be added throughout the implementation of the CPD as necessary. This form can serve to keep a record of the indicators of the UNDAF, CPD and Strategic Plan that the office must measure.

³ Indicators should be disaggregated by gender or by other target groups, as relevant.

CPD Outcomes and Outputs	UNDAF, CPD and Strategic Plan Indicators ³	Source of Data	Baseline		Milestones and Target						Methodology and risks associated with the collection of data
			Value	Year	2022	2023	2024	2025	2026	FINAL	
Outcome 2: Regional and national laws, policies, systems and institutions improve access to justice and promote peace, social cohesion, and security	Rule of law index	Ministry of Justice	0.57	2021					1.41	1.41	Methodology: desk review Data Collection Risks: Unavailability of data
Output 2.1 Rule of law and national human rights institutions and systems strengthened to expand access to justice and combat discrimination, with a focus on women and other marginalized groups	IRRF 2.2.1 To what extent the country's institutions, systems, or stakeholders have capacities to support fulfilment of nationally and internationally ratified human rights obligations	UNDP and MOJ	2	2021	2	2	2	4	4	4	Methodology: Desk Review and stakeholder consultations Data Collection Risks: Unavailability of data and lack of participation by stakeholders
	IRRF Indicator 2.2.3 Number and proportion of people supported, who have access to justice	Ministry of Justice	0 males 0 females	2021	0 males 0 females	0 males 0 females	10 males 50 females	50 males 150 females	40 males 100 females	150 males 250 females	Data collection method: Surveys, focus group discussions, interviews Data collection Risks: unavailability of data
Output 2.2 Government has strengthened policy and institutional frameworks for the operationalization of gender-responsive mechanisms to address violence	IRRF Indicator 6.3.1 To what extent the country has new and/or strengthened policies and legal frameworks to prevent and respond to GBV, supported by UNDP or together with its partners	Ministry of Culture, Gender, Entertainment & Sport (MCGES)	2	2021	2	4	4	4	4	4	Methodology: Desk Review Data collection risks: Unavailability of data
	Indicator 2.2.1 Number of multisectoral policy and legislative frameworks updated to prevent and respond to sexual and gender-based violence.	MCGES	0	2021	0	2	0	0	0	2	Methodology: Desk Review Data collection risks: Unavailability of data

CPD Outcomes and Outputs	UNDAF, CPD and Strategic Plan Indicators ³	Source of Data	Baseline		Milestones and Target						Methodology and risks associated with the collection of data
			Value	Year	2022	2023	2024	2025	2026	FINAL	
	Indicator 2.2.2 Existence of a comprehensive legal and policy framework to reduce crime and violence	Ministry of National Security	No	2021	No	Yes	Yes	Yes	Yes	Yes	Methodology: Desk Review and stakeholder consultations Data Collection Risks: Unavailability of data and lack of participation by stakeholders
Outcome 3: Caribbean people, communities and institutions have enhanced their adaptive capacity for inclusive, gender-responsive disaster risk management and climate change adaptation and mitigation.	Extent to which national disaster risk reduction strategies are in line with the Sendai Framework for Disaster Risk Reduction 2015-2030 are adopted and implemented	Ministry of Local Government and Community Development	1	2021	1	1	1	1	2	2	Methodology: Desk review Data collection Risks: Unavailability of relevant data
Output 3.1: Government and private sector capacities enhanced to implement solutions for energy efficiency and transitioning to low emission energy and transport systems	Indicator 3.1.1 Number of solutions applied to accelerate the transition to improved energy efficiency and clean energy.	UNDP	6	2021	6	6	6	6	8	8	Methodology: Stakeholder consultations Data collection risks: Unwillingness of stakeholders to participate in consultations
	IRRF 1.1.2 To what extent the country has policy measures in place to enable the enhancement and/or implementation of Nationally Determined Contributions under the Paris Agreement)	Ministry of Economic Growth and Climate Change	1	2021	2	2	2	3	4	4	Methodology: Desk review Data collection Risks: Unavailability of relevant data
	IRRF 3.3.1 Number of people benefitting from jobs and improved livelihoods in crisis or post-crisis settings	UNDP	0	2022	0 males 0 females	0 males 0 females	75 males 50 females	0 males 0 females	75 males 50 females	150 males 100 females	Data collection method: Surveys, focus group discussions, interviews Data collection Risks: unavailability of data and unwillingness of stakeholders

CPD Outcomes and Outputs	UNDAF, CPD and Strategic Plan Indicators ³	Source of Data	Baseline		Milestones and Target						Methodology and risks associated with the collection of data
			Value	Year	2022	2023	2024	2025	2026	FINAL	
											to participate in data collection exercises
	IRRF 5.1.2 Number of people, who benefitted from services from clean, affordable and sustainable energy	UNDP	0 males 0 females	2021	0 males 0 females	100 males 250 females	250 males 750 females	400 males 1250 females	500 males 1500 females	1250 males 3750 females	Data collection method: Surveys, focus group discussions, interviews Data collection Risks: unavailability of data and unwillingness of stakeholders to participate in data collection exercises
Output 3.2: Disaster management authorities have strengthened systems to enable gender-responsive and risk-informed development investments, including for response to and recovery from crisis	Indicator 3.2.1 Number of South-South and triangular cooperation partnerships that deliver measurable and sustainable development benefits for participants	Agreements/ Memorandums of understanding	0	2021	0	1	0	0	1	2	Methodology: Desk review Data collection Risks: Unavailability of relevant data
	Indicator 3.2.2 Number of micro, small and medium-sized enterprises with recovery plans and systems in place disaggregated by female and male led MSMEs	UNDP	0	2021	0	5	5	5	5	20	Data collection method: Surveys, focus group discussions, interviews Data collection Risks: unavailability of data (inclusive of gender disaggregated data) and unwillingness of stakeholders to participate in data collection exercises
	IRRF 3.1.2 To what extent the country has early warning and preparedness measures in place to manage impact of conflicts, disasters, pandemics and other shocks	UNDP	1	2021	1	1	2	2	2	2	Methodology: Desk review Data collection Risks: Unavailability of relevant data

CPD Outcomes and Outputs	UNDAF, CPD and Strategic Plan Indicators ³	Source of Data	Baseline		Milestones and Target						Methodology and risks associated with the collection of data
			Value	Year	2022	2023	2024	2025	2026	FINAL	
	IRRF 3.3.2 Number of people benefitting from improved infrastructure for recovery in crisis or post-crisis settings	UNDP	0 males 0 females	2021	0 males 0 females	396 males 404 females	410 males 450 females	450 males 500 females	475 males 550 females	1731 males 1904 females	Data collection method: Surveys, focus group discussions, interviews and desk review Data collection Risks: unavailability of data and unwillingness of stakeholders to participate in data collection exercises
Outcome 4: Caribbean countries manage natural resources and ecosystems to strengthening their resilience and enhancing the resilience and prosperity of the people and communities that depend on them.	Environmental Performance Index	PIOJ	48.2	2021					60.2	60.2	Methodology: Desk review Data collection Risks: Unavailability of relevant data
Output 4.1: Environmental management institutions have strengthened gender-responsive policy, institutional mechanisms to address conservation, sustainable use and equitable benefit sharing of natural resources, in line with international conventions and national legislation	Indicator 4.1.1 Number of gender-responsive measures in place for conservation, sustainable use and equitable access to and benefit sharing of natural resources, biodiversity, and ecosystems:	PIOJ Bureau of Gender Affairs	Policy frameworks =0 Legal and regulatory frameworks =0 Institutional frameworks =0 Financing frameworks =0	2021	Policy frameworks =0 Legal and regulatory frameworks =0 Institutional frameworks =0 Financing frameworks =0	Policy frameworks =0 Legal and regulatory frameworks =0 Institutional frameworks =0 Financing frameworks =0	Policy frameworks =0 Legal and regulatory frameworks =0 Institutional frameworks =0 Financing frameworks =0	Policy frameworks =2 Legal and regulatory frameworks =2 Institutional frameworks =2 Financing frameworks =1	Policy frameworks =0 Legal and regulatory frameworks =0 Institutional frameworks =0 Financing frameworks =0	Policy frameworks =2 Legal and regulatory frameworks =2 Institutional frameworks =2 Financing frameworks =1	Methodology: Desk review Data collection Risks: Unavailability of relevant data (inclusive of gender disaggregated data), unavailability of key stakeholders
	IRRF 4.1.1 Number of people directly benefitting from initiatives to protect nature and promote sustainable use of resources	UNDP	0 males 0 females	2021	0 males 0 females	0 males 0 females	1800 males 1200 females	0 males 0 females	1800 males 1200 females	3600 males 2400 females	Data collection method: Surveys, focus group discussions, interviews and desk review Data collection Risks: unavailability of data and unwillingness of stakeholders

CPD Outcomes and Outputs	UNDAF, CPD and Strategic Plan Indicators ³	Source of Data	Baseline		Milestones and Target						Methodology and risks associated with the collection of data
			Value	Year	2022	2023	2024	2025	2026	FINAL	
											to participate in data collection exercises
Output 4.2: Government, local communities, private sector entities have strengthened capacities to implement sustainable management of natural resources solutions, including sustainable commodities and green and inclusive value chains	Indicator 4.2.1 Natural resources that are managed under a sustainable use, conservation, access, and benefit-sharing regime:	NEPA	Area of existing protected area under improved management (hectares-ha)= 33, 085 Area under sustainable forest management (hectares) = 0	2021	Area of existing protected area under improved management (hectares-ha)= 33, 085 Area under sustainable forest management (hectares) = 0	Area of existing protected area under improved management (hectares-ha)= 33,085 Area under sustainable forest management (hectares) = 0	Area of existing protected area under improved management (hectares-ha)= 33, 085 Area under sustainable forest management (hectares) = 0	Area of existing protected area under improved management (hectares-ha)= 33, 085 Area under sustainable forest management (hectares) = 0	Area of existing protected area under improved management (hectares-ha)= 75,000 Area under sustainable forest management (hectares) = 600	Area of existing protected area under improved management (hectares-ha)= 75,000 Area under sustainable forest management (hectares) = 600	Data collection method: Surveys, focus group discussions, interviews and desk review Data collection Risks: unavailability of data and unwillingness of stakeholders to participate in data collection exercises
	Indicator 4.2.2 Number of sustainable livelihood options implemented at the community level reaching women, youth and special interest communities.	UNDP	0	2021	0	3	0	3	4	10	Data collection method: Surveys, focus group discussions, interviews and desk review Data collection Risks: unavailability of data and unwillingness of stakeholders to participate in data collection exercises
	Indicator 4.2.3: Number of Nature-based solutions deployed to reduce land degradation, promote restoring degraded ecosystems and enhance climate resilience.	NEPA	0	2021	0	0	0	0	4	4	Data collection method: Surveys, focus group discussions, interviews and desk review Data collection Risks: unavailability of data and unwillingness of stakeholders to participate in data collection exercises

III. Evaluation Plan ⁴						
Evaluation Title	Partners (if a joint evaluation)	Strategic plan Outcome	UNDAF/CPD Outcome	Planned Completion Date	Key Evaluation Stakeholders	Cost and Source of Funding for the Evaluation
MSDCF Evaluation	UNCT	<p>Structural transformation accelerated, particularly green, inclusive and digital transformations</p> <p>No one left behind centring on equitable access to opportunities and rights-based approach to human agency and human development</p> <p>Resilience built to respond to systemic uncertainty and risk</p>	<p>People in the Caribbean and communities are engaged in building and maintaining safer, fairer, more inclusive, and equitable societies</p> <p>Regional and national laws, policies, systems, and institutions improve access to justice and promote peace, social cohesion, and security</p> <p>Caribbean people, communities, and institutions enhance their adaptive capacity for inclusive, gender responsive disaster risk management and climate change adaptation and mitigation.</p> <p>Caribbean countries manage natural resources and ecosystems to strengthen their resilience and enhance the resilience and prosperity of the people and communities that depend on them</p>	December 2025	<p>Planning institute of Jamaica</p> <p>UNCT Jamaica</p>	50,000 (UNCT and UN Agencies Budgets)
Conserving biodiversity and reducing land degradation using an integrated approach – Midterm Evaluation		<p>Resilience built to respond to systemic uncertainty and risk</p>	<p>Caribbean countries manage natural resources and ecosystems to strengthen their resilience and enhance the resilience and prosperity of the people and communities that depend on them.</p>		National Environment & Planning Agency	September 2024

⁴ The CPD already has an evaluation plan when it is approved by the Executive Board; this plan is entered and maintained in the Evaluation Resource Center. This form serves to keep a record of the evaluations approved in the ERC.

Evaluation Title	Partners (if a joint evaluation)	Strategic plan Outcome	UNDAF/CPD Outcome	Planned Completion Date	Key Evaluation Stakeholders	Cost and Source of Funding for the Evaluation
Conserving biodiversity and reducing land degradation using an integrated approach – Terminal Evaluation		Resilience built to respond to systemic uncertainty and risk	Caribbean countries manage natural resources and ecosystems to strengthen their resilience and enhance the resilience and prosperity of the people and communities that depend on them.		National Environment & Planning Agency	September 2026
Developing the national ABS legal, policy and institutional framework in Jamaica to effectively implement the Nagoya Protocol – Terminal Evaluation	N/A	Resilience built to respond to systemic uncertainty and risk	Caribbean countries manage natural resources and ecosystems to strengthen their resilience and enhance the resilience and prosperity of the people and communities that depend on them.	March 2025	Planning Institute of Jamaica	25, 500 (Project Budget)
Supporting Sustainable Transportation through the Shift to Electric Mobility in Jamaica – Terminal Evaluation	N/A	Resilience built to respond to systemic uncertainty and risk	Caribbean countries manage natural resources and ecosystems to strengthen their resilience and enhance the resilience and prosperity of the people and communities that depend on them.	July 2025	Ministry of Economic Growth & Job Creation Planning Institute of Jamaica	23, 641 (Project Budget)
Midterm Outcome Evaluation	N/A	<p>Structural transformation accelerated, particularly green, inclusive and digital transformations</p> <p>No one left behind, centring on equitable access to opportunities and rights-based approach to human agency and human development</p> <p>Resilience built to respond to systemic uncertainty and risk</p>	<p>People in the Caribbean and communities are engaged in building and maintaining safer, fairer, more inclusive, and equitable societies</p> <p>Regional and national laws, policies, systems, and institutions improve access to justice and promote peace, social cohesion, and security</p> <p>Caribbean people, communities, and institutions enhance their adaptive capacity for inclusive, gender responsive disaster risk management and climate change adaptation and mitigation.</p> <p>Caribbean countries manage natural resources and ecosystems to strengthen their resilience</p>	September 2024	Planning Institute of Jamaica	35,000 (MCO's budget)

Evaluation Title	Partners (if a joint evaluation)	Strategic plan Outcome	UNDAF/CPD Outcome	Planned Completion Date	Key Evaluation Stakeholders	Cost and Source of Funding for the Evaluation
			and enhance the resilience and prosperity of the people and communities that depend on them.			
JUST II – Midterm Evaluation	N/A	Structural transformation accelerated, particularly green, inclusive and digital transformations	Regional and national laws, policies, systems, and institutions improve access to justice and promote peace, social cohesion, and security	June 2026	Ministry of Justice Planning Institute of Jamaica Global Affairs Canada	30,000
Social Resilience and Inclusion Evaluation – Terminal Evaluation	N/A	Structural transformation accelerated, particularly green, inclusive and digital transformations	People in the Caribbean and communities are engaged in building and maintaining safer, fairer, more inclusive, and equitable societies	June 2025	Planning Institute of Jamaica	30,000
SALIENT Final Evaluation	UNODC UNLIREC UNESCO	Structural transformation accelerated, particularly green, inclusive and digital transformations	People in the Caribbean and communities are engaged in building and maintaining safer, fairer, more inclusive, and equitable societies	March 2023	Ministry of National Security Planning Institute of Jamaica	30,000

IV. National Counterpart's Monitoring and Evaluation Capacity Matrix.

Key Partner or Stakeholder of the CPD Outcome Contributing to the Result	Specific Component of Result or Outcome for Which the Partner is Directly Associated	Existing M&E Mechanisms and Capacities of Partner (institutional arrangements, leadership, knowledge, accountability)	Potential Areas for Developing M&E Capacities of Partner in Line with Its Mandate	Recommended Action for Developing M&E Capacities
National Environment and Planning Agency	Output 4.1: Environmental management institutions have strengthened gender-responsive policy, institutional mechanisms to address conservation, sustainable use and equitable benefit sharing of natural resources, in line with international conventions and national legislation Output 4.2: Government, local communities, private sector entities have strengthened capacities to implement sustainable management of natural	No dedicated M&E capacity for the projects	Strengthen data, statistical and monitoring and evaluation systems Gender responsive evaluations and monitoring	Results Based Management Training

Key Partner or Stakeholder of the CPD Outcome Contributing to the Result	Specific Component of Result or Outcome for Which the Partner is Directly Associated	Existing M&E Mechanisms and Capacities of Partner (institutional arrangements, leadership, knowledge, accountability)	Potential Areas for Developing M&E Capacities of Partner in Line with Its Mandate	Recommended Action for Developing M&E Capacities
	resources solutions, including sustainable commodities and green and inclusive value chains			
Ministry of Economic Growth and Job Creation	Output 3.1: Government and private sector capacities enhanced to implement solutions for energy efficiency and transitioning to low emission energy and transport systems	No dedicated M&E capacity for the projects	Strengthen data, statistical and monitoring and evaluation systems Gender responsive evaluations and monitoring	Results Based Management Training
Climate Change Division	Output 3.1: Government and private sector capacities enhanced to implement solutions for energy efficiency and transitioning to low emission energy and transport systems	No dedicated M&E capacity for the projects	Strengthen data, statistical and monitoring and evaluation systems Gender responsive evaluations and monitoring	Results Based Management Training
Climate Change Division	Output 3.1: Government and private sector capacities enhanced to implement solutions for energy efficiency and transitioning to low emission energy and transport systems	No dedicated M&E capacity for the projects	Strengthen data, statistical and monitoring and evaluation systems Gender responsive evaluations and monitoring	Results Based Management Training
Planning Institute of Jamaica ⁵	-	Dedicated Capacity M&E	Strengthen data, statistical and monitoring and evaluation systems	Establish online/electronic monitoring tools for the national development plan and the SDGs.

⁵ Government interlocutor

Key Partner or Stakeholder of the CPD Outcome Contributing to the Result	Specific Component of Result or Outcome for Which the Partner is Directly Associated	Existing M&E Mechanisms and Capacities of Partner (institutional arrangements, leadership, knowledge, accountability)	Potential Areas for Developing M&E Capacities of Partner in Line with Its Mandate	Recommended Action for Developing M&E Capacities
Ministry of Justice	Output 2.1 Rule of law and national human rights institutions and systems strengthened to expand access to justice and combat discrimination, with a focus on women and other marginalized groups	RBM consultant will be engaged under the project	Strengthen data, statistical and monitoring and evaluation systems Gender responsive evaluations and monitoring	Results Based Management Training